# Summit Academy Management

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#### Attachment A Application Cover Sheet

#### Name of Organization

### Summit Academy Management

#### **Contact Information**

Address: 2791 Mogadore Rd.

Phone: 330.670.8470

Fax: 330.784.7505

Email: james.bostic@summitacademies.org

#### **Primary Contact**

Name: Jim Bostic, Executive Vice President

Number: 234.678.3731; 330.734.7099

Organization Type (check appropriate box)

University

School District, JVSD

ESC

501(C)3 and a 509 (A) 3 organization

#### Attachment B Statement of Interest and Philosophy

## Boxes will expand as you type Statement of Goals

Summit Academy Management (SAM) has been part of the charter school movement in Ohio since it began in the late 1990s. With the start of a single school, as an operator for 120 children in Akron, Ohio, SAM now manages 26 schools throughout the state with an ADM of just under 3,000 students. In addition, we also provide the educational services to eight Children Residential Centers within the state. We believe, that the Summit Schools are the poster child of "Why" charter schools were initiated...to provide a specifically designed program for a specific population of children needing alternative methods of instruction. Summit Academy Schools are missioned to serve children that have ADD/ADHD and Asperger's Syndrome. As the organization evolved and grew, we also became providers of children in the populations of ED, MD, and other pervasive disorders. Since its inception, and with the growth, Summit Academy has not faltered from this mission.

As we considered applying to become a Community School Sponsor, we first reviewed our mission statement..."Summit Academy Management promotes an educational environment where each student has an equal opportunity to develop skills essential for lifelong learning and to meet the challenges of living in society." We believe that our mission does support our desire and interest to become a sponsor. Thus our interest to be a sponsor centers on our ability to be assured that every school we sponsor "promotes an educational environment where each student has an equal opportunity to develop skills essential for lifelong learning and to meet the challenges of living in educational environment where each student has an equal opportunity to develop skills essential for lifelong learning and to meet the challenges of living in society." Where guidance and/or support is needed, we will provide it; when questions need answered, we will research; and when tough decisions are needed to be made for the well-being of the students, they will be made. SAM has first-hand knowledge and experience in starting a new school.

What is our goal when becoming a sponsor? Bottom line, to be the best sponsor in the state of Ohio. Our goal is to ensure that the schools SAM sponsor are informed of and can then in turn articulate rules and guidance provided by the ODE, as well as demonstrate and monitor compliance in all required areas. SAM currently obtains the resources and expertise to achieve this level of public service. We have an infrastructure in place to support any functional school department as it obtains to curriculum and instruction, special education, assessment tools (both formative and summative), finance, technology, human resources, buildings and grounds, and our specialty, special education. With 14 years of experience under our belt we have learned invaluable lessons which have made our organization stronger and we believe the ability to now assist others. It is our goal to be sure we do not let our stakeholders make the same mistakes we did, and if they should, to be there to pick them up and guide them in the proper direction.

#### Role of the Sponsor in Working with Schools

As a charter school sponsor, we understand our role would be that of guidance, support and compliance. It would be our responsibility to provide oversight to be sure each school is following the state mandated guidelines, regulations, and law. It would be our responsibility to provide monthly visits, monitoring of required documents, assuring fiscal accountability and responsibility, governing authority oversight (by attending ALL board meetings to oversee Sunshine rule compliance), and as requested or required provide professional development opportunities for school staff at all levels. SAM has compiled a staff, and built relationships, to provide professional development opportunities in school law and compliance, curriculum

and instruction, assessment, technology, special education, grant procurement, finance, building safety and contract, and school leadership. If the mission of the school seeking our sponsorship is pure and the methods of instruction are sound, we are more than able to support their needs. We have ability and/or capability to make the tough decisions and provide step-by-step procedures so that all schools we sponsor become and remain compliant.

#### Role of the Sponsor in Working with ODE

By becoming a sponsor, SAM becomes the conduit between the Ohio Department of Education (the state) and the schools we sponsor. It is our role to work in tandem and build a relationship/partnership with the ODE and the sponsored school to assure the ODE that our schools adhere to the rules and guidelines as set forth in the Ohio Revised Code and Federal law. We will also be responsible for complying with directives as given by the ODE, participating in sponsorship evaluations, and most importantly, to foster a positive and productive relationship between our schools, our stakeholders, and the ODE.

Is Summit Academy Management ready to become a sponsor? Absolutely! Under our current leadership and a strong commitment to the educational community, SAM is strong, financially sound, and prepared to accept the challenges to make the schools we sponsor the best in the state of Ohio. We are ready to share our expertise and experiences to be sure all schools we sponsor obtain exemplary status and operate at their highest potential.

#### Attachment C Organizational History and Capacity

#### Boxes will expand as you type Summary of organization's work over the past five years

Summit Academy has made an incredible transformation over the past five years. After restructuring corporate management, the organization moved forward into a business planning and strategic planning exercise. Both were very successful. SAM is on-track to fulfilling the goals as set forth in the initial strategic planning sessions and is ready to revisit this plan to enhance and expand. All activities listed below are centered on the mission statement of the organization. As we continue to grow and expand, ALL programs

submitted for review, must have the mission at the heart of the activity proposed.

Of all transformation efforts under the current leadership team, it is the requirement that everything we do is compliant with local, state, ODE and Federal rule, regulation, and law. It is with utmost confidence that this is now the norm of Summit Academy Management. Summit is completely aligned with all rules, regulations, and laws and remains current as they change.

To best identify the work of our organization we have separated out the activities of various departments within the management company. Their achievements are identified as follows:

#### Curriculum, Instruction, and Assessment Department:

- The management team has embraced and implemented all aspects of the Ohio Improvement Process while working with numerous SST's throughout the state.
- The team has revised all curricular materials in all content areas to better meet the needs of

students at all achievement levels.

- The team has worked to monitor and show steady growth in the achievement of students as evident through the value add and performance index scores from the LRC.
- The team is actively and in the process of converting to the Common Core in ELA and math, and monitors the new state standards in Social Studies and Science. The new assessments have also been monitored to be sure all Summit Schools (and schools we may sponsor) will understand the changes.
- Embedded professional development is always front and center with building coaches in ELA and Math. This year the management company will be creating a two day professional development conference for all Summit personnel, as well as any other school personnel that wish to attend.
- The team monitors our state design through the "Regional School Directors" and "Regional Special Education Directors".
- The team has successfully implemented numerous SIG and all the Federal grant programs for all 26 schools in the organization.

#### Finance Department:

- The team performed a department audit to review all procedures and processes. Many were upgraded to develop a more efficient and effective practice for all departments and schools.
- The team upgraded spending procedures to ensure best spending practices were in place. All contracts are required to have a three bid process with a rubric for selection implemented.
- The team worked with all schools and management departments to implement measures of proper budgeting and monitoring of budgets. This was a critical change to the finance process.
- The team also developed numerous safeguards to increase risk management contingencies.
- This team has researched and implemented an electronic flow approval process for all purchase orders generated in the organization.
- Currently the team has selected a completely new accounting software system to accommodate the growth of the organization.

#### Technology and Student Staff Information Department:

- The team has all building and Management Company Etech Technology plans submitted and upto-date. Planning for the next time period is already underway.
- E-Rate planning, implementation, and compliance is impeccable. This team truly knows this system and has taken advantage of the program for all Summit Academy Schools.
- The team designed and implemented a Quality Control Team (ITLT) to monitor the proper purchasing and implementation of effective school and corporate hardware and software.
- The team designed and constructed an ITC that would rival many ITCs in the state of Ohio. It is our belief that this can be used to assist smaller charter organizations that need this kind of assistance.
- The team developed and has implemented their annual "refresh plan" for all schools and the management company. It is critical that students and staff have the ability to use the most up to date technology that is possible. Our motto is not to "lie on the bleeding edge; but to assert the cutting edge".
- The team has implemented and trained in the areas of DASL, Progress Book, and SPS systems for staff, students, and parents use.
- The EMIS team is the best in the state as they continue to monitor and remove district flags and discrepancies, while they implement the EMIS-R system.
- The team has designed and implemented a corporate Risk Management Plan in case of data
   breach and/or destruction.

• Several years ago, the team installed video conferencing units for remote training and professional development opportunities for all locations. At this time they manage a full conference bridge so that these services can be utilized by any organization.

#### Facilities Department.

- The team has aggressively planned and carried out the purchase and renovation of numerous buildings throughout the organization. This had helped to secure school locations as well as build equity within the organization.
- The team reviewed and changed "poor" leases for buildings that were developed under the former regime. This has saved the organization financially as well as applying best practices in business.
- The team implemented numerous risk management procedures as well as requiring all personnel to partake in appropriate safety training classes.
- The team reviewed and changed all service contracts (i.e. cleaning, snow removal, lawn maintenance, etc.) that were not in the best interest of the organization.

#### Human Resources:

- This team completed an audit of all positions, school and corporate, and analyzed them to be sure they were in alignment with our mission and purpose. Changes were made as necessary.
- This team reviewed, evaluated, and negotiated the entire benefits package and put into place a proper bidding process for such packages.
- The team developed and implemented an Employee Assistance Program (EAP) for staff that had concerns they were reluctant to bring forward.
- The team worked to have our workers compensation package obtain a "self-insured" status, saving the company thousands of dollars.
- The team evaluated the salary structure of the organization and worked to put in a consistent salary system with a skill and experience matrix to enhance employee wages.
- The team has developed and implemented several professional development programs, such as: human resource law, interviewing skills, legal processes, etc. This has reduced tort liability, insurance premiums, and saved operational costs.
- The team is currently assessing the computerization of all hiring practices. This will increase accuracy, efficiency, create a significant cost savings, and reduce the amount of time to complete the hiring process.

#### Alternative Programs and Development:

- This team has actively pursued and grown our services model within the Children Residential Centers, Foster Children, and soon Family Adoption.
- This team has created a services model which it will promote to all schools that have a need in areas of special education, technology, human resources, etc. We have the ability to guide and assist in all areas.
- This team is currently reviewing the possibility of expanding the Summit Academy Model to other states that permit charter schools.

#### Special Education:

- The team developed full training manuals for all special education leadership positions, from which in-depth training is conducted.
- The team has developed detailed evaluation forms to ensure compliance with all state guidelines and to ensure best practice is being followed.
- The team provides training to building staff on topics such as behavior management, special education law/procedure, the special education process, provision of interventions, determining

appropriate accommodations, and modifications and progress monitoring.

- The team has conducted yearly training for related service providers, alongside building special education leadership positions, to ensure that cohesive services are provided that support instruction provided by the teachers.
- The team performed an audit of services billed through the school-based Medicaid program to review the procedure to determine efficiency. Monthly billing audits are conducted of billing to ensure therapists are providing services within the scope of their contract.
- The team worked in conjunction with Youngstown State University to revamp the behavioral programming for our schools. All schools now use the principles of Applied Behavior Analysis as the foundation for their school-wide and district-wide behavior systems.
- The team has developed social skills modules and lessons to be used in the classroom.

#### Evidence of effective educational practices and outcomes

The current management team at SAM has been highly successful in improving the educational practices and academic outcomes for many children in the state of Ohio. The following list provides evidence of our many areas of success.

- The creation of a sound management team with the restructuring of the Summit Academy Management corporate team, the first order of business was to ensure that the right people were in the proper position to lead the company transformation. There was an immediate downsizing of inappropriate positions or personnel which has led to a highly-qualified and established central team that has improved the organization's financial operations and school operations.
- Fiscal Turnaround The management team worked together to create a sound and responsible spending plan that ensures the ability to meet all fiscal responsibilities; while at the same time putting in place financial practices that secure corporate dollars.
- Restructured the management office to create more support for students, teachers, and other school staff members We have created a multi-layered management structure to ensure that the educational community has people to help with ODE compliance, implementation of academic and behavioral programming, school reform strategies, and personnel issues.
- Cohesive use of available funds Taking a big picture approach to spending, this team has leveraged all federal dollars so that they work with the general fund to maximize results for students.
  - Combined federal ARRA Title One and ARRA IDEA B to purchase and implement sound new curricular materials that make sense for a student population that struggles with traditional instructional methods.
  - Brought in regular Title I professional development funding to support the teachers' understanding of the new materials and to align them with the Common Core and new state standards.
  - Used Title One School Improvement dollars to implement reforms not only in the designated schools, but across all Summit Academies by asking SIG directors to take a leadership role with sister schools.
  - Allocated IDEA B funds to help support the implementation of the new ratio of Intervention Specialists needed in the schools. Bolstered that investment with teacher mentors funded through the Resident Educator and Title One programs so that the new teachers are guided through their initial years in the profession at a very high level.

- Improved results for students We have seen a slow but steady increase in student achievement. The difficult truth for our schools is that the vast majority of our students struggle with cognitive and/or behavioral disabilities that impact their learning. While we firmly believe that all students can learn and succeed, the characteristics of the impairments that affect our students may cause them to test poorly. Some of these characteristics are social thinking deficits, delayed language development, and extreme test anxiety.
- Successful results of fiscal and school audits Auditing of the management company, schools, and programming is a constant event for SAM. Each department within the organization is accountable to an agency that requires the auditing of their finances and/or activities. We have done very well in the audit process with comments being made that are immediately addressed and drawn into line with suggested and/or required guidelines.

# Names and titles of all persons within the organization who are expected to be involved with sponsored schools

When sponsorship is granted a full team of "educational specialists" will be employed to monitor and assist sponsored schools. Guidance, training, and monitoring of this personnel will be done by the following:

Dr. Gerald Horak, CEO SAM Mr. Jim Bostic, Exec. Vice President Ms. Debra Skul, Officer Mr. John Guyer, Executive Director Mr. Rich Sabol, Executive Director Mr. Chris Reeher, Executive Director Mrs. Erica Richley, Director Mrs. Erica Richley, Director Mrs. Karen Combs, Administrator Mrs. Stephanie Ataya, Director Consultants - TBD

Leadership and Oversight Oversight and Operations Curriculum and Assessment Technology Human Resources Building and Grounds (no resume) Special Education Alternative Programming (no resume) School Board Relations (no resume) Finances

(See Attached Documents at the end of the Application: Five Year Forecast, Resume of Selected Personnel)

#### Attachment D School Development and Evaluation

#### Boxes will expand as you type Types of schools you plan to sponsor

Though SAM has strictly managed special education schools, there is NO reason that we cannot sponsor any school that provides a sound educational mission, has a secure fiscal plan and reflects a commitment to serving a variety of students. It is essential the schools we sponsor show a desire and dedication to the continued academic and social growth of all the children they have committed to serve. It is our duty to those students, parents and staff to monitor the quality assurance and, when needed, provide the quality assistance at all levels to be sure the schools are successful.

#### Area(s) of the state in which you are requesting sponsorship approval

Summit Academy has a state-wide presence. We have built significant relationships and good will throughout Ohio. We have built strong, working relationships with vocational and technical schools, local community colleges, post-secondary opportunities, local businesses for job placement, and others. We also have a strong legislative presence, as we meet as frequently as needed or requested with state and federal law makers. That said, we would request the ability to sponsor schools throughout the entire state, looking at grades PreK-12, or more appropriately, developmental ages of 4 to 22.

#### How you will provide oversight of schools in each requested area

Oversight to all schools will be provided by a variety of methods. A school in the start-up phase will need more monitoring than an established institution. Therefore, bi-monthly monitoring of activities will take place with site visits, phone calls, emails, and appropriate checklists of required documents as required by us in accordance with state and federal guidelines. For established schools, we will provide monthly meetings and support through the avenues described above. In addition, SAM has the ability to do virtual conferencing either face-to-face or through the internet. This will be vital for professional development activities and compliance updates. SAM will deploy regional experts to be on call to work with the schools at their request, at our request, or through the request of the ODE. Open communications, honest feedback, and trust will be the norm in building and securing these relationships.

Oversight and assurance may be provided in the following areas, with a variety of monitoring methods as identified above, both in a formative and summative mode:

- A) Curriculum, Instruction, and Assessment
- B) Finance and Fiscal Compliance
- C) Technology and Student Staff Information Services
- D) Facilities and Grounds
- E) Human Resources and Governing Authority Regulations (including OTES/OPES and LPDC functions)
- F) Special Education Law and Compliance
- G) Alternative Programming and Development

#### How you will evaluate the potential for success of a proposed school

Evaluations will take place in both a formative and summative format, using a variety of tools. A rubric review of a schools educational plan and mission will be first and foremost. Interviewing of school leaders, school staff, students, and parents to ensure the school's success and implementation will be vital. Survey tools will be deployed to monitor monthly, bi-monthly, and/or yearly success. A review of fiscal information, curricular implementation, and academic growth through state and other assessments will be key to evaluate success. State compliance data in the areas of special education, Title programs, attendance records, etc. will also be used to evaluate strengths and opportunities for improvement.

#### Process that will be implemented to evaluate school performance

Performance must be shown in a variety of areas. Academically, pre/post testing of students is a very sound way to evaluate school performance. By using value-add measure, performance index, and LRC data many performance points can be acquired and evaluated. It would be a suggestion that these schools find an off measure instrument to evaluate academic growth. Possibly they could use such tools as NWEA, AIMS Web, Learning Links, or other such assessment to support OAA and OGT data as permitted by law.

Fiscal performance can be easily evaluated through monthly budgeting procedures and the monitoring of end-of-the-year audits. The key is to be sure all laws are being followed, financial spending is responsible and legitimate, and forecasting future opportunities to be sure the school can remain open and be fiscally sound.

Other stakeholders such as students, the governing authority, parents, and staff should also be required to share input on the performance of the school(s). This can be done through interviews, narratives that have a prescribed rubric, or on-line survey tools. All of these data points should produce a very sound "Proof of Effectiveness" document for all involved.

This "Proof of Effectiveness" document would be a yearly summary of the school's performance. Each "department" within the schools design would be assessed: Finance, Curriculum/Instruction, Building/Grounds, Human Resources, Technology, etc. This narrative, we believe, will be a useful tool as the school prepares for its next school and fiscal year. It will be understood that the Proof of Effectiveness document should be a living document as it guides our sponsored school(s) to success.

#### Criteria used in renewal decisions

The agreement/contract we would construct would be reviewed annually. Whatever the length of the agreement in years, a yearly review would take place to be sure both parties are meeting their obligations. By reviewing the Proof of Effectiveness document with performance data as described in item E, this will give us an opportunity to create a yearly document which will identify the strengths of the school, the opportunities for improvements, and the remedies which could be enacted or deployed to affect the areas for improvements. We will also make recommendations based on this document as to "require" or "suggest" professional development activities which will assist the school as it grows and matures.

A document will also be created so that the school can provide a similar narrative as to the effectiveness of SAM as a sponsor. This will help us grow and mature as a sponsor as well as assure that all the needs of the school are being met.

#### Circumstances under which you would close a school

SAM believes there are three primary areas, which if ignored after we have tried to assist the school, would create a need for school closure. These areas are fiscal irresponsibility, poor academic growth, and/or deviation from their mission or design. We would hope that this would NEVER come to pass. Through trust and a strong working relationship, any of the three could be avoided with proper corrective action planning, professional development, or discussion. It is critical that our sponsored schools believe that all interventions suggested and implemented will be put in place to avoid their closure. But, if these interventions and strategies do not produce the required result, then closure of the school will be recommended and executed.

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IRN No. n/a

**County: Summit** 

# Summit Academy Management ents of Activities and Projected Statements

Statements of Activities and Projected Statements of Activities For the Fiscal Years Ended June 30, 2010 through 2017, <u>Actual</u> and for the Fiscal Years Ending June 30, 2013 through 2017, <u>Forecasted</u>

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		Actual				Forecasted		
	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
Onersting Revenue	20102	2011	2012	2013	2014	2015	2016	2017
Management fee revenue	\$ 41,063,130	\$ 42.977.030	\$ 50.255.008	\$ 51.068.437	\$ 51.579.121	\$ 52.094.913	\$ 52,615,862	\$ 53.142.020
Other revenue	0	134,035	1,405		0		0	
Contributions	0	3,000	4,026	50,000	55,000	60,000	65,000	70,000
Interest income	2,545	4,211	2,587	2,000	2,200	2,400	2,600	2,800
Total Operating Receipts	41,065,675	43,118,276	50,263,026	51,120,437	51,636,321	52,157,313	52,683,462	53,214,820
<u>Operating Expenses</u>								
Salaries and Wages & Related Taxes	21,326,158	24,577,828	28,152,420	28,852,123	28,866,000	28,900,000	29,478,000	29,500,000
Employee Retirement and Insurance Benefits	4,498,242	5,495,358	6,342,550	6,892,947	6,936,000	6,950,000	7,089,000	7,100,000
Educational Therapy Services	1,312,764	1,529,541	1,827,936	2,142,741	2,175,000	2,240,250	2,275,000	2,310,000
Occupancy costs - leases	1,600,264	1,590,878	1,430,585	1,217,597	1,115,000	1,015,000	915,000	815,000
Occupancy costs - utilities, etc.	1,589,175	2,267,338	2,566,012	2,677,300	2,784,392	2,895,768	3,011,598	3,132,062
Purchased Services	3,501,806	4,350,382	4,427,167	5,327,393	5,487,215	5,651,831	5,821,386	5,996,028
Supplies and Materials	2,971,981	1,768,069	2,414,076	2,141,065	2,200,000	2,266,000	2,333,980	2,403,999
Computer supplies, etc.	652,729	1,001,104	944,189	1,019,859	1,050,000	1,081,500	1,113,945	1,147,363
Total Operating Disbursements	37,453,119	42,580,498	48,104,935	50,271,025	50,613,607	51,000,349	52,037,910	52,404,453
Increase in Net Assets								
Before Non-operating Items	3,612,556	537,778	2,158,091	849,412	1,022,715	1,156,964	645,552	810,367
Nonoperating Receipts/(Disbursements)	~		c				·	
Gain from donated building	366 500	nnn"enc						<b>-</b>
Net gain (loss) on disposal of property and eqpmt.	0	(5,081)	(254,110)	0	0	0	0	> <b>o</b>
Total Nonoperating Revenues/(Expenses)	366,500	363,919	(254,110)	0	0	0	0	0
Increase in Net Assets	3,979,056	901,697	1,903,981	849,412	1,022,715	1,156,964	645,552	810,367
Unrestricted Net Assets at Beginning of Year	567,038	4,546,094	5,447,791	7,351,772	8,201,184	9,223,899	10,380,862	11,026,414
Unrestricted Net Assets at End of Year	4,546,094	5,447,791	7,351,772	8,201,184	9,223,899	10,380,862	11,026,414	11,836,782
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	Fiscal Year	2017	
	Fiscal Year	2016	
Forecasted	Fiscal Year	2015	
	Fiscal Year	2014	
	Fiscal Year	2013	
	Fiscal Year	2012	
Actual	Fiscal Year	2011	
	Fiscal Year	2010	

# <u>Assumptions:</u>

- Growth in foundation revenue will be about 1% per year, or roughly 40 students more each year.

- Main source of contributions will continue to be annual Martial Arts Tournament and annual concert at the Civic.

- A 2% wage increase will be given in FY14 on base wages of \$28.3 million; another 2% increase will be given in FY16.

- 40 more students each year will add about \$35,000 each year to Therapy costs; a 3% increase will occur in FY15.

- As additional buildings are acquired, lease cost will go down approx. \$100,000 per year
 - Occupancy costs for all buildings rise at 4% per year.
 - Purchased services, Supplies and Materials, and Computer Supplies all increase at 3% per year.

#### <u>RESUME</u>



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#### **EDUCATION:**

#### The University of Akron, Akron, OH

Ed.D.	1985	Educational Administration
MS.Ed.	1976	Elementary Principal
BS.Ed.	1971	Elementary Education

#### Kent State University, Kent, OH

Studies in Gifted Education

#### San Diego University, San Diego, CA

Studies in Staff Development

#### Ashland University, Ashland, OH

Studies in Staff Development

#### **EXPERIENCE:**

#### Summit Academy Management, Inc. Akron, OH

Chief Executive Officer and President Summit Academy Institute, Director Chief Academic Officer Chief Development Officer Chief Operations Officer Executive Director of New School Development Superintendent of Schools Co-Founder of Summit Academy Management

#### <u>Resume</u> Gerald R. Horak

#### **Publications**

- Mach I, Co-Author, Inventors Hall of Fame, 1991
- History of Lakeview Elementary School, Revised 1990
- <u>Perceptions of Central Office Administrators, Building Administrators, and Teachers</u> <u>Regarding Local Inservice Programming</u>, 1985 Doctoral Dissertation The University of Akron, Akron, OH

#### **Honors**

- Akron Teacher of the Year Candidate, 1986
- Summit County Administrator of the Year Candidate, 1989

#### Affiliations - Past/Present

- Ohio Alliance of Public Charter Schools
- Ohio Coalition for Quality Education
- Association of Supervision and Curriculum Development
- Ohio School Board Association
- Salvation Army Advisory Board Member
- Barberton Kiwanis, Board of Directors
- Phi Delta Kappa, Treasurer
- Barberton Public Library, Board of Trustees, President
- Ohio Association of Elementary School Principals
- Ohio Education Association
- Ohio Association of Secondary School Principals
- Ohio Parent and Teachers Association
- Summit County Staff Development Consortium, Chairman
- Summit County Curriculum Directors Consortium, Chairman
- Ohio Association of Gifted and Talented Directors
- Ohio Association of Non-Profit Organizations
- Greater Akron Chamber of Commerce

#### JAMES H. BOSTIC, JR.

#### Senior Level Administrator of Academic Services and Related Programming

27 years experience in a variety of educational positions: teacher, building administrator, central office administrator, and executive director, compiling a successful record of school improvement, program implementation, and human resource development.

Senior-level management experience in public and community school organizations. Accomplished in program development and implementation, strategic planning, performance monitoring, data analysis, and team building.

#### Proven areas of expertise include:

- •Strategic and Continuous Improvement Planning
- Budget Management
- •Grant Writing and Implementation
- •Employee Development

Program Cost and Effectiveness Analysis
Data Mining and Information Compilation
Capital Acquisition and Purchasing

•Presentation Creation and Delivery

#### **EXECUTIVE VICE PRESIDENT** (and other Titles)

Summit Academy Management

Recruited to bring academic stability and systems thinking to this community school management team. Accountable for grant implementation, instructional software activities, academic website approval, research of new academic opportunities (i.e. textbooks, software, and professional development), as well as staying abreast of state educational compliance in the area of testing and school operations.

- Managed six Education Enhanced Through Technology grants (approximately \$1 million total).
- Researched and implemented Value-Added assessment system.
- Managed state testing for twenty-four sites throughout Ohio.
- Directed several program analyses to determine overall effectiveness.

#### SECONDARY CURRICULUM COORDINATOR

#### **Barberton City Schools**

Internal promotion to coordinate all the academic programming for middle school and secondary level buildings. Accountable for grant implementation and support, instructional software research, state mandated testing (district wide), district Comprehensive Continuous Improvement Plan compliance, and leadership towards numerous academic and public initiatives.

- Managed the roll-out of an integrated staff development and Individual Professional Development Plan software package.
- Spearheaded "Success School" program analysis determining academic and financial effectiveness.
- Served to implement the Baldrige Management System within Barberton City Schools operations.
- Led many levy committees to develop and implement effective strategies for raising district funds.
- Served and led many school improvement committees and activities at a district level.

#### 2001-2005

2005 to Present

#### BUILDING PRINCIPAL AND ASSISTANT PRINCIPAL

**Barberton City Schools** 

Recruited as an assistant middle school principal and later promoted to elementary building principal within Barberton City Schools. Accountable for the instructional leadership and building management of two separate school buildings. The middle school housed over 700 students and 40+ staff members and the elementary school served over 350 students and 20+ personnel members.

- Managed data analysis and proof of effectiveness for several building grants (Venture Capital, Raising the Bar, and Ohio Reads).
- Created sub-scale (strand) analysis system for students to monitor personal growth and progress on state mandated assessments.
- Implemented several school improvement committees to research and improve school operations and program delivery.
- Served as trustee for local community fund and board of director member for local Salvation Army Chapter.

#### **ADDITIONAL EMPLOYMENT OPPORTUNITIES**

**Career and Personal Development** 

Business Education and Computer Technology Teacher, Norton City Schools (1986-1995).
Firefighter and EMT-A, Franklin Township, Summit County (1991-1996).
Chemical Abuse Program Creator, Coordinator, and Counselor (1988-1995).
NGM/Training Place, Computer Software Consultant (1988-1992).
Head Wrestling Coach, Norton City Schools (1987-1995).
Athletic Director, Norton City Schools (1986-1987).
Vocational Data Accounting Teacher, Wadsworth City Schools (1985-1986).
Ohio Edison Company, Computer Software Consultant (1985, 1986).

#### EDUCATION, CERTIFICATION AND AFFILIATIONS

Masters of Science in School Administration ~ University of Akron, 1993. Bachelor of Science in Secondary Education ~ University of Akron, 1985. Associate Degree in Applied Business ~ University of Akron, 1985.

Superintendent License, UA-01-4417 ~ Re-Issued 2007. Assistant Superintendent License, UA-01-4417 ~Re-Issued 2007. High School Principal License, UA-01-4417 ~ Re-Issued 2006. High School Teacher Certificate, Permanent ~ Issued 1998.

Association for Supervision and Curriculum Development, 2005. Ohio School Board Association, 2007.

#### PROFESSIONAL REFERENCES

Professional References shall be furnished upon request.

#### Page 2

1995-2001

1985-1995

#### SUMMIT ACADEMY MANAGEMENT

Chief Academic Officer 03/2010 - present Executive Director of Curricular Design, 10/01 – 03/2010 Lead Teacher, 6/01—10/01, Classroom Teacher, 9/00 – 6/01 Member of management team that develops and supervises twenty-six public charter elementary schools.

- Develop programs to increase the academic and social growth of Summit Academy student.
- Coordinate Summit Academy instructional model with state standards for academic achievement.
- Help plan and implement the opening of new schools.
- Responsible for selection and purchase of instructional materials.
- Design and deliver training to aid in professional development of staff.

#### COMPLIENT<sup>®</sup>, SOLON, OH

#### Business Analyst, 8/99 – 9/00

Member of Corporate Operations Team in business-to-business e-commerce company, specializing in business process.

- Analyze current and future business needs.
- Create company wide procedures to meet business needs.

#### NEW HORIZONS COMPUTER LEARNING CENTER, CLEVELAND, OH Training Manager, 12/94 – 8/99

Managed Training Department in the computer training industry.

- Hired and trained all new instructors. Observed classes and offered constructive feedback.
- Consulted with clients and potential clients to determine training needs.
- Created programs to train company employees in our products and procedures.

#### VARIOUS PUBLIC AND PRIVATE SCHOOLS IN NORTHEAST OHIO Substitute Teacher, 9/91 – 6/94

Substituted and tutored in a wide variety of situations.

- Regular education classrooms grades K-6.
- Special education DH and SBH classrooms.
- Acted as a private tutor for a boy with autism for four months.
- Had two long term substitute teaching positions two months in a third grade and four months in a fourth grade classroom.

#### ST. MARY SCHOOL, PAINESVILLE, OH Fourth Grade Elementary SCHOOL TEACHER, 8/90- 6/91

#### ST. MEL SCHOOL, CLEVELAND, OH

#### Third Grade Elementary School Teacher, 8/87-6/88

**Classroom Duties** 

- Planned all educational activities to ensure curricular outcomes. Used graded course of study to plan teaching.
- Managed student behavior using a variety of techniques to direct individual, small group and large group behaviors.
- Employed sound methods of instruction.
- Enjoyed good working relationship with both peers and supervisors.
- Worked well with parents by continually providing them with specific positive feedback.

#### Education

1992	Lake Erie College	Painesville, OH
	Master of Science in Education	
1986	Baldwin-Wallace College Bachelor of Science in Education Magna Cum Laudo	Berea, OH
1986	•	Berea, OH

#### **OTHER SKILLS AND INTERESTS**

#### **Other Skills**

Expert in the use of Word, PowerPoint, Excel, Internet Explorer, Outlook and Windows. Skilled at learning new programs as well as helping others overcome their reluctance to use them.

Skilled and confident public speaker

#### Other Hobbies

I love to read, travel and do needlework. I also enjoy selling on eBay and watching the Cleveland Indians.

# John W. Guyer

Objective: To obtain a leadership role in Information Technology utilizing over twenty four years' experience in implementing and managing Technology operations.

Summary of Qualifications: Well-organized and motivated individual with demonstrated skills in the following:

- Management of various departments including Customer Service, Purchasing, IT, and Production. .
- Troubleshooting ERP systems and developing SOP's used to correct ERP issues. •
- Management of Corporate and Educational Data Center, Help Desk and support staff.
- Evaluation and implementation of new technologies in local and wide area networks with broad knowledge base in hardware and software best practices.
- Strong project management evaluation and analytical ability, using tools such as MS Project, MS Visio, • Statement of Work, Open Issue tracking, and Responsibility Matrix.
- Strong verbal and written communication skills. •
- Excellent interpersonal skills with ability to influence and lead.

#### Work Experience:

Summit Academy Management, Akron, Ohio August 08 Present **Director Information Technology** Oversee Technology operations for 26 schools and Student Services Manage a Technology staff of 7 people and SIS staff of 5 Budget responsibility of \$2MM Responsible for Technology policies and procedures Technology operations for 2800 students and 700 staff Technology procurement Computing environment of over 1500 devices and 90 servers including VMware and Citrix XenApp with a Microsoft backbone Oversee Disaster Recovery planning and testing using DATTO Telecommunications using ShoreTel VOIP systems Provide Video and Audio conference services using Life Size and ShoreTel systems Strategic Planning Experience Dashboard building

June 07 – May 08

Jeter Systems Corp. - Akron, Ohio

Director, IT

- Managed the ERP system upgrade
  - Correcting Oracle DB install and patch levels
  - o Utilizing best practices in Database management on database server. Giving a cost savings of 78k
  - o Directing Purchasing functions at Jeter (All departments and 1 remote facility)
  - Directed Production Inventory group

Independently directly managed all IT functions at Jeter. • Managed Purchasing and Production Scheduling Departments

- Used ATS and Six Sigma tools to correct part shortages in manufacturing
- Used Six Sigma tools to help correct scheduling issues in Production

November 2006 – December 2007 Smart Solutions Inc.

#### **Project Manager**

Project Management for Barberton City Schools Technology upgrades ~\$900K

#### John W. Guyer (continued)

- Oversaw Oracle/HPUX server environment with Test, Disaster Recovery, and Production systems.
- Managed 3 Avaya Definity G3 PBX and 1 Inuity Audix systems for the Business unit.

#### Programmer Analyst (September 1995-September 2000)

- Designed and implemented 100BaseT Network.
- Responsible for implementing Information Technology initiatives for a remote shipping terminal in Georgia.
- Oversaw day-to-day IT activities for the Green Bay plant including PC and Server maintenance for Novell and Microsoft environment.
- Responsible for division-wide E-mail configuration and maintenance including the addition of new users, post office maintenance and backup and recovery of mail boxes.
- Provided leadership for network infrastructure during the acquisition of the Calhoun, GA. manufacturing facility by converting token ring network to switched Ethernet network.
- Managed Y2K efforts for Green Bay manufacturing facility including process control system and information technology systems.

#### **Education and Training:**

- 1986 1987 National Institute of Technology Cuyahoga Falls, OH
- AA Electronic Engineering Technology
- 1995-96 Novell CNE coursework
- 1997 Windows NT Server and Desktop Training
- 1998 Lucent Intuity Voice Messaging Administration
- 1998 Project Management Tools and Techniques
- 1999 Cisco CCNA Certification
- 2000 Lucent/Avaya Definity PBX Administration 2000 – Analytical Troubleshooting
- 2000 2003 University of Phoenix Online (68 Credit hrs completed)
- Bachelors of Science Information Technology and Telecommunications.
- 2001 Six Sigma Greenbelt
- 2002 ICN High Tech Procurement
- 2004 AT&T Toll Fraud Training
- 2005 Cisco Routers refresher
- 2005 Windows Server2003 Training
- 2007 ITIL Foundations Training
- 2009 SQL 2008 Administration
- 2010 MS Visio Training
- 2012 Marketing with Social Media
- 2012 Record Retention

#### Awards Received:

- 1994 Quarterly Challenge of Excellence Award
- 1995 Annual Challenge of Excellence Award
- 2000 U.S. Patent # 6127455

#### **RICHARD J. SABOL**



#### **PROFESSIONAL QUALIFICATIONS**

Broad foundation of experiences in human resources and administration with an extensive background in manufacturing, retail and services industries in both union and nonunion environments. Along with first-rate personal skills in the area of organizational development, operating systems, industrial relations, human resource management and management development.

#### **BUSINESS EXPERIENCE**

#### SUMMIT ACADEMY MANAGEMENT, Akron, Ohio

2010-Present

Summit Academy Management (SAM) is a non profit charter schools that serves high functioning Autism, Aspergers Syndrome, AD&HD, ADD, ADD-NOS and related disorders. SAM operates 27 schools in 13 Ohio cities and towns serving 2700 students. On average 76% of our students are at or below the poverty level and, 95% with disabilities and individual educational plans.

Human Resource Director

Accomplishments and accountability include:

- Investigate all discrimination alagations involving students and faculty and refer when appropriate to proper authorities.
- Maintain all personnel records, ensuring confidentiality and in compliance with statutory regulations.
- Prepare performance review documents and consult with directors when appropriate.
- Investigate and respond when necessary to all unemployment issues, workers comp issues, OCRC, EEO charges, NLRB charges etc.
- Provide outstanding customer service to all employees, ODE, etc.
- Review all disciplinary procedures, assisting and consulting with appropriate authority and ensuring accuracy and consistency.
- Respond as an "Omnibudsman" for the organization, to the boards of directors of the schools and to the SAM Board.
- Ensure that all decisions and procedures consider the company's mission, as well as federal and state laws, and enhance the organization's public image.

2005-2010

Private Pratice

Accomplishments and Accountability included

- Developed and implemented performance appraisal systems with specific standards
- Organized and implemented Employee Opinion Surveys
- Presented and instructed managers and supervisors on strategic and operational planning
- Wrote technical programs and manuals in safety compliance.
- Prepared and implemented surveys concerning retention issues and made recommendations accordingly.
- Taught formal classes at Kent State University in": OD psychology, Basic Psych, Abnormal Psych and Safety and Tosicology.

Waste Management Inc. Cleveland, Ohio

2001-2005

This multi Billion dollar company provides service involving residential, construction and infectious waste removal. Services involve 3 states 21 sites and over 3000 employees.

Regional Human Resource Director

Accomplishments and accountability include:

- The implementation of and administration of all benefits, wages, salaries, and bonus programs.
- Developed programs for union avoidance and successfully repelled unionization attempts from Operating Engineer, Teamster and UAW unions.
- Respond to and investigate and present arbitration cases, OCRC and EEO charges and ethics issues.
- Developed training programs and reduced workers compensation costs by 28% in 18 months.
- Decertified a Teamnster local in Dayton.
- Taught management and supervision preparation for negotions.
- Established priorities for economic and non economic issues.
- Reviewed with supervision and management "Mangement's Rights Clause"
- Negotiated Teamster contracts at Multi site locations

#### AMETEK, Inc., Kent, Oh

#### 1993 to 2001

This Fortune 500 Company is one of the world's suppliers of fractional horsepower motors with nine (9) plants domestically, two (2) plants in Italy, one (1) plant in the Czech Republic, China, Mexico and Brazil. Two (2) plants are unionized with International Associations of Machinists and Aerospace workers with the remaining domestic plants are union free. Total number of employees is 5,000.

#### Group Human Resource Manager

#### Accomplishments and accountability included:

- Directed total Human Resource function to include recruitment of professional staff
- Development of Tailored Program and Management Development
- Provide organizational development programs:

Performance Management Manpower Planning Strategic and Operational Planning Needs Assessment/Feasibility Studies Positions Analysis

- Investigate and respond to grievances, both formal and informal
- Facilitate and administer a viable industrial relations program throughout the organization
- Represent the Corporation in Arbitration cases regarding alleged violations of Union Management Agreements

Investigate and represent the Corporation in matters involving Governmental compliance:

AAP, OCRC, and respective compliance organizations in states in which the Corporation is incorporated

- Administer when necessary the Corporate Benefit Program (AMEFLEX) and Pension Program
- Complete inspection of all facilities in order to meet OSHA/EPA guidelines and represent the Corporation when necessary.
- Function as special counsel to management directors and general managers concerning program, institutional and "people" issues
- Develop, monitor and implement union avoidance activity
- Develop partnership with KSU in offering degree and enrichment programs on site
- Direct an Ergonomic Program nationally to include training, process improvement, case management, means of evaluating of success and reporting compliance.
- Reduce workers comp cost by 42%
- Development of internship program for both management and engineering disciplines
- Organized acquisition team concerning purchase of three (3) plants in New York State
- Developed, implemented and followed up on a survey vehicle for three (3) manufacturing facilities in four (4) states
- Represented corporation to news media
- Negotiated Union contracts to include the development of strike preparation

#### **ROBINSON MEMORIAL HOSPITAL, RAVENNA, OHIO**

1989 TO 1993

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This health care facility is a 300 bed plus a trauma center providing complete medical services to include alcohol and drug detoxification services.

Management Development Specialist

Accomplishments and Accountability included:

- Prepared and development management programs
- Third party peacemaker activities designed to help client and departments handle conflict
- Implement career development program for professional and nonprofessional staff
- Function as an internal consultant regarding operational and people issues

- Prepare and implement performance appraisal systems
- Define and recommend updated wage and salary programs to include objective measurement systems
- Function as a hospital consultant in the exposure of hazardous and toxic chemicals
- Supervise and direct orientation program for professional and nonprofessional staff
- Assist managers in formulate strategic long and short term planning programs with measurable results
- Resource for rendering positive corrective action
- Develop union avoidance program and taught same to clinical managers and department heads

#### Consultant

#### 1988 to 1989

Prepared and delivery tailored programs for manufacturing and service facilities involving performance appraisal system, bonus program, wage and salary system, management training, benefits analysis, and executive forecasting systems

In addition to the above I prepared and presented:

- Risk Management programs and review of lost prevention data
- Completed testing for toxic and hazardous emissions and submitted recommendations
- Developed programs and procedures to reduce financial exposures
- Design and implemented MBO programs
- Completed Wage and Salary System and constructed salary ranges and organizational tables

#### OERLIKON MOTCH, INC., CLEVELAND, OHIO

1986 to 1988

A major manufacturer and supplier of high tech metal working machine tools and equipment. Sales were in the hundred million ranges with employees numbering 800. There were two plants involved both unionized, and represented by the Machinists Union and United Electrical Workers.

Director of Human Resources

#### Accomplishments and Accountability included:

- Chief spokes person of three union contracts
- Presentation of arbitration cases and third step grievances

- Administration and formulation of entire benefit packages to include: hospitalization, LTDI, ADD, Salary continuation, and pension administration, etc.
- Recruitment of all professional and nonprofessional support personnel
- Organized federal and state approved apprenticeship programs
- Formulated first corporate policy and procedural manual
- Developed multi-plant AAP
- Resolved several critical labor unrest issues
- Established a set of wages and salary guidelines and pointing system for salary increases

#### STARK STATE COLLEGE OF TECHNOLOGY, CANTON, OH 1982 TO 1986

This state run college had 4500 students. The main purpose of the college was to prepare traditional and nontraditional students for positions in industry. Responsibility for directing all affairs of the business division, which had 52% of all enrollments, directed 200 faculty members and managed a 2 million-dollar budget and supervised 4 departments.

Dean, Business Division

Accomplishments and Accountability included:

- Increased enrollment 4% in computer and business management and secretarial departments
- Introduce the "early bird" college program to high school seniors
- Reorganized the entire division to eliminate significant redundant issues, resultant budget savings, allowed for program expansion
- Created new course of study to better meet industry requirements
- Initiated two plus two programs in computer science and business management with Kent State University at Stark Campus
- Developed partnership with Walsh University and Malone College in 100% transfer of credits
- Participated in Masters of Education Review Committee at Malone College
- Developed business linkage with many large corporations with the objective being scholarship awards and student placements

#### NORANDA, INC., BEECHWOOD, OHIO

1976 to 1982

The Corporation is a leading fully integrated aluminum producer and fabricator of numerous home material products. Four (4) domestic plants, employing 4,000 people.

Corporate Director of Human Resources

#### Accomplishments and Accountability included:

- Directing and administering all human resource policies for the U.S.A. operations of Noranda Aluminum group
- Functioned as a consultant to four (4) divisional presidents
- Chief spokesperson for most union contracts in USA
- Presented arbitration cases and mediated labor issues
- Developed new practices for maintaining union free environments
- Developed wage and salary programs
- Designed Executive Compensation and Bonus programs
- Interfaced with governmental agencies on EEO, OSHA, Department of Labor, and NLRB
- Reviewed all potential acquisition benefits programs for fit and potential cost liability and funding
- Staffed international corporate office

#### PARK OHIO INDUSTRIES, CLEVELAND, OHIO

1973 TO 1976

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This company was a major producer of cam and crankshafts, employed over 2,000 people.

Assistant to the Personnel Director

Accomplishments and Accountability included:

- Day-to-day industrial relations activity with United Auto Workers Union
- Directed all plant safety and security activities
- Taught Industrial Psychology to Supervision and Production Management
- Top company spokesperson at third step grievance procedures with UAW
- Prepared all "White Paper Investigations" for arbitration cases
- Presented corporation to EEO and AAP
- Directed and reduced workers compensation costs by 38%

#### CITY OF BROOKPARK, BROOKPARK, OHIO

1969 to 1973

This is the city administration involving 350 employees represented by four (4) labor unions.

Personnel Director

#### Accomplishments and Accountability included:

• Negotiations of Labor Agreements with Unions representing police, fire, and service department employees. Development of and administration of entire benefit package to include hospitalization, LTDI, life insurance, PERS, etc.

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- Represented the city to both Federal and State agencies
- Formulated annual strategic plan for city administration involving all departments
- Participated on legislative committee

#### EDUCATION

University of New York: B.S. degree, Psychology, minor Business Administration

California Coast University: M.S. degree, Psychology

California Coast University: Matriculating toward Ph.D.: Industrial Organizational Development Psychology (A.B.D.) with a Marriage and Family Counseling Endorsement

Dissertation: Psychological Effects of Hypo-glycemia on Personality

#### **PSYCHOLOGY INTERNSHIPS**

St. John's Medical Center, Steubenville, Ohio Counseling of Acute and Terminally Ill Cancer Patience

Brookpark Police Department, Brookpark, Ohio Counseling with Juvenile Offenders and their families

#### APPOINTMENTS

- Adjunct professor at Kent State University
- Former Dean of the Business Division of Stark State College of Technology
- Lecturer for I.V. at Akron University/Human Resource Management
- Adjunct faculty Central Michigan University Assisted in developing Masters Degree Program in Health Care with concentration on Human Resource Development
- International Who's Who of Professionals (1999)

#### CERTIFICATIONS/LICENSES

- Registered Professional Safety Engineer (P.E.)/Toxicology
- Registered International Hazard Control Manager
- Certified Predictive Index Analyst
- Certified 360° Evaluator

#### PUBLICATIONS

1. Published twelve (12) articles in the areas of Risk Management, Toxicology, and Industrial Safety.

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- 2. Wrote and published manuals dealing with quality control and quality assurance.
- 3. Wrote manuals for McDonald House Hospital for Women in defining medical positions
- 4. Wrote and copyrighted policy and procedural manuals
- 5. Wrote and copyrighted performance appraisal system
- 6. Wrote and copyrighted forecast analysis programs for the rights of succession in businesses
- 7. Currently completing text book in <u>Industrial Safety And Basic Toxicology</u>
- 8. Wrote, copyrighted and presented "Management Training and Development Programs" for Supervisors and Managers
- 9. Wrote "Interviewing Made Easy, an in-depth analysis of the process

#### **MISCELLANEOUS ACTIVITIES**

- 1. Developed the first Med-evac unit for the southwestern suburbs of Cleveland with the 371<sup>st</sup> Helicopter Unit based at Cleveland Hopkins Airport in 1973. (This was the model currently used now for med flights for many hospitals in the Greater Cleveland Area.)
- 2. Developed career development program utilizing psychological assessments and referrals
- 3. At the request of the U.S. Senate testified in Washington regarding Department of Labor Safety Standards
- 4. At the request of the National Academy of Sciences in Washington, D.C., lectured on Ergonomics and its applications to Muscular Skeletal Disorders
- 5. Co-produced three (3) PM Magazine segments for Channel 8 and then CBS

# Erica L. Richley



EDUCATION	MSEd Community Counseling (August 2004) Youngstown State University, Youngstown, OH Summa Cum Laude (4.0 GPA) BS Pre-Med, Biology (May 2001) Youngstown State University, Youngstown, OH Magna Cum Laude (3.7 GPA)
CREDENTIALS	LPCC-S September 2006 (Ohio license # C-0008262) (Licensed Professional Clinical Counselor, Supervising Counselor)
EMPLOYMENT	<ul> <li>Special Education Director, Special Education July 2010 to Present</li> <li>Summit Academy Management Akron OH</li> <li>Oversee all aspects of special education policy and implementation</li> <li>Train special education staff and service providers</li> <li>Develop programming for school-wide behavior supports, including the development of school and classroom-wide behavior plans, and individual behavior plans for students</li> <li>Provide clinical and work supervision to clinically licensed Behavior Specialists</li> <li>Conduct achievement and intelligence testing</li> <li>Assistant to Executive Director, Special Education July 2007 to July 2010</li> <li>Summit Academy Management Akron OH</li> <li>Assist with oversight of special education policy and implementation</li> <li>Train special education staff of over 90 local special education and service providers</li> <li>Conduct achievement and intelligence testing</li> </ul> Special Services Coordinator July 2006 to July 2007 Summit Academy Community School Youngstown OH <ul> <li>Lead team to coordinate evaluation and implementation of special education services</li> <li>Provided behavior management to students with ADHD, Bipolar, and Autism</li> <li>Conducted achievement testing</li> </ul>

#### Outpatient Therapist August 2004-July 2006

Valley Counseling Services, Inc. Warren OH

- Conducted individual and family counseling with students in a school and community setting
- Conducted daily goal, social skills, and adaptive behavior groups
- Conducted achievement and intelligence testing
- Diagnosed and treated clients using the DSM-IV-TR
- Composed treatment plans and conducted diagnostic assessments

#### Graduate Assistant August 2002 to August 2004

Youngstown State University Youngstown OH

- Researched Chronic Fatigue Syndrome
- Performed statistical analyses on data and composed professional manuscripts
- Conducted presentations on Chronic Fatigue Syndrome, ADHD, and Bipolar Disorder

#### Volunteer September 2002 to November 2002

The Rich Center for Autism Youngstown OH

- Prepared activities for a group of autistic children
- Assisted teachers with student activities

#### Researcher August 2001 to May 2002

The Ohio State University Columbus OH

Researched the effects of Multiple Family Psychoeducational Groups on children diagnosed with Bipolar Disorder for a grant

#### Family/Individual Counselor January 1994 to November 1996

Northside Hospital (Child and Adolescent Mental Health Unit) Youngstown OH

- Provided all aspects of psychological treatment
- Completed all aspects of treatment from intake through aftercare
- Provided emergency room assessments
- Led psychoeducational and multi-diagnosis groups

**PRESENTATIONS** Conducted twelve public presentations on topics such as Chronic Fatigue Syndrome, Personality Disorders, working with multicultural clients, eating disorders, ADHD, and Bipolar Disorder.

Presented at multiple conferences on behavior management, as well as special education law and procedural safeguards.

Have submitted a manuscript for publication on Chronic Fatigue Syndrome and have been published in several newsletters.

#### STEPHANIE ATAYA

#### sataya@kent.edu

Education:	Kent State University, Kent, Ohio, August 2005 Major: Accounting Overall GPA: 3.20 Major GPA: 3.70
Certifications:	Ohio State Treasurer License, Notary License
<u>Computer Skills</u> : <u>Work Experience</u> :	60WPM, Microsoft NAV, Blackbaud Financial Edge, Sage FAS, Paycor, ADP, USAS, EMIS Web, EMIS-R, CCIP, SOES, SAP, MoveX, GoldMine 6.5, SQL Enterprise Manager, Microsoft Excel, Word, Powerpoint, Access, Works, Publisher, Outlook, Eudora Pro, Novell GroupWise, Automated Accounting 7.0, Mozilla Firefox, Netscape, Internet Explorer, Merak Mail, IceWarp Universal Webmail, iMail Administrator.
April 2007 – Current	<ul> <li>Summit Academy Management, Akron, Ohio Assistant Treasurer</li> <li>Provide direction and assistance to the company's Payroll Administrator, Accounts Payable Administrator, and the Staff Accountant with day to day operations.</li> <li>Track and input, into the accounting system, all payments from federal, state, local, and miscellaneous revenue sources.</li> <li>Manage daily bank account balances and execute all wires, ACHs, and account transfers.</li> <li>Reconcile the company's multiple monthly bank account statements.</li> <li>Perform end of year closing procedures, including closing journal entries and generating statements.</li> <li>Accountable to maintain and update accounting information systems for functionality and data dependability and integrity.</li> <li>Assemble all appropriate reports and documentation for end of the year audits in both the schools and the management company.</li> <li>In charge of all yearly EMIS financial information compiling by gathering documentation, inputting information, and reconciling all outcomes.</li> <li>Depreciate and report all fixed assets in organization for school and company audits.</li> <li>Prepare semi-annual 5 year forecasts, with appropriate assumptions, for various school entities.</li> <li>Coordinate and assist Treasurer in developing and implementing policies and procedures required by statute, board resolution, and company necessity.</li> <li>Lead and participate in specific company strategic planning responsibilities and particular task assignments.</li> <li>Compile all monthly, quarterly, yearly, and by request financial informational reports for the entire organization.</li> </ul>

September 2005 – November 2005	Pepperl-Fuchs Incorporated, Twinsburg, Ohio.Staff AccountantMaintained prepaid asset spreadsheets to insure accurate depreciation.Researched accounting transactions for accuracy.Conducted all accounts payable functions.Structured journal entries in Excel spreadsheets.Recorded expense reports for salesmen.Calculated direct labor hours for payroll and for production efficiency.Classified parts into their appropriate accounts and cost centers.Internet Association Corporation, Akron, Ohio.First Line Support SpecialistDispersed explanation in the second sec
•	Diagnosed problems with email systems and user accounts. Provided technical support to end users and clients. Trouble-shooted issues with the system and software. Entered work orders to the proper departments.
• • • •	Jo-Ann Stores Incorporated, Hudson, Ohio. Accounting Intern/Physical Inventory Reconciler Generated and analyzed shrink result reports for stores' inventory. Called stores to recount merchandise and to verify figures. Researched inventory counts. Inputted inventory count changes in the accounting information system. Entered monthly journal transactions. Analyzed shipping errors. Created Excel spreadsheets to organize inventory counts.
July 2002 – November 2003	Kaufmann's, Akron, Ohio. Sales Associate Organized new merchandise received daily. Displayed inventory in an attractive manner. Balanced end-of-day sales. Addressed concerns and questions of the consumer.
•	Carlin Communications, Alliance, Ohio. Secretary Filed and organized contracts with companies. Responded to client's phone calls. Created and edited PowerPoint presentations for prospective clients. Typed letters, brochures, and press releases.
References:	Furnished upon request

# Summit Academy Management Akron, Ohio

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Audited Financial Statements

For the Years Ended June 30, 2012 and 2011

#### SUMMIT ACADEMY MANAGEMENT

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FINANCIAL STATEMENTS FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

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November 20, 2012

To the Board of Directors Summit Academy Management Akron, Ohio

# **INDEPENDENT AUDITOR'S REPORT**

We have audited the accompanying Statements of Financial Position of Summit Academy Management as of June 30, 2012 and 2011, and the related Statements of Activities, Functional Expenses and Cash Flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Summit Academy Management as of June 30, 2012 and 2011, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Kea & Associates, Inc.

# SUMMIT ACADEMY MANAGEMENT STATEMENTS OF FINANCIAL POSITION As of June 30, 2012 and 2011

ASSETS	2012	2011
CURRENT ASSETS		
Cash	\$ 2,862,608	\$ 2,373,156
Management fee receivables	2,021,157	1,103,027
Other receivables	-	4,138
Prepaid expenses	-	77,585
Current portion of note receivable	3,499	-
Total current assets	4,887,264	3,557,906
PROPERTY AND EQUIPMENT		
Land	903,186	755,295
Buildings and improvements	9,514,689	7,288,360
Computer equipment	749,101	706,305
Classroom equipment	571,782	619,625
Computer software	512,493	503,353
Office furniture and equipment	669,144	665,079
Vehicles	84,132	191,944
	13,004,527	10,729,961
Less accumulated depreciation	(3,195,650)	(3,231,898)
Total property and equipment, net	9,808,877	7,498,063
OTHER ASSETS		
Note receivable, less current portion	101,501	-
Deposits	48,418	39,265
	149,919	39,265
TOTAL ASSETS	\$ 14,846,060	\$ 11,095,234

The accompanying notes are an integral part of these financial statements. 3

LIABILITIES AND NET ASSETS	 2012	 2011	
CURRENT LIABILITIES			
Current portion of long-term debt	\$ 465,615	\$ 292,404	
Accounts payable	779,157	614,018	
Accrued salaries and wages	2,326,745	2,041,368	
Accrued retirement benefits	325,744	285,791	
Accrued vacation pay	175,035	-	
Accrued workers' compensation	10,000	200,000	
Total current liabilities	 4,082,296	 3,433,581	
Long-term debt, less current portion	2,922,018	1,901,460	
Deferred compensation	410,905	233,333	
Note payable to Summit Academy Akron Elementary School	79,069	79,069	
Total liabilities	 7,494,288	 5,647,443	
NET ASSETS			
Unrestricted	 7,351,772	 5,447,791	

\$ 14,846,060 \$ 11,095,234

The accompanying notes are an integral part of these financial statements.

# SUMMIT ACADEMY MANAGEMENT STATEMENTS OF ACTIVITIES For the Years Ended June 30, 2012 and 2011

	2012	2011		
Changes in unrestricted net assets				
Increases in unrestricted net assets				
Management fee revenue	\$ 50,255,008	\$	42,977,030	
Other revenue	1,405		134,035	
Contributions	4,026		3,000	
Interest income	2,587		4,211	
	 50,263,026		43,118,276	
Decreases in unrestricted net assets				
Program (schools) service expenses	42,272,862		36,771,046	
Management and general	5,832,073		5,809,452	
	48,104,935		42,580,498	
Increase in Net Assets				
Before Non-operating Items	2,158,091		537,778	
Non-operating Items				
Write-off of Federal start-up grant re-payment liability	-		369,000	
Net loss on disposal of property and equipment	(254,110)		(5,081)	
	 (254,110)		363,919	
Increase in Net Assets	1,903,981		901,697	
Unrestricted Net Assets at Beginning of Year	 5,447,791		4,546,094	
Unrestricted Net Assets at End of Year	\$ 7,351,772	\$	5,447,791	

The accompanying notes are an integral part of these financial statments.

# SUMMIT ACADEMY MANAGEMENT STATEMENTS OF FUNCTIONAL EXPENSES For Years Ended June 30, 2012 and 2011

		Prog (Schools)	es		gement General		 Т	otal	
	2012		 2011	 2012		2011	 2012		2011
Payroll and related taxes	\$ 24,31	1,421	\$ 21,280,865	\$ 3,840,999	\$	3,296,963	\$ 28,152,420	\$	24,577,828
Retirement benefits	3,20	52,729	2,984,850	184,039		317,417	3,446,768		3,302,267
Health, life insurance & other benefits	2,5	7,223	1,941,066	378,559		252,025	2,895,782		2,193,091
Educational supplies/curriculum	1,31	70,764	954,725	653		-	1,371,417		954,725
Miscellaneous payroll related costs	Í	0,456	21,027	44,936		56,685	55,392		77,712
Educational therapy services	1,80	)3,722	1,487,888	24,214		41,653	1,827,936		1,529,541
Advertising and promotion		79,473	65,140	120,166		102,451	199,639		167,591
Legal and professional services	15	53,679	96,698	198,653		177,433	352,332		274,131
Occupancy costs - leases	1,41	4,575	1,550,704	16,010		40,174	1,430,585		1,590,878
Occupancy costs - utilities, other	2,5	5,449	2,105,681	50,563		161,657	2,566,012		2,267,338
Copier costs	23	34,300	224,621	36,648		36,326	270,948		260,947
General insurance	11	9,081	10,408	15,939		104,264	135,020		114,672
Office supplies and expense	18	38,589	180,543	62,754		67,050	251,343		247,593
Repairs and maintenance	37	72,778	533,777	45,170		57,191	417,948		590,968
Staff training and development	69	99,756	774,142	23,044		31,207	722,800		805,349
Food/food service	1,04	40,737	813,344	1,922		-	1,042,659		813,344
Travel, meals, lodging	8	32,875	21,784	35,225		12,244	118,100		34,028
Depreciation expense		-	-	631,457		586,925	631,457		586,925
Interest expense	15	55,769	76,913	20,004		37,316	175,773		114,229
Programs and activities	20	59,304	198,916	2,431		1,858	271,735		200,774
Shirts & uniforms	2	18,546	14,159	892		770	49,438		14,929
Sponsorship fees	66	51,220	555,672	36		-	661,256		555,672
Contracted busing	10	9,157	92,648	351		-	109,508		92,648
Computers & technology	84	48,421	776,590	95,768		224,514	944,189		1,001,104
Other expense		2,838	 8,885	 1,640		203,329	 4,478		212,214
Total	\$ 42,27	72,862	\$ 36,771,046	\$ 5,832,073	\$	5,809,452	\$ 48,104,935	\$	42,580,498

The accompanying notes are an integral part of these financial statements.

# STATEMENTS OF CASH FLOWS

# For Years Ended June 30, 2012 and 2011

	2012	2011		
Cash Flows From Operating Activities				
Increase in Net Assets	\$ 1,903,981	\$ 901,697		
Adjustments to Reconcile the Increase in				
Net Assets to Cash Provided by Operations				
Depreciation expense	631,457	586,925		
Net loss on disposal of property and equipment	254,110	5,081		
(Increase) decrease in assets				
Management fee receivables	(918,130)	1,245,373		
Other receivables	4,138	(4,138)		
Prepaid expenses	77,585	(77,585)		
Deposits	(9,153)	13,894		
Increase (decrease) in liabilities				
Accounts payable	165,139	(840,964)		
Accrued salaries and wages	285,377	296,297		
Accrued retirement benefits	39,953	22,815		
Accrued vacation pay	175,035	-		
Accrued workers' compensation	(190,000)	(3,215)		
Deferred compensation	177,572	100,000		
Federal start-up grant repayment liability	-	(427,000)		
Net Cash Provided By Operations	2,597,064	1,819,180		
Cash Flows From Financing Activities				
Long-term debt borrowings	2,297,763	1,170,000		
Payments on long-term debt	(1,103,994)	(665,719)		
Net Cash Provided Used By Financing Activities		504,281		
Cash Flows From Investing Activities				
Proceeds from disposal of property and equipment	32,810	11,300		
Purchases of property and equipment	(3,334,191)	(1,935,711)		
r dichases of property and equipment	(3,301,381)	(1,933,711)		
	(5,501,501)	(1,724,411)		
Increase in Cash	489,452	399,050		
Cash Balance at Beginning of Year	2,373,156	1,974,106		
Cash Balance at End of Year	\$ 2,862,608	\$ 2,373,156		
Supplemental Cash Flows Information: Interest Paid	<u>\$ 175,773</u>	\$ 114,229		

#### Non-cash transactions

A school building in Xenia was sold at a loss of \$19,995 for \$125,000, with \$20,000 down, and the rest payable to SAM in the form of a note for \$105,000, with monthly payments of \$636 including interest at 4%.

The accompanying notes are an integral part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

#### NOTE 1: DESCRIPTION OF REPORTING ENTITY

Summit Academy Management (SAM) is a nonprofit corporation located in the State of Ohio. During fiscal year 2012, SAM provided management services to the following 26 legally separate, nonprofit Ohio community schools, whose results of operations are not included herein:

Summit Academy Akron Elementary School Summit Academy Akron Middle School Summit Academy Secondary School - Akron Summit Academy Community School for Alternative Learners - Canton Summit Academy Secondary School - Canton Summit Academy Community School - Cincinnati Summit Academy Transition High School - Cincinnati Summit Academy Community School - Columbus Summit Academy Middle School - Columbus Summit Academy Transition High School - Columbus Summit Academy Community School - Dayton Summit Academy Transition High School - Dayton Summit Academy Community School for Alternative Learners - Lorain Summit Academy Middle School - Lorain Summit Academy Secondary School - Lorain Summit Academy Community School - Painesville Summit Academy Community School - Parma Summit Academy Community School for Alternative Learners - Middletown Summit Academy Secondary School - Middletown Summit Academy Community School - Toledo Summit Academy Toledo Learning Center Summit Academy Community School - Warren Summit Academy School for Alternative Learners - Warren Middle and Secondary School Summit Academy Community School for Alternative Learners - Xenia Summit Academy Youngstown Summit Academy Secondary School - Youngstown

#### NOTE 2: TAX STATUS

SAM is a private nonprofit corporation and is exempt from federal income taxes under section 501(c)(3) of the Internal Revenue Code. It is also considered a supporting organization for the Summit Academy member schools under code section 509(a). None of SAM's present or anticipated future activities are subject to taxation as unrelated business income. The Internal Revenue Service, as of June 30, 2012, considers the Organization's federal income tax returns for the years of 2010 - 2012 open to examination; however, the governmental agencies have not indicated any intention of examining these years. Therefore, no provision for income taxes has been made in the accompanying financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

## NOTE 2: TAX STATUS (continued)

SAM has adopted the provisions of FASB ASC 740-10-25 which requires the disclosure of uncertain tax positions. There have been no interest or penalties recognized in the accompanying Statements of Financial Position or the Statements of Activities relating to uncertain tax positions. Additionally, no tax positions exist for which it is reasonably possible that the total amount of unrecognized tax benefits will significantly increase or decrease during the next 12 months. SAM evaluates uncertain tax positions, if any, on a continual basis.

### NOTE 3: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### A. Basis of Presentation

The accompanying financial statements of SAM have been prepared in all material respects, in conformity with generally accepted accounting principles, as prescribed in *The American Institute of Certified Public Accountants' Audit and Accounting Guide: Not-For-Profit Organizations.* 

# **B.** Cash and Cash Equivalents

SAM considers all highly liquid investments with original maturity dates of three months or less to be cash equivalents. SAM had no cash equivalents at June 30, 2012 or 2011.

### **C.** Property and Equipment

Property and equipment are capitalized at cost and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market value as of the date received. SAM capitalizes all assets with a cost of \$1,000 and a useful life of more than one year. The costs of normal maintenance and repairs that do not extend the life of the asset are expensed.

Depreciation is computed using the straight-line method over the following estimated useful lives:

Buildings and improvements	39 years
Computer equipment	3 years
Classroom equipment	3 and 7 years
Computer software	3 years
Office furniture and equipment	5 and 7 years
Vehicles	3 years

Most of the property and equipment owned by SAM are used by the schools it manages.

### **D.** Management Fees

Management fee revenue includes 100% of the revenues received by the member schools (see Note 4). These revenues include no federal start-up grant revenue in either fiscal year 2012 or 2011.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

# NOTE 3: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## E. Accounting for Planned Major Maintenance Activities

As permitted by FSP AUG AIR-1, all planned major maintenance activities are expense as incurred.

# F. Contributions

Gifts of cash and other assets are presented as permanently or temporarily restricted support if they are received with donor stipulations that limit the use of the donated asset. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions. SAM had no permanently or temporarily restricted net assets as of June 30, 2012 or 2011.

# G. Use of Estimates

In preparing the financial statements, management is sometimes required to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses, and the disclosure of contingent liabilities at the date of the financial statements. Actual results could differ from those estimates.

### H. Disclosure of Subsequent Events

In accordance with the requirements of FASB ASC Paragraph 855-10-50-1, SAM is required to disclose the date through which subsequent events have been evaluated. In this regard, SAM has evaluated all events that occurred from July 1, 2012 through the date the accompanying financial statements were issued (November 20, 2012) for proper accounting and disclosure in the accompanying financial statements.

# NOTE 4: MANAGEMENT AGREEMENTS

In order to facilitate the day-to-day operations of the schools, SAM has entered into management agreements with each of the schools referred to in Note 1 to provide various services including adopting the educational curriculum, providing staffing, developing and maintaining state-mandated testing and requirements, and completing all required administrative reports. SAM is also responsible for all costs associated with operating the school. Such costs include, but are not limited to: salaries and benefits, including payroll taxes; pension and retirement costs; the purchase of curriculum materials, textbooks, computers and other equipment, software, and supplies; insurance premiums; utilities; janitorial services; legal and financial management services related to the operation of the school; and rent, repairs and maintenance of the school's facility. Because all teaching and administrative personnel are employees of SAM, SAM has the responsibility to select, assign, evaluate, and discharge all personnel assigned to the school.

In return for these services, each management agreement requires the school to pay SAM a management fee equal to 100% of the revenues received by the school.

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

#### **NOTE 4: MANAGEMENT AGREEMENTS (continued)**

During 2012, one school (Summit Academy Akron Elementary School) modified their agreement with SAM in order to permit certain contract revenue from federal ED Jobs Grants to be paid to the school and remain there so as to be able to pay certain Summit Academy employees. Once all grant money had been paid to Summit Academy Akron Elementary School, the modifications to the agreement expired, and 100% of the school's revenues were again paid to SAM.

Management fee receivables of \$2,021,157 and \$1,103,027 at June 30, 2012 and 2011, respectively, include various net amounts owed to the schools managed by SAM for Medicaid, grants and state foundation revenue, and required to be passed through to SAM under the existing management agreements.

#### NOTE 5: PROPERTY AND EQUIPMENT

A summary of SAM's property and equipment activity for the year ended June 30, 2012 is as follows:

	Balance 7-1-11	Additions	Disposals	Transfers	Balance 6-30-12
Land Buildings and improvements	\$ 755,295 7,288,360	\$ 260,891 2,868,400	\$ (113,000) (642,071)	\$ -	\$ 903,186 9,514,689
Computer equipment Classroom equipment	706,305	134,575 22,776	(91,779) (70,619)	-	749,101 571,782
Computer software Office furniture and equipment	503,353 665,079	9,140 17,765	(13,700)	-	512,493 669,144
Vehicles	191,944	20,644	(128,456)	-	84,132
Less accumulated depreciation	10,729,961 (3,231,898)	3,334,191 (631,457)	(1,059,625) 667,705	-	13,004,527 (3,195,650)
Net book value	\$ 7,498,063	\$ 2,702,734	\$ (391,920)	\$ -	\$ 9,808,877

### NOTE 6: NOTE RECEIVABLE

On June 5, 2012, SAM sold its former Xenia school building to a local church group for \$125,000 under a land contract agreement with \$20,000 down. The remaining \$105,000 is being amortized over a 20-year period, with payments of \$636, including interest at 4%. Notwithstanding these terms, the entire note is due and payable on the fifth anniversary of the agreement. The loss on the sale of this property was \$19,995.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

# NOTE 7: LONG-TERM DEBT

Long-term debt consists of the following at June 30, 2012 and 2011:	2012	2011
Mortgage note payable to bank requiring monthly payments of \$8,740, including interest at the bank's cost of funds plus 2.122% (currently 3.7%). The note is secured by the new Akron Secondary school building, as well as the prior Akron Secondary school building. The note is being fully	 2012	 2011
amortized over 7 years starting in July 2012.	\$ 645,000	\$ -
Mortgage note payable to bank requiring monthly payments of \$5,552, plus interest at libor plus 3.5% (currently 3.752%) through October 2016, when the remainder is due. Secured by a mortgage on the Parma and Cincinnati Elementary school buildings. This mortgage replaced		
the 2 mortgages listed immediately below.	623,986	-
Mortgage note payable to former owner requiring monthly payments of \$4,641, including interest at 6% through May, 2015, when the remainder is due. Secured by a second mortgage on the Parma school building.	-	383,874
First mortgage note payable to bank requiring monthly payments of \$4,018, including interest at prime plus .25% through March 2021. Secured by the Parma school building.	-	369,260
Mortgage note payable to holding company requiring monthly payments of \$7,439, including interest at 8.5%, through July 2021. The note is secured by the Middletown Elementary and Secondary buildings.	563,650	600,000
Mortgage note payable to bank requiring monthly payments of \$5,755, including interest at 5.6%, through January 2016. The note is secured by the Cincinnati Elemetary school building.	470,833	-
Mortgage note payable to bank requiring monthly payments of \$5,755, including interest at 5.6%, through January 2016. The note is secured by the Xenia school building	452,851	-
Mortgage note payable to bank requiring monthly payments of \$5,755, including interest at 5.6%, through January 2016. The note is secured by an administration building	225,339	280,466

## NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

# NOTE 7: LONG-TERM DEBT (continued)

	 2012	 2011
Mortgage note payable to bank requiring monthly payments of		
\$4,973, including interest at 3.95%, through January 2016. The note		
is secured by the Canton Secondary building.	\$ 198,838	\$ 249,436
Mortgage note payable to bank requiring monthly payments of		
of \$2,131, including interest at 7.126% through August 2019.		
Secured by an administration building.	135,880	150,562
Mortgage note payable to bank requiring monthly principal and		
and interest payments of \$4,938, including interest at prime plus 3%,		
until maturity on October 5, 2013. The note is secured by the Dayton		
school building.	71,256	124,171
Other paid-off notes	-	36,095
	3,387,633	 2,193,864
Less current portion	 (465,615)	 (292,404)
Noncurrent portion	\$ 2,922,018	\$ 1,901,460

The annual fiscal year requirements to amortize all debt outstanding as of June 30, 2012, excluding interest payments, are as follows:

2013	\$ 465,615
2014	439,496
2015	439,619
2016	394,996
2017	852,856
2018-2021	 795,051
Total	\$ 3,387,633

# NOTE 8: NOTE PAYABLE TO SUMMIT ACADEMY AKRON ELEMENTARY SCHOOL

In conjunction with the purchase of a building from Summit Academy Akron Elementary School during July 2008, SAM agreed to pay a portion of the selling price (\$600,000) in the form of a note payable of \$79,069, which is due on June 30, 2023. The interest rate on the note is 5%, and is payable semiannually on January 1 and July 1. Such interest is not to be included in the revenue passed through to SAM as described in Note 4.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

# NOTE 9: DEFINED BENEFIT PENSION PLANS

The schools managed by SAM have contracted with SAM to provide all teaching and administrative personnel. Such personnel are employees of SAM; however, the schools are responsible for monitoring and ensuring that SAM makes pension contributions on their behalf. The retirement systems consider each of the schools as the "Employer of Record"; therefore, the schools are ultimately responsible for remitting retirement contributions to each of the systems noted below.

#### A. School Employees Retirement System

On behalf of each school, SAM contributes to the School Employees Retirement System of Ohio ("SERS"), a cost-sharing multiple-employer defined benefit pension plan. SERS provides retirement, disability and survivor benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by state statute per Chapter 3309 of the Ohio Revised Code. SERS issues a publicly available, stand-alone financial report that includes financial statements and required supplementary information. That report can be obtained by contacting SERS, 300 East Broad Street, Suite 100, Columbus, Ohio 43215-3746 or by calling toll free (800) 878-5853. It is also posted on SERS' website at www.ohsers.org under Employers/Audit Resources.

Funding Policy - Plan members are required to contribute 10 percent of their annual covered salary and the schools are required to contribute at an actuarially determined rate. The current rate is 14 percent of annual covered payroll. A portion of each school's contribution is used to fund pension obligations with the remainder being used to fund health care benefits. For fiscal year 2012, 12.65 percent and .05 percent of annual covered salary was the portion used to fund pension obligations and death benefits, respectively. The contribution requirements of plan members and employers are established and may be amended by the SERS' Retirement Board up to statutory maximum amount of 10 percent for plan members and 14 percent for employers. Chapter 3309 of the Ohio Revised Code provides statutory authority for member and employer contributions. Aggregate required contributions for pension obligations and death benefits to SERS for the fiscal years ended June 30, 2012, 2011 and 2010 were \$764,125, \$954,928 and \$897,742, respectively.

### B. State Teachers Retirement System

On behalf of each school, SAM participates in the State Teachers Retirement System of Ohio ("STRS Ohio"), a cost-sharing, multiple-employer public employee retirement plan. STRS Ohio provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS Ohio issues a publicly-available, stand-alone financial report that may be obtained by writing to STRS Ohio, 275 East Broad Street, Columbus, Ohio 43215-3371, by calling (888) 227-7877, or by visiting the STRS Ohio website at www.strsoh.org.

New members have a choice of three retirement plans, a Defined Benefit (DB) Plan, a Defined Contribution (DC) Plan and a Combined Plan. The DB Plan offers an annual retirement allowance based on final average salary times a percentage that varies based on years of service, or an allowance based on a member's lifetime contributions and earned interest matched by STRS Ohio funds divided by an actuarially determined annuity factor. The DC Plan allows members to place all their member contributions and employer contributions equal to 10.5 percent of earned compensation into an

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

# NOTE 9: DEFINED BENEFIT PENSION PLANS (continued)

investment account. Investment decisions are made by the member. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump sum withdrawal. The Combined Plan offers features of both the DC Plan and the DB Plan. In the Combined Plan, member contributions are invested by the member, and employer contributions are used to fund the defined benefit payment at a reduced level from the regular DB Plan. The DB portion of the Combined Plan payment is payable to a member on or after age 60; the DC portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50. Benefits are established by Chapter 3307 of the Ohio Revised Code.

A DB or Combined Plan member with five or more years of credited service who becomes disabled may qualify for a disability benefit. Eligible spouses and dependents of these active members who die before retirement may qualify for survivor benefits. Members in the DC plan who become disabled are entitled only to their account balance. If a member dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

Funding Policy - For fiscal year 2012, plan members were required to contribute 10 percent of their annual covered salaries. Each school was required to contribute 14 percent; 13 percent was the portion used to fund pension obligations. Contribution rates are established by the State Teachers Retirement Board, upon recommendations of its consulting actuary, not to exceed statutory maximum rates of 10 percent for members and 14 percent for employer contributions. Chapter 3307 of the Ohio Revised Code provides statutory authority for member and employer contributions.

SAM's required contributions for pension obligations to STRS Ohio for the fiscal years ended June 30, 2012, 2011 and 2010 were \$2,919,614, \$2,259,632 and \$2,001,113, respectively.

# C. Social Security System

Effective July 1, 1991, all employees not otherwise covered by the School Employees Retirement System or the State Teachers Retirement System have an option to choose Social Security or the School Employees Retirement System/State Teachers Retirement System. As of June 30, 2012, four members of SAM Board and 33 members of the School Boards have elected social security. SAM's liability is 6.2 percent of wages paid.

# NOTE 10: POSTEMPLOYMENT BENEFITS

### A. School Employees Retirement System

On behalf of each school, SAM participates in two cost-sharing, multiple employer defined benefit OPEB plans administered by the School Employees Retirement System for non-certificated retirees and their beneficiaries, a Health Care Plan and a Medicare Part B Plan. The Health Care Plan includes hospitalization and physicians' fees through several types of plans including HMO's, PPO's, Medicare Advantage and traditional indemnity plans. A prescription drug plan is also available to those who elect health coverage. SERS employs two third-party administrators and a pharmacy benefit manager to

# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

# NOTE 10: POSTEMPLOYMENT BENEFITS (continued)

manage the self-insurance and prescription drug plans, respectively. The Medicare Part B Plan reimburses Medicare Part B premiums paid by eligible retirees and beneficiaries as set forth in Ohio Revised Code Section 3309.69. Qualified benefit recipients who pay Medicare Part B premiums may apply for and receive a monthly reimbursement from SERS. The reimbursement amount is limited by statute to the lessor of the January 1, 1999 Medicare Part B premium or the current premium. The Medicare Part B monthly premium for calendar year 2011 was \$96.40 for most participants, but could be as high as \$369.10 per month depending on their income. SERS' reimbursement to retirees was \$45.50. Benefit provisions and the obligations to contribute are established by the System based on authority granted by State statute. The financial reports of both Plans are included in the SERS Comprehensive Annual Financial Report which is available by contacting SERS at 300 East Broad St., Suite 100, Columbus, Ohio 43215-3746. It is also posted on SERS' website at www.ohsers.org under Employers/Audit Resources.

State statute permits SERS to fund the health care benefits through employer contributions. Each year, after the allocation for statutorily required benefits, the Retirement Board allocates the remainder of the employer contribution of 14 percent of covered payroll to the Health Care Fund. The Health Care Fund was established and is administered in accordance with Internal Revenue Code Section 105(e). For 2012, .55 percent of covered payroll was allocated to health care. An additional health care surcharge on employers is collected for employees earning less than an actuarially determined minimum compensation amount, pro-rated according to service credit earned. Statutes provide that no employer shall pay a health care surcharge greater than 2.0 percent of that employer's SERS-covered payroll; nor may SERS collect in aggregate more than 1.5 percent of the statewide SERS-covered payroll for the health care surcharge. For fiscal year 2012, the actuarially determined amount was \$35,800.

Active members do not contribute to the postemployment benefit plans. The SERS Retirement Board establishes the rules for the premiums paid by the retirees for health care coverage for themselves and their dependents or for their surviving beneficiaries. Retirees and their beneficiaries are required to pay a health care premium that varies depending on the plan selected, the number of qualified years of service, Medicare eligibility and retirement status.

On behalf of the schools, SAM's contributions for health care (including surcharge) for the fiscal years ended June 30, 2012, 2011, and 2010 were \$117,454, \$149,378 and \$292,223, respectively.

The Retirement Board, acting with advice of the actuary, allocates a portion of the current employer contribution to the Medicare B Fund. For fiscal year 2012, the actuarially required allocation was 0.75 percent of covered payroll. SAM's contributions on behalf of the schools for Medicare Part B for the fiscal years ended June 30, 2012, 2011, and 2010 were \$40,935, \$51,157, and \$52,684, respectively.

### B. State Teachers Retirement System

On behalf of the schools, SAM contributes to the cost sharing, multiple-employer defined benefit Health Plan (the "Plan") administered by the State Teachers Retirement System of Ohio (STRS Ohio) for eligible retirees who participated in the defined benefit or combined pension plans offered by STRS Ohio. Benefits include hospitalization, physicians' fees, prescription drugs and reimbursement of monthly Medicare Part B premiums. The Plan is included in the financial report of STRS. Interested

## NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

## NOTE 10: POSTEMPLOYMENT BENEFITS (continued)

parties can view the most recent Comprehensive Annual Financial Report by visiting <u>www.strsoh.org</u> or by requesting a copy by calling toll-free (888) 227-7877.

Ohio law authorizes STRS Ohio to offer the Plan and gives the Retirement Board authority over how much, if any, of the health care costs will be absorbed by STRS Ohio. Active employee members do not contribute to the Plan. All benefit recipients pay a monthly premium. Under Ohio law, funding for post-employment health care may be deducted from employer contributions. For 2012, STRS Ohio allocated employer contributions equal to 1 percent of covered payroll to the Health Care Stabilization Fund. SAM's contributions for health care on behalf of the schools for the fiscal years ended June 30, 2012, 2011, and 2010 were \$208,544, \$161,402, and \$142,937, respectively.

# NOTE 11: OTHER BENEFITS

SAM has contracted with a private carrier to provide employees with medical/surgical benefits. SAM pays most of the monthly premium for full-time employees and for part-time employees. The employees are responsible for the remaining amounts. Monthly premiums paid by SAM and the employees vary depending upon family size and the level of coverage the employee has selected.

SAM also allows employees to participate in 403(b) deferred annuities through four vendors and in the Ohio Deferred Compensation Program for public employers.

Beginning in 2012, employees earn vacation time on their anniversary date according to SAM policy, and any unused vacation is paid to employees upon their termination of employment from the company. At June 30, 2012, the amount of vacation pay potentially owed to employees was \$175,035.

### NOTE 12: DEFERRED COMPENSATION

Since 2009, and under an agreement with the Company, the CEO has elected to defer a portion of his annual compensation until retirement. In addition, he is owed any unused sick time at the time of his retirement. Collectively, the amount of compensation and sick time owed to the CEO at June 30, 2012 and 2011 were \$410,905 and \$233,333, respectively.

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

#### NOTE 13: LEASES

SAM leases school buildings, as well as equipment and copiers, under various non-cancelable operating leases. The rent expense under these agreements was \$1,579,435 and \$1,731,861 during 2012 and 2011, respectively. Future lease commitments are as follows:

2013	\$ 1,329,840
2014	996,570
2015	519,991
2016	356,365
2017	 190,388
Total	\$ 3,393,154

#### NOTE 14: CONTINGENCIES

**Student Attendance** – The Auditor of State is currently performing a statewide review of supporting documentation for student attendance data reported to the Ohio Department of Education. The results of this review are still pending and will be reported separately to the Ohio Department of Education at a later date.

**Grants** – The schools received financial assistance from federal and state agencies in the form of grants. The expenditure of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the applicable school and SAM. This also encompasses the Auditor of State's ongoing review of student attendance data. However, the effect of any such disallowed claims on the overall financial position of the schools and SAM at June 30, 2012, if applicable, cannot be determined at this time.

During fiscal year 2009, four schools were notified by the Ohio Department of Education (ODE) that they had to return a total of \$469,500 of federal start-up grant funds received during 2008. The reason cited was because the schools did not operate as separate, distinct, and independent schools during fiscal year 2008. The School Boards and management company disagreed with this assertion; however, one school did complete the return of these funds in November 2010. As to the other three schools, the ODE revisited this situation subsequent to June 30, 2011, and determined that no liability for the repayment of start-up funds existed. Accordingly, the entire amount of the liability for these three schools (\$369,000) has been reversed and recognized as non-operating income in fiscal year 2011.

#### NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEARS ENDED JUNE 30, 2012 AND 2011

### NOTE 15: SUBSEQUENT EVENTS

Subsequent to June 30, 2012, SAM acquired the school building it was leasing for the elementary school in Warren. The purchase price was \$705,000, with 80% of this covered by a mortgage note payable to bank in the amount of \$564,000. The note is payable in 60 monthly installments of \$4,700, plus interest at LIBOR plus 3.0%, through approximately October 2017, at which time the remaining principal balance of \$282,000 is due.

Also subsequent to June 30, 2012, SAM borrowed \$480,000 in the form of a bank mortgage note to make certain repairs to its Lorain Middle-Secondary School facility. The note is payable in 59 monthly installments of \$4,000, plus interest at LIBOR plus 3%, through May 2017, at which time the remaining principal balance of \$244,000 is due.

aan		an	Return of Organization Exempt From		OMB No. 1545-0047
Forn	_	of the Treasury	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Co benefit trust or private foundation)	de (except black lung	<b>ZUU9</b> Open to Public
Intern	al Reve	nue Service	The organization may have to use a copy of this return to satisfy state	-	Inspection
<u>A</u> F	or the	e 2009 ca		JUN 30, 2010	
ap	heck if oplicabl	use IRS	C Name of organization	D Employer identific	cation number
X	Addre] chang] Name]	e print or	SUMMIT ACADEMY MANAGEMENT	34_1	938197
	]chang ]Initial	See	Doing Business As           Number and street (or P.0. box if mail is not delivered to street address)         Room/suite	_	
	_return Termir ated	Crossifie	2791 MOGADORE ROAD		670-8470
	Ameno return Applic		City or town, state or country, and ZIP + 4	<b>G</b> Gross receipts \$	41,431,951.
	_tion pendir		AKRON, OH 44312 ne and address of principal officer:BRIAN PENDLETON	H(a) Is this a group re for affiliates?	turn Yes X No
		SAM	E AS C ABOVE	H(b) Are all affiliates incl	uded? Yes No
			us: X 501(c) ( 3 ) ◀ (insert no.) 4947(a)(1) or 527 W•SUMMITACADEMIES•ORG	If "No," attach a <b>H(c)</b> Group exemption	list. (see instructions)
					State of legal domicile: OH
	rt I	Summ			
			scribe the organization's mission or most significant activities: TO PROVID	E SUPPORT SEI	RVICES FOR
Activities & Governance			ER SCHOOLS.		
irna	2	Check thi	s box 🕨 📖 if the organization discontinued its operations or disposed of mo	re than 25% of its net as	sets.
ove	3	Number o	of voting members of the governing body (Part VI, line 1a)	3	5
୍ଷ ୪	4	Number o	f independent voting members of the governing body (Part VI, line 1b)		5
es	5	Total num	iber of employees (Part V, line 2a)	5	777
viti			ber of volunteers (estimate if necessary)		0
Acti			s unrelated business revenue from Part VIII, column (C), line 12		0.
	b	Net unrela	ated business taxable income from Form 990-T, line 34 .	7b	0.
				Prior Year	Current Year
e	8	Contributi	ions and grants (Part VIII, line 1h)	12,950.	366,500.
Revenue		•	service revenue (Part VIII, line 2g)	38,474,721.	41,063,130.
sev	10	Investmer	nt income (Part VIII, column (A), lines 3, 4, and 7d)	3,274.	2,321.
	11	Other reve	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	279,359.	
	12	Total reve	nue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	38,770,304.	41,431,951.
	13	Grants an	d similar amounts paid (Part IX, column (A), lines 1-3)	0.	
	14	Benefits p	paid to or for members (Part IX, column (A), line 4)	0.	
es	15	Salaries, o	other compensation, employee benefits (Part IX, column (A), lines 5-10)	26,347,161.	25,824,400.
Expense	16a	Professio	nal fundraising fees (Part IX, column (A), line 11e)	0.	
ğ			draising expenses (Part IX, column (D), line 25)		
-			benses (Part IX, column (A), lines 11a-11d, 11f-24f)	12,353,385.	11,628,719.
			enses. Add lines 13-17 (must equal Part IX, column (A), line 25)	38,700,546.	37,453,119.
	19	Revenue	less expenses. Subtract line 18 from line 12	69,758.	3,978,832.
Net Assets or Fund Balances				Beginning of Current Year	End of Year
sse Bala			ets (Part X, line 16)	7,461,371.	10,541,324.
et A Ind			lities (Part X, line 26)	6,894,333.	5,995,230.
	22 rt II		s or fund balances. Subtract line 21 from line 20	567,038.	4,546,094.
Га			Ities of perjury, I declare that I have examined this return, including accompanying schedules and statements	and to the best of my knowledge	and belief it is true correct
		and comple	te. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledg	e.	
Sigr				1	
Here		Sigr	nature of officer	Date	
		GE	RALD P. HOLZAPFEL, CFO		
			e or print name and title		
		Preparer's			r's identifying number
Paid		signature	8	elf- mployed ▶ 🔲 🛛	tructions)
•	arer's	Firm's name		EIN ►	
Use	Unly	yours if self-employ	ed), <b>P.O. BOX 485</b>		
		address, an ZIP + 4	MEDINA, OHIO 44258	Phone no. 🕨 (	330)722-8222
May	the If	RS discus	s this return with the preparer shown above? (see instructions)	······	X Yes No

932001 02-04-10 LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2009)

	1 990 (2009) SUMMIT ACADEMY MANAGEMENT	34-193819	7 Page
Pa	rt III Statement of Program Service Accomplishments		
1	Briefly describe the organization's mission:		
	TO PROVIDE SUPPORT SERVICES FOR CHARTER SCHOOLS INCLU	UDING PROFESS	IONAL
	AND ADMINISTRATIVE FUNCTIONS, DEVELOPING QUALITY CUR		
	DELIVERING CREATIVE STUDENT-CENTERED ACADEMIC PROGRAM		
2	Did the organization undertake any significant program services during the year which were not listed on		
2			Yes XI
	the prior Form 990 or 990-EZ?	L	Yes LALIN
	If "Yes," describe these new services on Schedule O.		37
3	Did the organization cease conducting, or make significant changes in how it conducts, any program served	/ices?	Yes 🔟 N
	If "Yes," describe these changes on Schedule O.	C	
4	Describe the exempt purpose achievements for each of the organization's three largest program services	• •	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount	unt of grants and	
	allocations to others, the total expenses, and revenue, if any, for each program service reported.		
4a	(		63130
	SUMMIT ACADEMY MANAGEMENT HAS PROVIDED SUPPORT FOR T		RTER
	SCHOOLS DURING THEIR 2010 FISCAL YEAR PURSUANT TO A M		
	CONTRACT. THIS INCLUDED HUMAN RESOURCES, PAYROLL, AI	ND OTHER OFFI	CE
	SERVICES. SUMMIT ACADEMY MANAGEMENT WAS ALSO RESPON	SIBLE FOR	
	PURCHASING THE EXPENSES RELATED TO THE OPERATION OF '	THE CHARTER S	CHOOLS
	WHICH INCLUDED, BUT WAS NOT LIMITED TO THE FOLLOWING	: ASSETS,	
		IZATION ALSO	
	PROVIDED STAFF FOR AND KEEPS DEVELOPING A CURRICULUM		THE
	CHARTER SCHOOLS' STUDENT POPULATION.		
4b	(Code: ) (Expenses \$ including grants of \$	) (Revenue \$	
4.0		) (Revenue \$	
4c	(Code: ) (Expenses \$ including grants of \$	) (Revenue \$	
4d	Other program services. (Describe in Schedule O.)		
	(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e	Total program service expenses ►\$ 32,326,149.	1	
		For	m <b>990</b> (200
32002 2-04-			- (20)
-	2		
00	516 758835 30429 2009.05090 SUMMIT ACADEMY MA	NAGEMENT 3	04291
		•	

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3 2009.05090 SUMMIT ACADEMY MANAGEMENT 304291

Checklist of F			1111102112111	
2009)	SUMMIT	ACADEMY	MANAGEMENT	

Form	990 (2009) <b>SUMMIT ACADEMY MANAGEMENT</b> 34-1938	197	Р	age <b>3</b>
Pa	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	N/	A
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10		X
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable	11	X	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI.			
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
٠	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX.			
٠	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
٠	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII.	12	Х	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b				
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		x
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X

Form **990** (2009)

#### SUMMIT ACADEMY MANAGEMENT Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			37
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			v
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			x
07	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		x
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV	21		21
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was	200		
Ŭ	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		v	
	Note. All Form 990 filers are required to complete Schedule O.	38	Х	

Form **990** (2009)

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5 2009.05090 SUMMIT ACADEMY MANAGEMENT 304291

anization receive a payment in excess of \$75 made partly as a contribution and partly for the payor?	goods	and services	7a	х
d the organization notify the donor of the value of the goods or services provided?			7b	
anization sell, exchange, or otherwise dispose of tangible personal property for which it w 0 8282?			7c	x
dicate the number of Forms 8282 filed during the year	7d			
anization, during the year, receive any funds, directly or indirectly, to pay premiums on a	persona	al		
ntract?			7e	
anization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7f	
tributions of qualified intellectual property, did the organization file Form 8899 as required	?		7g	
utions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-	C as rec	quired?	7h	
g organizations maintaining donor advised funds and section 509(a)(3) supporting or	ganiza	tions. Did the		
organization, or a donor advised fund maintained by a sponsoring organization, have exc	ess bu			
eduring the year?		N/A	8	
g organizations maintaining donor advised funds.		/_		
anization make any taxable distributions under section 4966?			9a	
anization make a distribution to a donor, donor advisor, or related person?		N/A	9b	
01(c)(7) organizations. Enter:				
es and capital contributions included on Part VIII, line 12 N/A	10a			
ipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
of (c)(12) organizations. Enter:				
me from members or shareholders N/A	11a			
me from other sources (Do not net amounts due or paid to other sources against				
ue or received from them.)	11b			
047(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a	
nter the amount of tax-exempt interest received or accrued during the year	12b			

1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of	
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	0.3. Information Returns. Enter -0- If not applicable	
h	Enter the number of Forms W 2G included in line 1a, Enter 0, if not applicable	

	U.S. Information Returns. Enter -0- if not applicable 1a 03			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 777			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х
b	If "Yes," enter the name of the foreign country:			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and			
	Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited			
	Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services			
	provided to the payor?	7a		х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the			
	supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings			
	at any time during the year? N/A	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966? N/A	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a	-		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		0.02	
		Form	<b>990</b> (	2009)

Yes No

Form 990 (2	2009)
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#### SUMMIT ACADEMY MANAGEMENT Statements Regarding Other IRS Filings and Tax Compliance

Part V

rt VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" respons
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body	1a	I	5		
b	Enter the number of voting members that are independent	1b	I.	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationshi	p with a	any other			
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the	ne direc	t supervision			
	of officers, directors or trustees, or key employees to a management company or other person? $\dots$			3		X
4	Did the organization make any significant changes to its organizational documents since the prior Fo	orm 990	) was filed?	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's asser			5		X
6	Does the organization have members or stockholders?			6	X	
7a	Does the organization have members, stockholders, or other persons who may elect one or more me	embers	of the			
	governing body?			7a	X	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other per			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken	during	the year			
	by the following:				v	
	The governing body?		•	8a	X	
-	Each committee with authority to act on behalf of the governing body?			8b		X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reading the section of t	iched a	it the			x
<u> </u>	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		Cadal	9		_ A
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenue	Code.)		Vee	
10-2	Does the organization have local chapters, branches, or affiliates?			10a	Yes	No X
	If "Yes," does the organization have written policies and procedures governing the activities of such	chante	ars affiliates	104		
	and branches to ensure their operations are consistent with those of the organization?	onupic	ilo, anniacoo,	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before f	ilina the	e form?	11	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			12a	Х	
	Are officers, directors or trustees, and key employees required to disclose annually interests that cou					
	to conflicts?	U		12b	Х	
с	Does the organization regularly and consistently monitor and enforce compliance with the policy? If	"Yes," (	describe			
	in Schedule O how this is done			12c	Х	
13	Does the organization have a written whistleblower policy?			13	Х	
14	Does the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approva	al by in	dependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
	The organization's CEO, Executive Director, or top management official			15a	X	
b	Other officers or key employees of the organization			15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	ith a			37
	taxable entity during the year?			16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to eva					
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the org					
800	exempt status with respect to such arrangements?			16b		
17	List the states with which a copy of this Form 990 is required to be filed $\triangleright$ OH					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-1	T (501(c	(3)s only) available	a for		
10	public inspection. Indicate how you make these available. Check all that apply.	1 (501(0	(0)3 Only available	5 101		
	Own website Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, c	conflict	of interest policy	and fina	Incial	
	statements available to the public.	Jonniol	o. interest policy, a			
20	State the name, physical address, and telephone number of the person who possesses the books a	nd reco	ords of the organization	ation: 🖿	•	
	GERALD P. HOLZAPFEL - 330-670-8470					
_	2791 MOGADORE RD, AKRON, OH 44312					
				Form	<b>990</b> (	2009)

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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any current officer, director, or trustee.

(A)	(B)			(0	<b>)</b> )			(D)	(E)	(F)
Name and Title	Average			Posi	ition	i		Reportable	Reportable	Estimated
	hours	(cł	neck	c all t	that	app	ly)	compensation	compensation	amount of
	per	ctor						from the	from related	other
	week	ır dire				ted		organization	organizations (W-2/1099-MISC)	compensation from the
		stee c	rustee		0	oensa		(W-2/1099-MISC)	(112) 1000 11100)	organization
		ıal tru	onal t		ploye	ee comi				and related
		Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	$\mathbf{\mathcal{A}}$		organizations
BRIAN PENDLETON		_	_		×					
BOARD DIRECTOR/PRESIDENT	0.10	x		x				4,800.	0.	0.
BOBBY TAYLOR	0.10							4,000	<b>```</b>	
BOARD DIRECTOR	0.10	x						375.	0.	0.
MARVIN BROOKSHIRE										
BOARD DIRECTOR	0.10	x				ŀ		2,325.	0.	0.
LISA CLARK								,		
BOARD DIRECTOR	0.10	x						2,425.	0.	0.
DAVE LANG										
BOARD DIRECTOR	0.10	Х						1,600.	0.	0.
GERALD HORAK										
2010 CEO	40.00			Х				139,277.	0.	42,424.
GERALD P. HOLZAPFEL	K									
2010 CFO	40.00			Х				103,514.	0.	35,549.
PETER M. DIMEZZA								105 001		
2009 CEO	40.00			Х				185,001.	0.	56,558.
ROBERT KNABE	10 00			v				E0 017	0	16 077
2009 COO	40.00			Х				59,017.	0.	16,077.
2010 SUPERINTENDENT	40.00			x				125,000.	0.	31,269.
JAMES L. WINKLEMAN										
CHIEF OF FACILITIES	40.00				х			175,879.	0.	55,531.
•										
932007 02-04-10						7				Form <b>990</b> (2009)

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2009.05090 SUMMIT ACADEMY MANAGEMENT

7

	990 (2009) SUMMIT A									34-1	9 <u>38</u> :	197	Pa	ige <b>8</b>
Pa	t VII Section A. Officers, Directors, Tru		mplo	oyee			ligh	est						
	(A) Name and title	<b>(B)</b> Average hours	(cl		Pos		app	ly)	<b>(D)</b> Reportable compensation	(E) Reportable compensatio	on	am	(F) timate ount c	
		per week	Individual trustee or director	Institutional trustee	Offlicer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MIS	s	com fro orga and	other pensation the anization relate nization	e on ed
											C			
										$\sim$	×			
									0					
									$\mathbf{O}^{-}$		-+			
								-						
1b 2	Total			liste	n al				799,213.	000 in reportab	0.	23'	7,4(	08.
2	compensation from the organization		1030	11310	u a	000	5) 101	1011			C			5
											r		Yes	No
3	Did the organization list any <b>former</b> officer, line 1a? If "Yes," complete Schedule J for s								nighest compensated er			3		Х
4	For any individual listed on line 1a, is the su and related organizations greater than \$15			omp	ensa	atior	n and	d otl	her compensation from	the organization		4	x	
5	Did any person listed on line 1a receive or a	accrue compe	nsat	ion f	rom	any	/ unr	elat	ed organization for serv		Γ	-		
Sec	the organization? If "Yes," complete Sched tion B. Independent Contractors	ule J for such	pers	on .								5		Х
1	Complete this table for your five highest control the organization.	mpensated in	depe	ende	ent c	onti	racto	ors t	hat received more than	\$100,000 of con	npensa	ation f	rom	
	(A) Name and business	address							<b>(B)</b> Description of s	ervices	C	(C omper		ı
	•													
2	Total number of independent contractors (i \$100,000 in compensation from the organiz	•	not li	mite	d to		se lis )	sted	d above) who received m	nore than				
												Form 🤇	<b>990</b> (2	2009)

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Form	990	(20	09)

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Ра	rt VI	Statement of Revenue				
			<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d e f		366,500.			0
Program Service Revenue	2 a b c d e f	MANAGEMENT SERVICES Business Code 900099	41,063,130.	41,063,130,		
	g 3 4	Total. Add lines 2a-2f         Investment income (including dividends, interest, and other similar amounts)         Income from investment of tax-exempt bond proceeds	41,063,130. 2,321.			2,321.
	b c	Rental income or (loss)	2			
	7 a b	Net rental income or (loss)         Gross amount from sales of assets other than inventory         Less: cost or other basis and sales expenses				
Other Revenue	d	Gain or (loss) Net gain or (loss) Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 a				
Other	с 9 а	Less: direct expenses b Net income or (loss) from fundraising events b Gross income from gaming activities. See a Part IV, line 19 a Less: direct expenses b				
	c 10 a b	Net income or (loss) from gaming activities         Gross sales of inventory, less returns         and allowances         Less: cost of goods sold         Net income or (loss) from sales of inventory				
-	11 a b c d	Miscellaneous Revenue Business Code				
93200 02-04	12	Total. Add lines 11a-11d         Total revenue. See instructions.	41,431,951.	41,063,130.	0.	<b>2,321.</b> Form <b>990</b> (2009)

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2009.05090 SUMMIT ACADEMY MANAGEMENT 304291

#### SUMMIT ACADEMY MANAGEMENT Part IX Statement of Functional Expenses

	not include amounts reported on lines 6b,	<b>(A)</b> Total expenses	<b>(B)</b> Program service	<b>(C)</b> Management and	<b>(D)</b> Fundraising
7D,	8b, 9b, and 10b of Part VIII.	-	expenses	general expenses	expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				Co
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	716,687.		716,687.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	19,740,436.	17,477,186.	2,263,250.	
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	2,663,723.		125,727.	
9	Other employee benefits	1,834,519.		262,697.	
0	Payroll taxes	869,035.	742,445.	126,590.	
1	Fees for services (non-employees):				
а	Management				
b	Legal	142,286.	45,749.	96,537.	
С	Accounting	168,408.	49,451.	118,957.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	2,747,629.	2,581,562.	166,067.	
2	Advertising and promotion	79,189.	14,608.	64,581.	
3	Office expenses	3,409,673.	3,269,940.	139,733.	
4	Information technology	652,729.	500,208.	152,521.	
5	Royalties				
6	Occupancy	3,677,882.	3,341,931.	335,951.	
7	Travel	1,328.	-15,793.	17,121.	
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings				
0	Interest				
1	Payments to affiliates				
2	Depreciation, depletion, and amortization	522,270.		522,270.	
3	Insurance	91,224.	81,353.	9,871.	
4	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а	STUDENT ENRICHMENT PROG	114,841.	114,123.	718.	
b	MISCELLANEOUS	11,935.	5,684.	6,251.	
č	SHIRTS & UNIFORMS	7,201.	7,201.	0.	
d	DUES, SUBSCRIPTIONS, & LI	2,124.	683.	1,441.	
e		,		, ,	
f	All other expenses				
5	Total functional expenses. Add lines 1 through 24f	37,453,119.	32,326,149.	5,126,970.	
6	Joint costs. Check here  if following	,,,	,	-,,	
-	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

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10 2009.05090 SUMMIT ACADEMY MANAGEMENT

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SUMMIT ACADEMY MANAGEMENT Part X Balance Sheet

					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			461,960.	1	972,937.
	2	Savings and temporary cash investments			74,062.		1,001,169.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			1,139,607.	4	2,348,400.
	5	Receivables from current and former officers, di					
		employees, and highest compensated employee	es. Comp	olete Part II			
		of Schedule L				5	
	6	Receivables from other disqualified persons (as	defined u	under section			C
		4958(f)(1)) and persons described in section 495					
		Part II of Schedule L				6	
ets	7	Notes and loans receivable, net			172.	7	
Assets	8	Inventories for sale or use			<u> </u>	8	
-	9	Prepaid expenses and deferred charges			60,605.	9	
	10a	Land, buildings, and equipment: cost or other		0 050 061			
		basis. Complete Part VI of Schedule D		2,686,402.	5 724 065		6 165 650
		Less: accumulated depreciation			5,724,965.	1	6,165,659.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line -				12 13	
	13 14	Investments - program-related. See Part IV, line				13	
	14 15	Intangible assets			0.		53,159.
	16	Other assets. See Part IV, line 11			7,461,371.		10,541,324
	17	Accounts payable and accrued expenses			4,328,590.	17	3,799,578.
	18	Grants payable			, ,	18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
ŝ	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Payables to current and former officers, director					
iabi		highest compensated employees, and disqualifi	ed perso	ns. Complete Part II			
		of Schedule L				22	
	23	Secured mortgages and notes payable to unrela	ated third	parties	2,565,743.	23	2,195,652.
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities. Complete Part X of Schedule D			C 004 222	25	
	26	Total liabilities. Add lines 17 through 25	<u></u>	V	6,894,333.	26	5,995,230.
		Organizations that follow SFAS 117, check he	ere 🕨	▲ and complete			
ces		lines 27 through 29, and lines 33 and 34.			567,038.	07	4,546,094.
llan	27	Unrestricted net assets			507,050.	27	4,540,094.
Ba	28					28 29	
pun	29	Permanently restricted net assets		e ▶ 🗌 and		29	
г Г		complete lines 30 through 34.					
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds				30	
sse	31	Paid-in or capital surplus, or land, building, or ec				31	
≱t A	32	Retained earnings, endowment, accumulated in				32	
ž	33	Total net assets or fund balances			567,038.		4,546,094.
	24	Total liabilities and not assots/fund balances			7 461 371.	34	10 541 324

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Form 990 (2009)

Form 990 (2009)

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#### SUMMIT ACADEMY MANAGEMENT

			Yes	NO
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a			
	consolidated basis, separate basis, or both:			
	X Separate basis Consolidated basis Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			37
	Act and OMB Circular A-133?	<u>3a</u>		<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		
		Form	<b>990</b> (2	2009)
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304291

Form 990 (2009)

	SCHEDULE A Form 990 or 990-EZ) Public Charity Status and Public Support									OMB No. 1545-0047				
Department o Internal Rever			e if the organization is 4947(a)(1) no tach to Form 990 or Fo	onexempt	charitable	e trust.				Open to Inspe		ic		
Name of t	he organizati				'n			E		r identification numbe 34-1938197				
Part I	Reason		ACADEMY MANA			o this nart	) See inst	ructions	3	4-1938	197			
Part I         The organ         1         2         3         4         5         6         7         8         9         10         11         X         e         X         f         g	ization is not a A church, cou A school des A hospital or A medical res city, and stat An organizati section 170 A federal, sta An organizati section 170( A community An organizati activities relation income and u See section An organizati An organizati activities relation a community An organizati activities relation a section 170( A community An organizati activities relation an organizati An organizati more publicly describes the a Type I By checking foundation m If the organiz supporting of Since August (i) A perso the gove (ii) A family	a private foundation I nivention of churches cribed in section 17 a cooperative hospit search organization of e:	ent or governmental unit eives a substantial part of te Part II.) ection 170(b)(1)(A)(vi). ( eives: (1) more than 33 1 actions - subject to certa axable income (less sect Part III.) perated exclusively to test perated exclusively to test organization and comple Type II c t the organization is not han one or more publicly ten determination from t	through - ches described with a hos niversity ov t described of its supp Complete /3% of its in exception ion 511 ta st for public be benefit of on 509(a)(- ete lines 1 : X Typ controlled / supporte the IRS that one or tog	11, check of ribed in <b>section</b> pital descri- wned or op d in <b>sectio</b> ort from a Part II.) support fr ons, and (2 x) from bu ic safety. S of, to perfo 1) or sectio 1) or sectio 1 e through e III - Func I directly o d organiza at it is a Ty ontribution	only one b ction 170 170(b)(1)( ribed in se perated by n 170(b)(1 governme rom contril 2) no more sinesses a See section form the fur on 509(a)(2 n 11h. tionally int r indirectly ations desc pe I, Type from any persons d	ox.) (b)(1)(A)(i) ction 170 ction 170 ction 170 ca govern d)(A)(v). ental unit of butions, m than 33 1 acquired b n 509(a)(4 nctions of, c). See sec cribed in s II, or Type of the folk described i	(b)(1)(A)(ii mental uni or from the nembershi /3% of its y the orga i). or to carr etion 509( r more dis ection 509 III	t describ general p fees, a support nization y out the <b>a)(3).</b> Ch <b>d</b> Qualified D(a)(1) or sons?	ed in public desc ind gross red from gross after June 3 purposes o eck the box Type III - C persons oth section 509	ribed in ceipts t investi 0, 197 f one o that Other her that	n from ment '5. or		
h	Provide the f	ollowing information	about the supported or	ganization	(s).									
	(i) Name of supported organization (ii) EIN (iii) Type of organization (described on lines 1-9 above or IRC section (described on lines 1-9) (described on lines 1-9) (desc							f						
SUMMI	T		(see instructions))	Yes	No	Yes	No	Yes	No					

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

ACADEMY AKRO34-1879407501 (C)(3)

ACADEMY AKRO34-1948225501 (C)(3)

ACADEMY SECO73-1685359501 (C)(3)

ACADEMY COMM34-1917946501 (C)(3)

ACADEMY SECO73-1685361501 (C)(3)

Schedule A (Form 990 or 990-EZ) 2009

2010764.

904,496.

1065158.

1527789.

1001953.

37,453,<u>119.</u>

SEE PART IV FOR LINE 11 CONTINUATION

932021 02-08-10

SUMMIT

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SUMMIT

SUMMIT

Total

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	edule A (Form 990 or 990-EZ) 2009						Page 2
Pa	IT II Support Schedule for	-		Sections 170	(b)(1)(A)(iv) an	d 170(b)(1)(A)(	vi)
80	(Complete only if you checked	d the box on line s	5, 7, or 8 of Part I.)				
	ction A. Public Support	( ) 0005	(1) 0000	() 0007	( 1) 0000	( ) 0000	(0.7.1.1
	endar year (or fiscal year beginning in)	<b>(a)</b> 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
•							
2	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
5	furnished by a governmental unit to					L C	
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
Ŭ	by each person (other than a						-
	governmental unit or publicly						-
	supported organization) included					Ť.	-
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						-
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		•			•	
Cal	endar year (or fiscal year beginning in)	<b>(a)</b> 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital		•				
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instructi	ions)			12	
13	First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3)	
	organization, check this box and stop	here					
	ction C. Computation of Publ					· · · · · · · · · · · · · · · · · · ·	
	Public support percentage for 2009 (I					14	%
	Public support percentage from 2008					15	%
<b>16</b> a	<b>33 1/3% support test - 2009.</b> If the o						
	stop here. The organization qualifies						
k	33 1/3% support test - 2008. If the o	-					
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test	t - 2009.If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstar	nces" test, check t	nis box and <b>stop h</b>	<b>1ere.</b> Explain in Pa	rt IV how the orga	nization
	meets the "facts-and-circumstances"						
k	9 10% -facts-and-circumstances test						
	more, and if the organization meets the						e
	organization meets the "facts-and-circ						
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box a	and see instructior	ns ▶ 📖

Schedule A (Form 990 or 990-EZ) 2009

932022 02-08-10

Sch	edule A (Form 990 or 990-EZ) 2009	Dragnizationa	Described in (	Section 500(c)			Page 3
Pa	rt III Support Schedule for C	Jrganizations	Described in a	Section 509(a)	)( <b>2)</b> (Complete only	if you checked the b	ox on line 9 of Part I.)
	tion A. Public Support					1	
	endar year (or fiscal year beginning in)►	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge $\dots$						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
с	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	tion B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d, fourth or fifth t	ax vear as a section	on 501(c)(3) organi	zation.
•••	check this box and stop here	-			•		
Sec	ction C. Computation of Publ						
	Public support percentage for 2009 (			olumn (f))		15	%
16	Public support percentage from 2008					16	<u> </u>
	ction D. Computation of Invest			<u></u>			70
	Investment income percentage for 20			e 13 column (f))		17	%
18	Investment income percentage for 2					18	%
	33 1/3% support tests - 2009. If the			on line 14 and line			
130	more than 33 1/3%, check this box a						
F	<b>33 1/3% support tests - 2008.</b> If the						and
a		•					
20	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n ulu not check a	DUX UN III 10 14, 198	a, OF TED, CHECK II	IIS NOT ALLO SEE IN	เอเเนตเปกร	📂 📖

Schedule A (Form 990 or 990-EZ) 2009

932023 02-08-10

# Schedule A (Form 990 or 990-EZ) 2009 SUMMIT ACADEMY MANAGEMENT 34-1938197 Part IV Supplemental Information (Schedule A, Part I, Line 11h - Information regarding supported organizations (continuation)

34-1938197 Page 4

(i) Name of organ	f supported ization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section	tion in co	organiza- I. (i) listed overning ment?	organizat	u notify the ion in col. r support?	(vi) Is organizatio (i) organiz U.S	on in col. ed in the	(vii) Amount of support
			(see instructions))	Yes	No	Yes	No	Yes	No	
SUMMIT										
ACADEM		73-1685336	501 (C)(3)		X	X		X		1315165.
SUMMIT					37	37		37		007 001
ACADEM SUMMIT		20-1437962	501 (C)(3)		X	X		X		827,901.
ACADEM		73-1685537	501 (C)(3)		x	x		x		1054418.
SUMMIT										
ACADEM		20-1437998	501 (C)(3)		X	X		X		631,543.
SUMMIT										
ACADEM SUMMIT		20-1438037	501 (C)(3)		X	X		X		686,330.
ACADEM		73-1685342	501 (C)(3)		x	x		x		1150663.
SUMMIT		75 1005542	501 (0/(5/							1150005.
ACADEM		20-1438141	501 (C)(3)		x	x		x		771,431.
SUMMIT										
ACADEM		34-1917949	501 (C)(3)		X	X		X		2241867.
SUMMIT		20-1437981	$E_{01}$ ( $c_{1}$ ( $c_{2}$ )		x	X		x		1206619
ACADEM SUMMIT		20-143/981	501 (C)(3)		A	Δ		X		1296648.
ACADEM		73-1685362	501 (C)(3)		x	X		x		1039348.
SUMMIT										
ACADEM		20-1438174	501 (C)(3)		х	X		X		1149617.
SUMMIT										
ACADEM		73-1685363	501 (C)(3)		x	X		X		3225933.
SUMMIT ACADEM		34-1948227	501 (C)(3)		x	x		x		1083856.
SUMMIT		54 1540227	501 (0)(5)							1005050.
ACADEM		20-1437758	501 (C)(3)		x	x		x		842,368.
SUMMIT										
ACADEM		73-1685338	501 (C)(3)		X	X		X		2613867.
SUMMIT ACADEM		20-1437706	501(C)(2)		x	x		x		1322407.
SUMMIT		20-1437706	501 (C)(3)							1522407.
		73-1685340	501 (C)(3)		x	x		x		1760727.
SUMMIT										
		20-1438064	501 (C)(3)		X	X		X		1251851.
SUMMIT		24 1040000								
ACADEM SUMMIT		34-1948228	501 (C)(3)		X	X		X		925,561.
		20-1438260	501(C)(3)		x	x		x		3689422.
SUMMIT		10 1100200								50051220
		73-1685360	501 (C)(3)		x	x		x		2062036.
Continuatio	on Total								а <b>А</b> (Баж	30,942,959

932401 04-24-09

Schedule A (Form 990 or 990-EZ) 2009

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<b>Schedule B</b> (Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

# Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

2009

Employer identification number

N	ame	of	the	org	jani	izat	tion
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2	4	_	1	9	3	8	1	9	7
,	÷		ж.	2	J	o	ж.	2	1

Organization	type	(check	one):
--------------	------	--------	-------

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( 3) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

SUMMIT ACADEMY MANAGEMENT

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

#### **Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2009)

923451 02-01-10

Schedule B	(Form	990,	990-EZ,	or 990	)-PF)	(2009
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SUMMIT ACADEMY MANAGEMENT

Page	<b>1</b> of	1 of Part I

304291

Employer identification number

34-1938197

Part I Contributors (see instructions)

			-
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	AMERICAN EDUCATION CENTERS, INC., A DELAWARE CORPORATION		Person
	210 6TH AVE 33RD FLOOR	\$366,500.	Payroll Noncash X
	PITTSBURGH, PA 15222		(Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll On Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$Schedule B (Form )	Person Payroll Occupient Payroll Payroll Complete Part II if there is a noncash contribution.)
923452 02-0	18		2003)

2009.05090 SUMMIT ACADEMY MANAGEMENT

Name of organization

Employer identification number

34-1938197

#### SUMMIT ACADEMY MANAGEMENT

(b) Description of noncash property given VACANT COMMERCIAL BUILDING	(c) FMV (or estimate) (see instructions)	(d) Date received
VACANT COMMERCIAL BUILDING		
	\$ 366,500.	10/17/09
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
	(b) Description of noncash property given	(b)       (c)         Description of noncash property given       (c)         (b)       (c)         (c)       FMV (or estimate)         (b)       (c)         Description of noncash property given       (c)         (b)       FMV (or estimate)         (c)       FMV (or estimate)         (see instructions)       (c)         (b)       FMV (or estimate)         (c)       FMV (or estimate)         (see instructions)       (c)         (b)       FMV (or estimate)         (see instructions)       (see instructions)         (b)       Escription of noncash property given         (b)       FMV (or estimate)         (see instructions)       (see instructions)

11000516 758835 30429

2009.05090 SUMMIT ACADEMY MANAGEMENT

304291

	Employer	identificati
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cati	on	num	ber

art III	ACADEMY MANAGEMENT Exclusively religious, charitable, etc., i more than \$1,000 for the year. Comple Part III, enter the total of <i>exclusively</i> relig \$1,000 or less for the year. (Enter this in	te columns <b>(a)</b> through <b>(e) and</b> t ious, charitable, etc., contributic	
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
.		(e) Transfer of g	ift
-	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, a		Relationship of transferor to transferee
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, a	(e) Transfer of g and ZIP + 4	ift Relationship of transferor to transferee
) No. rom eart I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, a	(e) Transfer of g	ift Relationship of transferor to transferee
- -			

20 0 00000

# **Schedule D**

(Form	990)
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Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 g **Open to Public** Inspection

Name of the	organization
-------------	--------------

Employer identification number
34-1938197

	SUMMIT ACADEMY MAN	AGEMENT	34-1938197
Pa	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	r Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advised	funds
-	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
•	for charitable purposes and not for the benefit of the donor o		
Pa			
1	Purpose(s) of conservation easements held by the organization		
•	Preservation of land for public use (e.g., recreation or p		ically important land area
	Protection of natural habitat	Preservation of a certified	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ind conservation contribution in the form of	a conservation essement on the last
2	day of the tax year.	led conservation contribution in the form of a	a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
-	Total number of concernation accoments		
a h	Total number of conservation easements	· · · · · · · · · · · · · · · · · · ·	
D		unter a la da al in (n)	
C In	Number of conservation easements on a certified historic structure of conservation easements included in (c) convinced		
a	Number of conservation easements included in (c) acquired a		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the or	ganization during the tax
	year ►		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
•	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and e		
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section 170(h)(	
-			
9	In Part XIV, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat	tion's financial statements that describes the	e organization's accounting for
Do	t III Organizations Maintaining Collections of	f Art Historical Tracquires or Oth	or Similar Accoto
Fa			er Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, IIIe 8.	
4.			
Ia	If the organization elected, as permitted under SFAS 116, nor		
	treasures, or other similar assets held for public exhibition, ec		service, provide, in Part XIV, the text of
	the footnote to its financial statements that describes these i		
a	If the organization elected, as permitted under SFAS 116, to		
	or other similar assets held for public exhibition, education, o	r research in furtherance of public service, p	rovide the following amounts relating to
	these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		
_	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical trea	-	ain, provide
	the following amounts required to be reported under SFAS 1		
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		• •
LHA	For Privacy Act and Paperwork Reduction Act Notice, see	e the Instructions for Form 990.	Schedule D (Form 990) 2009

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932051 02-01-10

21		

		ACADEMY MAN					38197	
Pa	t III Organizations Maintaining C	Collections of Art,	, Historical Tr	easures, o	or Other	Similar Asso	e <b>ts</b> (continu	ed)
3	Using the organization's acquisition, access	ion, and other records,	check any of the	following that	at are a sigi	nificant use of its	collection it	ems
	(check all that apply):							
а	Public exhibition	d		hange progra				
b	Scholarly research	e	U Other					
с	Preservation for future generations							
4	Provide a description of the organization's c	ollections and explain h	now they further t	he organizati	on's exem	pt purpose in Pa	rt XIV.	
5	During the year, did the organization solicit of	or receive donations of	art, historical trea	sures, or oth	er similar a	issets		
	to be sold to raise funds rather than to be m						Yes	No
Pai	t IV Escrow and Custodial Arran		e if organization ar	nswered "Yes	s" to Form	990, Part IV, line	9, or	
	reported an amount on Form 990, Pa							
1a	Is the organization an agent, trustee, custod							
	on Form 990, Part X?					L	Yes	No
b	If "Yes," explain the arrangement in Part XIV	and complete the follo	wing table:					
							Amount	
	Beginning balance					1c		
	Additions during the year					1d		
	Distributions during the year					<u>1e</u>		
	Ending balance						N N	
	Did the organization include an amount on F		1?			L	Yes	No
Pa	If "Yes," explain the arrangement in Part XIV <b>t V</b> Endowment Funds. Complete		worod "Vos" to Eo	rm 000 Part	IV line 10			
I UI		(a) Current year	(b) Prior year			I) Three years back		ars hack
10	Beginning of year balance		(b) FIIOI year	( <b>c</b> ) 100 you				
	Contributions							
	Net investment earnings, gains, and losses							
	Grants or scholarships							
	Other expenditures for facilities		$\mathcal{O}$					
Ū	and programs							
f	Administrative expenses							
	End of year balance		)					
2	Provide the estimated percentage of the year							
а	Board designated or quasi-endowment		%					
	Permanent endowment	%						
с	Term endowment	%						
3a	Are there endowment funds not in the posse	ession of the organizati	on that are held a	nd administe	ered for the	organization		
	by:						Ye	es No
	(i) unrelated organizations	•					. 3a(i)	
	(ii) related organizations						. 3a(ii)	
b	If "Yes" to 3a(ii), are the related organization	s listed as required on	Schedule R?				. 3b	
4	Describe in Part XIV the intended uses of the							
Pa	t VI Investments - Land, Building	gs, and Equipmer	nt. See Form 990	, Part X, line	10.			
	Description of investment	(a) Cost or othe basis (investme		or other (other)	• •	umulated eciation	<b>(d)</b> Book v	alue
-1a	Land		60	9,598.			609,	598.
	Buildings			2,421.	1,03	34,541.	5,057,	
	Leasehold improvements							
	Equipment		2,15	0,042.	1,65	51,861.	498,	181.
е	Other							
Tota	Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part X,	column (B), line 1	0(c).)			6,165,	659.

932052 02-01-10

(Form 990) 2009

### SUMMIT ACADEMY MANAGEMENT

(a) Description of security or category (including name of security)	(b) Book value		:) Method of valuation: or end-of-year market value
Financial derivatives			
Closely-held equity interests			
Other			
			C
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)			
Part VIII Investments - Program Related.	See Form 990, Part X, line		
(a) Description of investment type	(b) Book value		:) Method of valuation: or end-of-year market value
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line	2 15		
	Description		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin	e 15.)		
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1. (a) Description of liability		(b) Amount	
Federal income taxes			
Total. (Column (b) must equal Form 990, Part X, col (B) lin	e 25.) ►		
2. FIN 48 Footnote. In Part XIV, provide the text of the for	otnote to the organizatio	n's financial statements th	nat reports the organization's liability for
uncertain tax positions under FIN 48.			
932053 02-01-10			Schedule D (Form 990) 200

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Schedule D (Form 990) 2009 SUM	MIT ACADEMY MANAGEME		anoial Sta		938197	Page <b>4</b>
	•				41,431	951
1 Total revenue (Form 990, Part VIII, co					37,453	-
2 Total expenses (Form 990, Part IX, co					3,978	-
	act line 2 from line 1				5,970	224.
	stments					224.
	3					
	harman a					224.
	hrough 8 dited financial statements. Combine line				3,979	
2 Excess or (deficit) for the year per au 2 Part XII Reconciliation of Reve				Return	3,515	,050.
1 Total revenue, gains, and other supp	ort per audited financial statements			. 1	41,432	,175.
2 Amounts included on line 1 but not c	n Form 990, Part VIII, line 12:					
a Net unrealized gains on investments		2a	224			
b Donated services and use of facilities	3					
d Other (Describe in Part XIV.)						
				2e		224.
					41,431	,951.
Amounts included on Form 990, Part						
	n Form 990, Part VIII, line 7b	4a				
	· · · · · · · · · · · · · · · · · · ·					
				4c		0.
	his must equal Form 990, Part I, line 12.)				41,431	,951.
art XIII Reconciliation of Expe						
	ed financial statements				37,453	,119.
2 Amounts included on line 1 but not o				-		
	5	2a				
				2e		0.
					37,453	,119.
Amounts included on Form 990, Part						
a Investment expenses not included or		4a				
<b>b</b> Other (Describe in Part XIV.)						
c Add lines 4a and 4b				4c		0.
5 Total expenses. Add lines 3 and 4c.	This must equal Form 990 Part L line 1	R )			37,453	-
art XIV Supplemental Informa		-,		·   <b>v</b>   ·	, 100	,
	ons required for Part II, lines 3, 5, and 9;	Part III lines to and 4	· Part IV lines	th and th	· Part V line	A. Dort
line 2; Part XI, line 8; Part XII, lines 2d an						54,1 alt
ART X: "NOTE 2: TAX		o complete this part to	provide any a		ionnation.	
URING THE YEAR ENDED	JUNE 30, 2010, SAM	ADOPTED THE	PROVIS	SIONS (	OF FAS	В
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SC 740-10-25 (FORMER)	LY FASB INTERPRETATI	ON NO. 48 A	CCOUNTI	NG FOI	.<	
NCERTAINTY IN INCOME	TAXES ØAN INTERPRET	ATION OF FA	SB NO.	109) 1	WHICH	
EQUIRES THE DISCLOSU	Ο ΓΓ ΙΙΝΟΈΟ ΠΑΤΝΙ ΠΑΥ	DOGTUTONG	THERE	טאזעה ז	QUUN N	0
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NTEREST OR PENALTIES	RECOGNIZED IN THE A	CCOMPANYING	STATEM	IENTS (	)F	
INANCIAL POSITION OR	THE STATEMENTS OF A	CTIVITIES R	ELATING			
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Schedule D (Form 990) 2009         SUMMIT         ACADEMY           Part XIV         Supplemental Information (continued)	MANAGEMENT	34-1938197 Page 5
TAX POSITIONS. ADDITIONALLY, NO T	AX POSITIONS EXIST F	OR WHICH IT IS
REASONABLY POSSIBLE THAT THE TOTAL		
WILL SIGNIFICANTLY INCREASE OR DEC		
EVALUATES UNCERTAIN TAX POSITIONS,	IF ANY, ON A CONTINU	JAL BASIS."
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Form 990/ Provide a lands       For certain Officers. Directors, Trustees, Key Employees, and Highest Component and Employees Part Note of the Teams Part II comparisation answored "Yes" to Form 990, Part II Complete if the organization answored "Yes" to Form 990, Part II Complete if the organization provided any of the following to or for a person listed in Form 990.       Employer identification number 34-1938197         Part II Counstion Regarding Compensation Part VI, Section A, Ine 1a. Complete Part III to provide any relevant information regarding these items.       Imployer identification number 34-1938197         I Check the appropriate boxes of the organization provided any of the following to or for a person listed in Form 990. Part VI, Section A, Ine 1a. Complete Part III to provide any relevant information regarding these items.       Imployer identification number 34-1938197         I Farty of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expansas described above? If "No", complete Part III to explain.       1b         I I any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expansas described above? If "No", complete Part III to explain.       1b         I I I I organization regive availantation regive availantation regive availantation regive availanting availance or pay all offers. Recotors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?       1b         I I I I ordepindent companization are availantian in the organization subplemental nonquirited relement plan?       4a       X <td< th=""><th>SC</th><th>HEDULE J Compensation Information</th><th>OMB No.</th><th>1545-00</th><th>47</th></td<>	SC	HEDULE J Compensation Information	OMB No.	1545-00	47					
Competent of the start      Competent of the organization answered "Yes" to Form 990,      Dark Will Board Start      Complete fit the organization answered "Yes" to Form 990,      Dark Will Board      Summary Starts in structions.     Complete fit the organization answered "Yes" to Form 990,      Dark Will Board      Summary Starts in structions.     Summary Starts in Start			20	2000						
Description of the Treasury intervent Reverse biology         Attach to Form 900.         New segnate instructions.         Open byoe inspection 3 4 - 19 3 8 1 9 7           Part I         Questions Regarding Compensation         3 4 - 19 3 8 1 9 7           Part II         Questions Regarding Compensation provided any of the following to or for a person listed in Form 990, Pert II, Section A, line 1a. Complete Part III to provide any relevant information regarding these tens.         Yes         No                — Fract is concluster travel — Travel for companions — Travel	•	Compensated Employees								
Impact of the organization         Attach to Form 990.         See separate instructions.         Impact of the instructions.           Name of the organization         SUMMIT ACADEMY MANAGEMENT         Employer identification number 34 – 1938197           Part II         Questions Regarding Compensation         Yes         No           Is Check the appropriate box(es) if the organization provide any relevant information regarding these terms.         Yes         No           First-class or charter travel         Pousing allowance or residence to presonal residence         Yes         No           Discretionary is pending account         Personal services (e.g., maid, chauffeur, other)         It ary of the boxes on line 1a are checked, idd the organization follow a written policy regarding payment or reinducement or provision of all of the expenses described aboxe? If No <sup>1</sup> complete Part III to explain release, and the CEO/Executive Director, regarding the items checked in line 1a?         It           2         Indicate which, if any, of the following the organization uses to establish the compensation of the organization s         Z         Z           3         Indicate which, if any, of the following the organization succeed in line 1a?         Z         Z         Z           4         During the year, did any parson listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization committee         Geneses described aboxe in year year year year year organization and proubyear yearoperistice organization and provide the spplicable amo	Depa	Dout IV Jino 02								
SUBMIT ACADEMY MANAGEMENT         34-1938197           Part I         Questions Regarding Compensation         Yes         No           Ia         Check the appropriate box(e) if the organization provide any of the following to or for a person listed in Form 990, Part VII, Section A, Ine 1a. Complete Part III to rouble any relevant information regarding these items.         Yes         No           Image: Track-class or charter travel         Poyoing advance or residence for personal residence         Image: Track-class or charter travel         Poyoing advance or residence for personal residence         Image: Track-class or charter travel         Personal services (e.g., maid, chauffeur, offel)           Ib         If any of the boxes on line 1a are checked, idd the organization follow a written policy regarding payment or reindiversement or provision of all of the expenses described above? If 'No', complete Part III to explain, the substance of all of the expenses described above? If 'No', complete Part III to explain, the substance of all of the expenses described above? If 'No', complete Part III to explain, the substance or provision of all of the expanses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?         2         Image:		Attach to Form 990. See separate instructions.								
Part I       Questions Regarding Compensation       Yes       No         1a       Check the appropriate box(es) if the organization provide any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.       Yes       No         Impact Lass or charter travel       Provide any relevant information regarding these items.       Personal use       Personal use       Personal use       Personal ison relevant information regarding these items.       Personal ison relevant information regarding payment or reimbursement or provision of all of the expenses decrebed above? If "No." complete Part III to explain.       1b         2       Did the organization require substantiation prior to rembursing or allowing expenses incurred by all officers directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?       2         3       Indicate which, if any, of the following the organization uses to establish the compensation or the organization's CEO/Executive Director, regarding the items checked in line 1a?       2         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       2       X         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization?       4a       X         4       During the year, did any person isot oretopay payment?       4a       <	Nan				mber					
a       Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.       Image: Check the appropriate box(es) if the organization regarding these items.         Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.       Pousing allowance or residence for personal use of personal residence for personal residence in personal residence in the organization follow a written policy regarding payment or reimbursement or provision of all of the expresses described above? If 'No'. Complete Part III to explain			93819	7						
1a       Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <ul> <li>Frate-lass or charter travel</li> <li>Housing allowance or residence for personal use</li> <li>Party of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.               2             If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.               2             Did the organization requires substantiation prior to rembursing or allowing exponeses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?               3             Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.             <li>Compensation committee</li> <li>Oring the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization committee</li> <li>4a</li> <li>A participate in, or reacke payment from, an equity-based compensation arrangement?</li> <li>He's' to any of lines 4ac, list the persons and provide the splicable amounts for each them in Part III.</li> <li>Only section 501c(2i) and 501c(2i) organizations must complete lines 5-9.</li> <li>5a</li></li></ul>	Pa	rt I Questions Regarding Compensation								
Part VII. Section A. line 1a. Complete Part III to provide any relevant information regaring these tems.       Image: Comparison of Comparison o				Yes	No					
<ul> <li>First-class or charter travel</li> <li>Payments for business use of personal use</li> <li>Payments for business use of personal residence</li> <li>First-diamonal framemitication and gross-up payments</li> <li>Personal services (e.g., maid, chauffeur, cher)</li> </ul> <li> b If any of the boxes on line 1 are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain. </li> <li> b If any of the boxes on line 1 are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain. c Did the organization regulties substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? c Indicate which, if any, of the following the organization uses to establish the compensation of the organizations c Coorpensation committee i Indicate organization regults based componentiation and group or a related organizations c Coorpensation committee i Participate in, or receive payment from, a supplemental nonqualified retirement plan? d Auticipate in, or receive payment from, a supplemental nonqualified retirement plan? d Auticipate in, or receive payment from, a supplemental nonqualified retirement plan? d Auticipate in, or receive payment from, a supplemental nonqualified retirement plan? d Auticipate in, or receive payment from, a supplemental nonqualified retirement plan? d Auticipate in, or receive payment from, a supplementation angement? d Participate in, or receive payment from, a supplementation angement? d Participate in, or receive payment from, a supplementation angement? d Auticipate in, or receive payment from, a supplementation angement? d</li>	1a									
Image: Travel for companions       Payments for business use of personal residence         Image: Tax indemification and gross-up payments       Health or social club dues or initiation fees         Discretionary spending account       Personal services (e.g., maid, chauffeur, cheft)         b       If any of the boxes on line 1 a are checked, did the organization follow a written policy regarding payment or reimbursion or all of the expenses described above? If "No," complete Part III to explain.       1b         2       Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all offcers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?       2         3       Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director, check all that apply.       2         Compensation committee       Written employment contract       2         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         4       Derive payment from, an equity-based compensation for any organization:       4a       X         6       Participate in, or receive payment from, an equity-based compensation pay or accrue any compensation contingent on the revenues of:       5a       X         6       Participate in, or receive payment from, a supulp-benetal mongualified relament plan? <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>										
Tax indemnification and gross-up payments       Health or social club dues or initiation fees         Discretionary spending account       Personal services (e.g., maid, chuiffeur, chef)         b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain,,,,,,,, .										
Discretionary spending account       Personal services (e.g., maid, chauffeur, chef)         b       If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain										
b       If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.       1b         2       Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?       2         3       Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.       2         Compensation committee       Written employment contract       2         Indicate which, if any, of the following the organization uses to establish the compensation ornurated       0       2         Indicate on persistion committee       Written employment contract       2       2         Independent compensation consultant       Compensation committee       4a       X         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         a       Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4a       X         b       Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         b       Ary related organization?       5a       X										
reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain       1b         2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?       2         3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director, Check all that apply.       2         Compensation committee       Written employment contract       2         Compensation consuitant       Compensation committee       4         Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4a       X         Participate in, or receive payment from, an equity-based compensation rarangement?       4b       X         If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       6a       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5a       X         5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the retamings of the organization pay or accrue any compensation contingent on the retamings of the organization?       5a       X         6       X       11 'Yes' to line 5a of 5b, describe in Part III.       6a       X         7       Sa       X		Discretionary spending account								
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3       Indicate which, if any, of the following the organization uses to establish the compensation of the organization's         CEO/Executive Director. Check all that apply.       Written employment contract         Independent compensation comsultant       Compensation survey or study         Form 990 of other organizations       X Approval by the board or compensation committee         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         Beceive a severance payment or change-of-control payment?       4a       X         b       Participate in, or receive payment from, a supplemental nonqualified returement plan?       4c       X         c       Participate in, or receive payment from, a supplemental nonqualified returement plan?       4c       X         b       Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       5a       X         Dary related organization?       5a       X       X         h Any related organization?       5a       X       X         f"Yes" to ine 6a or 6b, describe in Part III.       5b       X       X         f The organization?       6a       X <t< td=""><td>2</td><td></td><td></td><td></td><td></td></t<>	2									
CEO/Executive Director. Check all that apply.       Written employment contract         Compensation committee       Written employment contract         Independent compensation consultant       Compensation survey or study         Form 990 of other organizations       X Approval by the board or compensation committee         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         a Receive a severance payment form, an equity-based compensation arrangement?       4b       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         if "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       5a       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5a       X       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       6a       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the retermings ot:       6a       X         a The organization?       6a       <		trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2							
CEO/Executive Director. Check all that apply.       Written employment contract         Compensation committee       Written employment contract         Independent compensation consultant       Compensation survey or study         Form 990 of other organizations       X Approval by the board or compensation committee         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         a Receive a severance payment form, an equity-based compensation arrangement?       4b       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         if "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       5a       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5a       X       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       6a       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the retermings ot:       6a       X         a The organization?       6a       <										
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Independent compensation consultant       Compensation survey or study         Form 990 of other organizations       Approval by the board or compensation committee         4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         a Receive a severance payment or change-of-control payment?       4a       X         b Participate in, or receive payment from, as upplemental nonqualified retirement plan?       4c       X         c Participate in, or receive payment from, as upplemental nonqualified retirement plan?       4c       X         If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       Image: Control payment from 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5b       X       If "Yes" to line 5a or 5b, describe in Part III.       Sb       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       a       a       a       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       a       a       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organ										
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4       During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         a       Receive a severance payment or change-of-control payment?       4a       X         b       Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4c       X         c       Participate in, or receive payment from, an equity-based compensation arrangement?										
organization or a related organization:       4a       X         a Receive a severance payment or change-of-control payment?       4a       X         b Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4b       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         if "Yes" to any of lines 4a:c, list the persons and provide the applicable amounts for each item in Part III.       4c       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5a       X       1f       Yes" to line 5a or 5b, describe in Part III.       5b       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       5b       X         a The organization?       5a       X       X         6 Any related organization?       6a       X         b Any related organization?       6a       X         b Any related organization?       6b       X         b Any related organization?       6b       X         f "Yes" to line 6a or 6b, describe in Part III. </td <td></td> <td>L Form 990 of other organizations</td> <td></td> <td></td> <td></td>		L Form 990 of other organizations								
organization or a related organization:       4a       X         a Receive a severance payment or change-of-control payment?       4a       X         b Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4b       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         if "Yes" to any of lines 4a:c, list the persons and provide the applicable amounts for each item in Part III.       4c       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5a       X       1f       Yes" to line 5a or 5b, describe in Part III.       5b       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       5b       X         a The organization?       5a       X       X         6 Any related organization?       6a       X         b Any related organization?       6a       X         b Any related organization?       6b       X         b Any related organization?       6b       X         f "Yes" to line 6a or 6b, describe in Part III. </td <td></td> <td>During the user did environmenticted in Form 000, Dart VII, Costien A, line to with we not to the filling</td> <td></td> <td></td> <td></td>		During the user did environmenticted in Form 000, Dart VII, Costien A, line to with we not to the filling								
a Receive a severance payment or change-of-control payment?       4a       X         b Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4b       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       4c       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5a       X         b Any related organization?       5b       X         If "Yes" to line 5a or 5b, describe in Part III.       5b       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       5b       X         a The organization?       6a       X         b Any related organization?       6a       X         c For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6b       X         a The organization?       6a       X       X         Jf "Yes" to line 6 or 6b, describe in	4									
b       Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4b       X         c       Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       4c       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a       The organization?       5a       X         b       Any related organization?       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       5b       X         6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a       The organization?       6a       X         b       Any related organization?       6a       X         c       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not describe in Part III.       7       X         b       Any related organization?       6b       X       7       X         b	•		40	x						
c       Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       4c       X         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a       The organization?       5a       X         b       Any related organization?       5b       X         If "Yes" to line 5a or 5b, describe in Part III.       5b       X         6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a       The organization?       6a       X         b       Any related organization?       6a       X         c       The organization?       6a       X         b       Any related organization?       6a       X         c       The organization?       6a       X         f" "Yes" to line 6a or 6b, describe in Part III.       7       X         7       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not descholed in lines 5 and 6? If "Yes," describe in Part II					x					
If "Yes" to any of lines 4a.c, list the persons and provide the applicable amounts for each item in Part III.       Image: Construct of the image: Construct of the applicable amounts for each item in Part III.         Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5a       X         b Any related organization?       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       5b       X         6a       X       6b       X         if "Yes" to line 6a or 6b, describe in Part III.       6a       X         7       X       7       X         8       Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958.4(a)(3)? If "Yes," describe in Part III.       8       X										
Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.       5         For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a The organization?       5b       X         b Any related organization?       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       5b       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a The organization?       6a       X         b Any related organization?       6a       X         contingent on the net earnings of:       6a       X         a The organization?       6a       X         b Any related organization?       6a       X         if "Yes" to line 6a or 6b, describe in Part III.       6b       X         7       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III       7       X         8       Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X	C		+0							
5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a       The organization?       5b       X         b       Any related organization?       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a       The organization?       6a       X         b       Any related organization?       6a       X         contingent on the net earnings of:       6b       X         a       The organization?       6a       X         b       Any related organization?       6b       X         if "Yes" to line 6a or 6b, describe in Part III.       7       X         7       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9   <		in tes to any of lines 4a°C, list the persons and provide the applicable amounts for each item in Part III.								
5       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:       5a       X         a       The organization?       5b       X         b       Any related organization?       5b       X         if "Yes" to line 5a or 5b, describe in Part III.       6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a       The organization?       6a       X         b       Any related organization?       6a       X         contingent on the net earnings of:       6b       X         a       The organization?       6a       X         b       Any related organization?       6b       X         if "Yes" to line 6a or 6b, describe in Part III.       7       X         7       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9   <		Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.								
contingent on the revenues of: <b>5</b> a The organization? <b>5a</b> b Any related organization? <b>5b</b> If "Yes" to line 5a or 5b, describe in Part III. <b>5b</b> 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <b>6a</b> a The organization? <b>6a</b> X         b Any related organization? <b>6b</b> X         if "Yes" to line 6a or 6b, describe in Part III. <b>6b</b> X         7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. <b>7</b> X         8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III. <b>8</b> X         9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? <b>9</b>	5									
a The organization?       5a       X         b Any related organization?       5b       X         If "Yes" to line 5a or 5b, describe in Part III       5b       X         6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a The organization?       6a       X         b Any related organization?       6b       X         f "Yes" to line 6a or 6b, describe in Part III.       6b       X         7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.       7       X         8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III.       8       X         9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9	-									
b Any related organization?       5b       X         If "Yes" to line 5a or 5b, describe in Part III.       6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a The organization?       6a       X         b Any related organization?       6b       X         if "Yes" to line 6a or 6b, describe in Part III.       6b       X         7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.       7       X         8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III.       8       X         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regs. Section 53.4958-6(c)?       9       9	а	÷	5a		Х					
If "Yes" to line 5a or 5b, describe in Part III.         6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:         a       The organization?         b       Any related organization?         if "Yes" to line 6a or 6b, describe in Part III.         7       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	b	Any related organization?	5b							
6       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a       The organization?       6a       X         b       Any related organization?       6b       X         lf "Yes" to line 6a or 6b, describe in Part III.       6b       X         7       For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III       7       X         8       Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9		If "Yes" to line 5a or 5b, describe in Part III.								
contingent on the net earnings of:       6a       X         a The organization?       6a       X         b Any related organization?       6b       X         if "Yes" to line 6a or 6b, describe in Part III.       6b       X         7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III       7       X         8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9	6									
a The organization?       6a       X         b Any related organization?       6b       X         if "Yes" to line 6a or 6b, describe in Part III.       6b       X         7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III       7       X         8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X         9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9										
b Any related organization?       6b       X         If "Yes" to line 6a or 6b, describe in Part III.       6b       X         7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III       7       X         8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III       8       X         9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9	а		6a		Х					
If "Yes" to line 6a or 6b, describe in Part III.       Image: Constraint of the second s	b	Any related organization?	6b		Х					
<ul> <li>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</li> <li>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III</li> <li>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</li> </ul>										
not described in lines 5 and 6? If "Yes," describe in Part III     7     X       8     Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III     8     X       9     If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?     9     9	7									
<ul> <li>8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III</li> <li>9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</li> <li>9 g</li> </ul>			7		Х					
9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in         Regulations section 53.4958-6(c)?       9	8									
9       If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in         Regulations section 53.4958-6(c)?       9			8		X					
Regulations section 53.4958-6(c)?	9									
			9							
	LHA		e J (Form	1 990)	2009					

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Schedule J (Form 990) 2009

#### SUMMIT ACADEMY MANAGEMENT

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

34-1938197

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C)	(D)	(E)	(F)
<b>(A)</b> Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
	(i)	139,277.	0.	0.	0.	42,424.	181,701.	0.
GERALD HORAK	(ii)	0.	0.	0.	0.	0.	0.	0.
PETER M. DIMEZZA	(i) (ii)	185,001. 0.	0.0.	0.0.	0.	56,558. 0.	241,559. 0.	0.
	(i)	125,000.	0.	0.	0.	31,269.	156,269.	0.
KATHLEEN MIONI	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	175,879.	0.	0.	0.	55,531.	231,410.	0.
JAMES L. WINKLEMAN	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)				•			
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i) (ii)							
	(i)							
	1 (1)							

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.
PART I, LINE 4A: PETER DIMEZZA RECEIVED A SEVERENCE PAYMENT ACCORDING TO
PRE-DETERMINED CONFIDENTIAL AGREEMENTS.
S

# Part III Supplemental Information

SUMMIT ACADEMY MANAGEMENT

Cobodulo I	(Farm 000)	0000
Schedule J	(Form 990	2009

### SCHEDULE M (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

# **Noncash Contributions**

Complete if the organizations answered "Yes" on Form

990, Part IV, lines 29 or 30.

Attach to Form 990.

SUMMIT ACADEMY MANAGEMENT

Inspection Employer identification number 34-1938197

L

OMB No. 1545-0047

**Open to Public** 

9

Pa	rt I Types of Property				•			
		(a)	(b)	(c)	(d)			
		Check if	Number of	Revenues reported on	Method of de		ing	
		applicable	contributions	Form 990, Part VIII, line 1g	reven	ues		
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property				X			
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial	X	1	366,500.	FAIR MARKET	' VA	LUE	
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts		•					
23	Scientific specimens							
24	Archeological artifacts	, in the second s						
25	Other ► ()							
26	Other ► ()							
27	Other ► ()							
28	Other 🕨 ( )							
29	Number of Forms 8283 received by the organi	zation during	g the tax year for o	contributions				
	for which the organization completed Form 82	83, Part IV, I	Donee Acknowled	gment 29				
							Yes	No
30a	During the year, did the organization receive b	y contributio	n any property re	ported in Part I, lines 1-28 th	at it must hold for			
	at least three years from the date of the initial			-				
	the entire holding period?					30a		X
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance					31		X
32a	Does the organization hire or use third parties	or related or	ganizations to soli	icit, process, or sell noncash				
	contributions?					32a		X
b	If "Yes," describe in Part II.							
33	If the organization did not report revenues in c	olumn (c) for	a type of propert	y for which column (a) is che	cked,			
	describe in Part II.							
LHA	For Privacy Act and Paperwork Reduction	Act Notice	, see the Instruct	ions for Form 990.	Schedule N	/I (Forn	n 990)	2009

11000516 758835 30429

SCHEDULE O

Department of the Treasury

Internal Revenue Service

(Form 990)

### Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990. OMB No. 1545-0047

Name of the organization

SUMMIT ACADEMY MANAGEMENT

Employer identification number 34 - 1938197

FORM 990, PART VI, SECTION A, LINE 6: EACH OF THE TWENTY-SIX MEMBER

SCHOOLS ARE REPRESENTED BY A VOTING INDIVIDUAL THAT WAS SELECTED BY THE

SCHOOL.

FORM 990, PART VI, SECTION A, LINE 7A: ALL OF OUR SCHOOLS ARE CONTINUOUSLY REPRESENTED BY A MEMBER THEY'VE SELECTED. THESE SELECTED MEMBERS ARE ABLE TO NOMINATE THREE OF FIVE VOTING MEMBERS OF THE GOVERNING BODY. THEY ELECT ALL FIVE.

FORM 990, PART VI, SECTION A, LINE 8B: NOT EVERY COMMITTEE OF THE ORGANIZATION THAT MEETS IS OBLIGATED TO KEEP WRITTEN DOCUMENTS. HOWEVER, OFFICIAL MINUTES ARE ALWAYS RECORDED FOR MEETINGS IN THE AREAS OF FINANCE AND OFFICIAL POLICY.

FORM 990, PART VI, SECTION B, LINE 11: FINANCIAL INFORMATION IS PROVIDED TO AN INDEPENDENT ACCOUNTING FIRM. THE FIRM PREPARES THE TAX RETURN. ONCE THE DOCUMENTS ARE REVEIWED BY THE FINANCE COMMITTEE. PREPARED, THIS COMMITTEE CONSISTS OF THE TREASURER/CFO, CEO, AND TWO OTHER BOARD MEMBERS WHOM ARE CERTIFIED PUBLIC ACCOUNTANTS. THE COMMITTEE REVIEWS THE RETURN AND IF CHANGES OR CORRECTIONS ARE DEEMED NEEDED, THEY'RE RECOMMENDED TO THE ENTIRE BOARD WHO THEN APPROVES AND RECOMMENDS THOSE ALTERATIONS TO THE ACCOUNTING FIRM BEFORE THE RETURN IS FILED WITH THE APPROPRIATE TAXING AUTHORITIES.

FORM 990, PART VI, SECTION B, LINE 12C: DURING THE 2010 FISCAL YEAR, THE

ORGANIZATION ENFORCED ITS CONFLICT OF INTEREST POLICY BY HAVING EACH

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2009
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SCHEDULE O	
(Form 990)	

Department of the Treasury

Internal Revenue Service

### Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990. OMB No. 1545-0047

Name of the organization

SUMMIT ACADEMY MANAGEMENT

Employer identification number 34 - 1938197

DIRECTOR ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THERE WAS NO CONFLICT OF

INTEREST AND GIVES OPPORTUNITY TO DISCLOSE ANY POSSIBLE CONFLICTS.

BEGINNING IN 2011, THE POLICY WAS UPDATED AND EXPANDED TO ALSO INCLUDE THE

PRINCIPAL OFFICER, ANY MEMBER OF A COMMITTEE WITH AUTHORITATIVE POWER, AND

KEY EMPLOYEES. THE ORGANZIATION ALSO UTILIZES PERIODIC REVIEWS TO RANDOMLY

MONITOR POTENTIAL CONFLICTS. THE ORGANIZATION'S POLICY IS ENFORCED BY A

COMBINATION OF COMMITTEE MEMBERS AND OUTSIDE EXPERTS. THE DETAILS AND

DEFINITIONS ARE OUTLINED IN GREATER DETAIL IN THE ORGANIZATION'S WRITTEN

POLICY.

FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION DID UTILIZE

COMPENSATION COMPARABILITY REPORTS PROVIDED BY AN INDEPENDENT ACCOUNTING

FIRM THIS YEAR; HOWEVER, NO CHANGES WERE DEEMED NECESSARY BASED ON THE DATA PROVIDED.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS FORM 1023 AND MOST RECENTLY FILED TAX-EXEMPT RETURNS AVAILABLE TO THE PUBLIC AS REQUIRED. THESE DOCUMENTS DISCLOSE INFORMATION REGARDING THE ORGANIZATION'S POLICIES AND GOVERNANCE STRUCTURE.

FORM 990, PART XI, LINE 2C

FINANCIAL REPORTING

THE ORGANIZATION HAS A FINANCE COMMITTEE THAT IS RESPONSIBLE FOR

SELECTING AN INDEPENDENT ACCOUNTING FIRM AND REVIEWING IT'S FINANCIAL

REPORTS AND RETURNS. THIS COMMITTEE CONSISTS OF THE TREASURER/CFO,

CEO, AND TWO OTHER BOARD MEMBERS WHOM ARE CERTIFIED PUBLIC ACCOUNTANTS.

 

 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
 Schedule O (Form 990) 2009

 932211 02-03-10
 31

11000516 758835 30429

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SCHEDULE O	
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#### (Form 990)

**Supplemental Information to Form 990** 

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.



Employer identification number 34-1938197

Department of the Treasury Internal Revenue Service Name of the organization

SUMMIT ACADEMY MANAGEMENT

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 932211 02-03-10

Schedule O (Form 990) 2009

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11000516 758835 30429

SCHEDULE R	Related Organizations	and Unrelated Partnerships			OMB No. 1545-0047
(Form 990) Comp Department of the Treasury Internal Revenue Service	lete if the organization answered "Ye ► Attach to Form 990.	s" to Form 990, Part IV, line 3 ▶ See separate instructi			2009 Open to Public Inspection
Name of the organization SUMMIT ACADEM	Y MANAGEMENT				ployer identification number 34-1938197
Part I Identification of Disregarded Entities (Comple		o Form 990, Part IV, line 33.)			
(a)	(b)	(c)	(d)	(e)	(f)
(a) Name, address, and EIN of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
	_		~		
	_	10			
		2			
		N .			
Part IIIdentification of Related Tax-Exempt Organiz organizations during the tax year.)	ations (Complete if the organization an	swered "Yes" to Form 990, Pa	rt IV, line 34 becaus	e it had one or more	related tax-exempt
<b>(a)</b> Name, address, and EIN of related organization	(b) Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity
SUMMIT ACADEMY AKRON ELEMENTARY SCHOOL -					
34-1879407, 88 KENT ST., AKRON, OH 44305	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY AKRON MIDDLE SCHOOL -					
34-1948225, 855/859 EAST MARKET ST., AKRON, OH 44305	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	NT / 7
SUMMIT ACADEMY SECONDARY SCHOOL AKRON -	OFERALING A CHARLER SCHOOL		501 (C/(3)	1/0(B)(1)(A)(1	N/A
73-1685359, 864 EAST MARKET ST. AKRON, OH	1				
44305	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL FOR					
ALTERNATIVE LEARNERS, CANTON - 34-191794,					
1620 MARKET AVE. SOUTH, CANTON, OH 44707	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2009

#### Schedule R (Form 990) 2009 SUMMIT ACADEMY MANAGEMENT

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	)	(i)	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income		Dispropo ate alloca	ations?	amount in box 20 of Schedule	Gi m p
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Y
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
	-						
	-						
	-						

# Schedule R (Form 990) 2009 SUMMIT ACADEMY MANAGEMENT

Part	t V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.)				
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		1a		Х
	Gift, grant, or capital contribution to other organization(s)				Х
	Gift, grant, or capital contribution from other organization(s)				Х
	Loans or loan guarantees to or for other organization(s)				Х
	Loans or loan guarantees by other organization(s)				Х
f	Sale of assets to other organization(s)		1f		Х
g	Purchase of assets from other organization(s)		1g		Х
	Exchange of assets				Х
i	Lease of facilities, equipment, or other assets to other organization(s)		1i		Х
j	Lease of facilities, equipment, or other assets from other organization(s)		1j		Х
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k	Х	
Т	Performance of services or membership or fundraising solicitations by other organization(s)		11		Х
m	Sharing of facilities, equipment, mailing lists, or other assets		1m	Х	
	Sharing of paid employees			Х	
о	Reimbursement paid to other organization for expenses		<b>1</b> 0		Х
р	Reimbursement paid by other organization for expenses		<b>1</b> p		Х
q	Other transfer of cash or property to other organization(s)		1q	Х	
	Other transfer of cash or property from other organization(s)			Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thr	esholds.			
	(a) (b)		(c)		
	Name of other organization(s) Transact		Amount in	nvolve	d
	type (a	-r)			
(1)					
(2)	S				
<u>\-/</u>					
(3)					
(4)					
(5)					
(6)					

#### Schedule R (Form 990) 2009 SUMMIT ACADEMY MANAGEMENT

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

		1						-	
(a)	(b)	(c)	(d)	(e)	(f		(g)	(ł	h)
Name, address, and EIN	Primary activity	Legal domicile	Are all partner	Share of end-of- year assets	Dispre tion	opor-	Code V-UBI	Gene	eral or
of entity		(state or foreign	Are all partner section 501(c)( organizations	year assets	allocat	tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	part	eral or aging :ner?
		country)	Yes No.		Yes	No	(Form 1065)	Yes	No
	1								
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	4								
	4								
	1								

Schedule R (Form 990) 2009

Part II Continuation of Identification of Related Tax-Exempt Organizations

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity
SUMMIT ACADEMY SECONDARY SCHOOL, CANTON -					
73-1685361, 2400 CLEVELAND AVE. N.W.,					
CANTON, OH 44709	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL, CINCINNATI					
- 73-1685336, 745 DERBY AVE., CINCINNATI, OH	1				
45232	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY TRANSITION HIGH SCHOOL,			K		
CINCINNATI - 20-1437962, 750 DERBY AVE.,	1				
CINCINNATI, OH 45232	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL, COLUMBUS -					
73-1685537, 1850 BOSTWICK RD., SUITE 100,	1				
COLUMBUS, OH 43227	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY MIDDLE SCHOOL, COLUMBUS -					
20-1437998, 1850 BOSTWICK RD., SUITE 200,					
COLUMBUS, OH 43227	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY TRANSITION HIGH SCHOOL,					
COLUMBUS - 20-1438037, 1855 E.					
DUBLIN-GRANVILLE RD., 3RD FLOOR, COLUMBUS,	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL, DAYTON -					
73-1685342, 4128 CEDAR RIDGE, DAYTON, OH					
45414	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY TRANSITION HIGH SCHOOL,					
DAYTON - 20-1438141, 1407 E. 3RD. ST.,					
DAYTON, OH 45403	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL FOR					
ALTERNATIVE LEARNERS, LORAIN - 34-191794,					
2140 E. 36TH ST., LORAIN, OH 44055	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY MIDDLE SCHOOL, LORAIN -					
20-1437981, 760 TOWER BLVD., LORAIN, OH					
44052	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY SECONDARY SCHOOL, LORAIN -					
73-1685362, 760 TOWER BLVD., LORAIN, OH	1				
44052	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL, PAINESVILLE					
- 20-1438174, 268 N. STATE ST., PAINESVILLE,					
OH 44077	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A

Schedule R-1 (Form 990) 2009

Part II Continuation of Identification of Related Tax-Exempt Organizations

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity
SUMMIT ACADEMY COMMUNITY SCHOOL, PARMA -					
73-1685363, 5868 STUMPH RD., PARMA, OH	1				
44130	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL FOR					
ALTERNATIVE LEARNERS, MIDDLETOWN - 34-19, 7	1				
S. MARSHALL RD., MIDDLETOWN, OH 45044	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY SECONDARY SCHOOL, MIDDLETOWN					
- 20-1437758, 4700 CENTRAL AVE., MIDDLETOWN,	1				
OH 45044	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL, TOLEDO -					
73-1685338, 3891 MARTHA AVE., TOLEDO, OH	1				
43612	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY SECONDARY SCHOOL, TOLEDO -					
20-1437706, 703 PHILLIPS AVENUE, TOLEDO, OH	1				
43612	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL, WARREN -					
73-1685340, 2106 ARBOR AVE., S.E., WARREN,					
OH 44484	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY SCHOOL FOR ALTERNATIVE					
LEARNERS- WARREN MIDDLE AND SECONDARY , 1150					
TOD AVE. S.W., WARREN, OH 44485	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY COMMUNITY SCHOOL FOR					
ALTERNATIVE LEARNERS, XENIA - 34-1948228,					
870 S. DETROIT ST., XENIA, OH 45385	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY MIDDLE SCHOOL, YOUNGSTOWN -					
20-1438260, 810 OAK ST., BLDG., YOUNGSTOWN,					
OH 44506	OPERATING A CHARTER SCHOOL	оніо	501 (C)(3)	170(B)(1)(A)(I	N/A
SUMMIT ACADEMY SECONDARY SCHOOL, YOUNGSTOWN					
- 73-1685360, 1400 OAK HILL AVE.,					
YOUNGSTOWN, OH 44507	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)(I	N/A
	1				
	1				

For		90	Return of Organization Exempt From Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue benefit trust or private foundation)			OMB No. 1545-0047 <b>2010</b> Open to Public
		of the Treasury enue Service	The organization may have to use a copy of this return to satisfy s	state rep	porting requirements.	Inspection
AF	A For the 2010 calendar year, or tax year beginning JUL 1, 2010 and ending JUN 30, 2011					
B c	B Check If applicable: C Name of organization D Employer identification				cation number	
	_Addr 		IT ACADEMY MANAGEMENT			
	Nam Chan	ge Doing Bi	usiness As		34-1	938197
	]Initia retur	n Number	and street (or P.O. box if mail is not delivered to street address) Room/	n/suite 🛛	E Telephone number	
	ated	4/31	MOGADORE ROAD		330-	670-8470
	_lretur		own, state or country, and ZIP + 4	-	G Gross receipts \$	43,128,076.
	Appl tion pend	ANNO	N, OH 44312	l '	H(a) Is this a group re	
	P 0//-	F Name ar	nd address of principal officer: BRIAN PENDLETON		for affiliates?	Yes X No
			AS C ABOVE		H(b) Are all affiliates inc	
		kempt status:		527		list. (see instructions)
			SUMMITACADEMIES.COM		H(c) Group exemption	
	orm o art l	of organization:	X Corporation Trust Association Other ▶ L	_ Year of		State of legal domicile: OH
Governance	1	Briefly describ	e the organization's mission or most significant activities: <u>TO PROV</u>	IDE	SUPPORT SE	RVICES FOR
nar	2	Check this box		f more ti	han 25% of its net as	sets
ver	3		ing members of the governing body (Part VI, line 1a)			5
	4		ependent voting members of the governing body (Part VI, line 1b)			5
<u>ده</u>	5		of individuals employed in calendar year 2010 (Part V, line 2a)			865
itie	6		of volunteers (estimate if necessary)			0
Activities &	-		I business revenue from Part VIII, column (C), line 12			0.
A			ousiness taxable income from Form 990-T, line 34			0.
					Prior Year	Current Year
e	8	Contributions a	and grants (Part VIII, line 1h)		366,500.	3,000.
Revenue	9	Program servic	e revenue (Part VIII, line 2g)	4	1,063,130.	42,977,030.
Seve	10	Investment inc	ome (Part VIII, column (A), lines 3, 4, and 7d)		2,321.	-870.
ш.	11	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	134,035.
	12		add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,431,951.	43,113,195.
	13		nilar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	14	•	o or for members (Part IX, column (A), line 4)	_	0.	0.
ses	15		compensation, employee benefits (Part IX, column (A), lines 5-10)		5,824,400.	30,150,898.
Expense			ndraising fees (Part IX, column (A), line 11e)		0.	0.
Å.	b		ng expenses (Part IX, column (D), line 25)		1 600 510	10 400 600
	17		s (Part IX, column (A), lines 11a-11d, 11f-24f)		1,628,719.	12,429,600.
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)		7,453,119.	42,580,498.
- 2	19	Revenue less e	expenses. Subtract line 18 from line 12		3,978,832.	532,697.
ance ance	~~	<b>T L L</b> (D)			nning of Current Year	End of Year 11,095,234.
Asse Bal	20	Total assets (P			0,541,324. 5,995,230.	5,647,443.
Net Assets or Fund Balances	21	Total liabilities			4,546,094.	5,447,791.
- <u>i</u>	22 rt II		und balances, Subtract line 21 from line 20	l	<u>-,,,,,,,,,,,,,</u>	<u> </u>
L		and a second	declare that I have examined this return, including accompanying schedules and si	statement	ts and to the hest of mu	knowledge and helief it is
	•		Declaration of preparer (other than officer) is based on all information of which pre			momorgo una pollon it io
	50110					
Sign	1	Signature	of officer		Date	

Here	GERALD P. HOLZAPFEL, C	:FO					
	Type or print name and title						
	Print/Type preparer's name	Preparer's signature	Date Check	PTIN			
Paid	MARY ELIZABETH WRIGHT, C	,	04/09/12 self-emp	loyed			
Preparer	Firm's name 🕨 REA & ASSOCIATES	, INC.	Firm's EIN				
Use Only	Firm's address 941 STEUBENVILLE	AVE., P.O. BOX 820					
	CAMBRIDGE, OH 43	725-0820	Phone no.	<u>(740) 432-5658</u>			
May the II	lay the IRS discuss this return with the preparer shown above? (see instructions)						

032001 02-22-11 LHA For Paperwork Reduction Act Notice, see the separate instructions.

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"Yes," describe these new services on S Did the organization cease conducting, or "Yes," describe these changes on Sche Describe the exempt purpose achievement Section 501(c)(3) and 501(c)(4) organization Illocations to others, the total expenses, a Code:) (Expenses \$	Conse to any question in CRVICES FOR C INCTIONS, DEV TUDENT-CENTE Cant program services du Schedule O. make significant change dule O. ts for each of the organic ons and section 4947(a)(1 and revenue, if any, for eac 36775498. INENT PROVIDE 2011 FISCAL DED HUMAN RE DEMY MANAGEM ES RELATED TO AS NOT LIMIT NEEDS, AND S	this Part III HARTER SCHC ELOPING QUA RED ACADEMI ARED ACADEMI uring the year which w as in how it conducts, a zation's three largest p 1) trusts are required to ach program service re- luding grants of \$ D SUPPORT F YEAR PURSUA SOURCES, PA ENT WAS ALS O THE OPERA ED TO THE F UPPLIES. T ELOPING A C	OLS INCLUD LITY CURRI C PROGRAMS ere not listed on any program services program services by ported. 0.)( OR TWENTY- NT TO A MAN YROLL, AND O RESPONSI TION OF TH OLLOWING: 2 HE ORGANIZ	ING PROFE CULUM, AN	SSION D Yes Yes SCHOO O
Briefly describe the organization's mission TO PROVIDE SUPPORT SEAND ADMINISTRATIVE FU DELIVERING CREATIVE SUPPORT SEAND ADMINISTRATIVE FU DELIVERING CREATIVE SUPPORT SEAND ADMINISTRATIVE FU Deliver Section Seand	RVICES FOR C INCTIONS, DEV TUDENT-CENTE Cant program services du Schedule O. make significant change dule O. the for each of the organized ons and section 4947(a)(1 and revenue, if any, for each 36775498. incl MENT PROVIDE 2011 FISCAL DED HUMAN RE DEMY MANAGEM ES RELATED TH AS NOT LIMIT NEEDS, AND S ND KEEPS DEV	HARTER SCHO ELOPING QUA RED ACADEMI uring the year which w s in how it conducts, a zation's three largest p the set of the set of the set of the ach program service re- luding grants of \$ D SUPPORT F YEAR PURSUA SOURCES, PA ENT WAS ALS O THE OPERA ED TO THE F UPPLIES. T ELOPING A C	OLS INCLUD LITY CURRI C PROGRAMS ere not listed on any program services program services by ported. 0.)( OR TWENTY- NT TO A MAN YROLL, AND O RESPONSI TION OF TH OLLOWING: 2 HE ORGANIZ	ING PROFE CULUM, AN	SSION D Yes Yes SCHOO O
TO PROVIDE SUPPORT SEAND ADMINISTRATIVE FU DELIVERING CREATIVE SUPPORT SEAND ADMINISTRATIVE FU DELIVERING CREATIVE SUPPORT SEAND ADMINISTRATIVE FU Did the organization undertake any signific he prior Form 990 or 990-EZ? "Yes," describe these new services on So Did the organization cease conducting, or "Yes," describe these changes on Sche Describe the exempt purpose achievement Section 501(c)(3) and 501(c)(4) organization (locations to others, the total expenses, a Code:) (Expenses \$	RVICES FOR C INCTIONS, DEV TUDENT-CENTE cant program services du Schedule O. make significant change dule O. the for each of the organic ons and section 4947(a)(1 and revenue, if any, for eac 36775498. incl MENT PROVIDE 2011 FISCAL DED HUMAN RE DEMY MANAGEM ES RELATED TH AS NOT LIMIT NEEDS, AND S ND KEEPS DEV	ELOPING QUA RED ACADEMI uring the year which w as in how it conducts, a zation's three largest p 1) trusts are required to ach program service re luding grants of \$ D SUPPORT F YEAR PURSUA SOURCES, PA ENT WAS ALS O THE OPERA ED TO THE F UPPLIES. T ELOPING A C	LITY CURRI C PROGRAMS ere not listed on any program services orogram services by o ported. 0.) OR TWENTY- NT TO A MAN YROLL, AND O RESPONSI TION OF TH OLLOWING: 2 HE ORGANIZ	CULUM, AN CULUM,	D Yes Yes 31059 ER FICE SCHOO
DELIVERING CREATIVE S Did the organization undertake any signific the prior Form 990 or 990-EZ? "Yes," describe these new services on S Did the organization cease conducting, or "Yes," describe these changes on Sche Describe the exempt purpose achievemen Section 501(c)(3) and 501(c)(4) organization llocations to others, the total expenses, a Code: ) (Expenses \$ SUMMIT ACADEMY MANAGE SCHOOLS DURING THEIR CONTRACT. THIS INCLU SERVICES. SUMMIT ACA PURCHASING THE EXPENS HICH INCLUDED, BUT W SUILDINGS, OCCUPANCY PROVIDED STAFF FOR, A	Cant program services du cant program services du Schedule O. make significant change dule O. its for each of the organic ons and section 4947(a)(1 and revenue, if any, for ea 36775498. incl MENT PROVIDE. 2011 FISCAL DED HUMAN RE DEMY MANAGEM ES RELATED TO AS NOT LIMIT NEEDS, AND S ND KEEPS DEV	RED ACADEMI uring the year which w as in how it conducts, a zation's three largest p 1) trusts are required to ach program service re luding grants of \$	C PROGRAMS ere not listed on any program services or report the amount of ported. OR TWENTY - NT TO A MAI YROLL, AND O RESPONSI TION OF TH OLLOWING: 2 HE ORGANIZ	• s? [ expenses. of grants and (Revenue \$ 4 SIX CHART NAGEMENT OTHER OF BLE FOR E CHARTER ASSETS, ATION ALS	Yes Yes 31059 ER FICE SCHOO
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	0		x
~	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			х
40	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?	10		х
44	If "Yes," complete Schedule D, Part V			
11	as applicable.			
~	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
a	Part VI	11a	x	
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	114		
N	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
Ь	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	x	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	x	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	Ī	Ī	-
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		_X_
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			<b>.</b> -
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that			
	operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Form 990 (2010)

304291

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SUMMIT ACADEMY MANAGEMENT Part IV Checklist of Required Schedules (continued)

L		1	1	1
04	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
22	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			- 23
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
		23	x	
24a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	20		
2-7U	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		x
b		24b		
c				
•	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		_ <u>X</u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			77
~ ~	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			v
00	Schedule N, Part II	32		<u>X</u>
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	1	х
34	Was the organization related to any tax-exempt or taxable entity?	33		
34	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	x	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	- 23	X
зэ а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of	- 33		
a	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 512(b) (13) in res, complete Schedule 1, Part V, mile 2			
00	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		[	
-	Note. All Form 990 filers are required to complete Schedule O	38	x	

Form 990 (2010)

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	n 990 (2010) SUMMIT ACADEMY MANAGEMENT 34-1938 Int V Statements Regarding Other IRS Filings and Tax Compliance	<u>197</u>	F	Page 5
L	Check if Schedule O contains a response to any question in this Part V			
		••••••	Yes	No
1:	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 93	[	1.00	+
k		1		
с С				
, c	(gambling) winnings to prize winners?	1c	x	
0-	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
Zö				
		1	x	
C C	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	<u> </u>	<u> </u>
•	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions)	0		v
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	• • • •	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<u>5</u> a		X
b		5b		X
c	•	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е		7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	:	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098 C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
~	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a		13a		
d	Note. See the instructions for additional information the organization must report on Schedule O.			
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
5	organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand			
14a		14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Form	<b>990</b> (	2010)

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Form	990	(201)	0)

#### SUMMIT ACADEMY MANAGEMENT

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Part VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any	question in this Part VI	 X
action A. Governing Body and Management	•	

			Yes	No
1a		<u>5</u>		
b	Enter the number of voting members included in line 1a, above, who are independent	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6	X	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a	X	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b		Х
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Х	
с	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this is done	12c	Х	
13	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	1		

	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
47	List the states with which a convert this Form 900 is required to be filled $\mathbf{P}$ OH			

17 List the states with which a copy of this Form 990 is required to be filed  $\blacktriangleright OH$ 

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for 18 public inspection. Indicate how you make these available. Check all that apply.

X Upon request \_\_\_\_ Own website \_\_\_\_ Another's website

Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial 19 statements available to the public.

20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization:
	GERALD P. HOLZAPFEL - 330-670-8470
	2791 MOGADORE RD AKRON OH 44312

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated	
	Employees, and Independent Contractors	
	Check if Schedule O contains a response to any question in this Part VII	
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	
1a Complete	e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.	

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. Т

(A) Name and Title	(B) Average		(C) Position				<b>(D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated		
	hours per week (describe hours for related organizations in Schedule O)	rustee or director	Institutional trustee	Officer		Highest compensated &	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations		
BOBBY TAYLOR	0.10						4 275	0	0		
BOARD DIRECTOR	0.10	X					 4,375.	0.	0.		
MARVIN BROOKSHIRE	0.10							0	0		
BOARD DIRECTOR	0.10	X					5,600.	0.	0.		
ANNA LISA CLARK	0 10						F 600	0.	0.		
BOARD DIRECTOR	0.10	<b>A</b>					 5,600.	<u> </u>	0.		
DAVID LANG	0 10	x					5,600.	0.	0.		
BOARD DIRECTOR	0.10	~					 5,000.	V •	0.		
BRIAN PENDLETON	0.10	v		x			5,600.	Ο.	0.		
BOARD DIRECTOR/PRESIDENT	0.10			~			 5,000.	•			
JAMES BOSTIC	40.00			x			89,949.	ο.	35,366.		
EXECUTIVE VP DEBRA SKUL	40.00			~~			 05,545.	<b>```</b> •			
CHIEF OF ACADEMICS	40.00			x			97,581.	ο.	31,696.		
DAVID A. NORMAN				**			 <u> </u>				
CHIEF OF OPERATIONS	40.00			x			98,246.	Ο.	32,237.		
GERALD HORAK											
CEO	40.00			х			144,699.	0.	44,837.		
GERALD P. HOLZAPFEL							 				
CFO	40.00			X			106,041.	0.	38,094.		
JAMES L. WINKLEMAN											
CHIEF OF MARTIAL ARTS	40.00			X			 163,613.	0.	53,716.		
020007 10 21 10									Form <b>990</b> (2010)		

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hours for related organizations in Schedule ()       and big		n 990 (2010) SUMMIT A									34-193	38	197	Page <b>8</b>
Name and title       Average hours per week (decrifie organizations organizations (V2/1099-MISC)       Reportable compensation from related organizations (V2/1099-MISC)       Estimate compensation from related organizations (V2/1099-MISC)	Pa	rt VII Section A. Officers, Directors, Tr	ustees, Key E	mple	oyee			High	est	Compensated Employ	ees (continued)			
(describe nours for related organizations (W-2/1099-MISC)       organizations (W-2/1099-MISC)       compensation (W-2/1099-MISC)       compensation organizations (W-2/1099-MISC)         Image: State of the			Average	(c		Pos	itior		ly)	Reportable	Reportable		Estin	nated
c       Total from continuation sheets to Part VII, Section A       ▶       0.       0.       0         d       Total (add lines 1b and 1c)       ▶       726,904.       0.       235,946         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization       ▶       Yes       No         3       Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.       NONE         (A)       (B)       (C)		week (describe hours for related     to the set in Schedule     to the set in Schedule     from the set set the set set set set set set set set set se								organizations	)	compensation ) from the organization		
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.														
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services for the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   A (A) (B)														
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services for the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   A (A) (B)		·												
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services for the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   A (A) (B)														
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services for the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   A (A) (B)														
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.														
c Total from continuation sheets to Part VII, Section A   d 0.000   d Total (add lines 1b and 1c)   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization   3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual   4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual   5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person   5 X   Section B. Independent Contractors   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.   1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.												_		
d Total (add lines 1b and 1c)       ▶       726,904.       0.       235,946         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization       ▶       Yes       No         3       Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.       NONE         (A)       (B)       (C)													235,	
3       Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	d	Total (add lines 1b and 1c) Total number of individuals (including but n							o re	726,904.	C		235,	0.
line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors       5       X         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.       NONE         (A)       (B)       (C)		compensation from the organization											Ye	es No
and related organizations greater than \$150,000? <i>If</i> "Yes," <i>complete Schedule J for such individual</i> 4 X 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If</i> "Yes," <i>complete Schedule J for such person</i> 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. NONE (A) (B) (C)	3	line 1a? If "Yes," complete Schedule J for s	uch individual										3	x
rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.         (A)       (B)       (C)	4	and related organizations greater than \$150	0,000? If "Yes,	" coi	mple	ete S	Sche	dule	J fo	or such individual	-		<u>4 X</u>	<u> </u>
1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.         NONE       (A)         (B)       (C)	-	rendered to the organization? If "Yes," com	-				•			-			5	x
(A)     (B)     (C)       Name and business address     Description of services     Compensation		Complete this table for your five highest co	mpensated inc	depe	nde	nt co	ontra	acto	rs th	nat received more than s	\$100,000 of compe	insa	ition from	<u>ו</u>
			address							<b>(B)</b> Description of se	ervices	Cc	(C) ompensa	tion
			·						-					
														<u> </u>
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 0 Form 990 (2010	2		_	ot lin	nitec	to t	-		ted	above) who received m	ore than			

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Form	990	(2010)

# Form 990 (2010) SUMMIT ACADEMY MANAGEMENT Part VIII Statement of Revenue

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L					<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
S S	1 a	Federated campaigns	1a					
unt	b	Membership dues						
s, gi	c	Fundraising events						
gifts ar a	d	Related organizations						
s, s	е	Government grants (contribut						
tior si	f	All other contributions, gifts, gran	ts, and					
ibu		similar amounts not included abov	ve 1f	3,000.				
Contributions, gifts, grants and other similar amounts	g	Noncash contributions included in lines	1a-1f: \$					
<del>ñ</del> ŭ	h	Total. Add lines 1a-1f			3,000.			
				Business Code				
e S	2 a	MANAGEMENT SERV	ICES	900099	42,977,030,	42,977,030.		
e S	b							
Program Service Revenue	С		<u>.</u>			· · ·		
Bei	d							
ğ	e	A.H., 11.					- <del></del>	
		All other program service reve			10.055.020			1
	<u>q</u> 3	Total. Add lines 2a-2f			42,977,030.			
	3	other similar amounts)		1	4,211.			4,211.
	4	Income from investment of tax		1/2110				
	5	Royalties						
	Ŭ		(i) Real	(ii) Personal				· · · · · · · · · · · · · · · · · · ·
	6 a	Gross Rents						
	b							
	с	Rental income or (loss)	45,968.	,				
	d	Net rental income or (loss)		►	45,968.	45,968.		
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory		9,800.				
	b	Less: cost or other basis						
		and sales expenses		14,881.				
		Gain or (loss)		-5,081.	F 0.04	- 001		
		Net gain or (loss)		▶	-5,081.	-5,081.		
an	8 a	Gross income from fundraising						
ven		including \$						
Re		contributions reported on line	•					
Other Revenue	h	Part IV, line 18 Less: direct expenses						
ō		Net income or (loss) from fund		····· •				
		Gross income from gaming ac				· · · · · · · · · · · · · · · · · · ·		
	- 4	Part IV, line 19						
	b			1				
		Net income or (loss) from gam						
	10 a	Gross sales of inventory, less i	returns					
		and allowances	а					
		Less: cost of goods sold		L				
+	c	Net income or (loss) from sales		1				
╞		Miscellaneous Revenue		Business Code	00 000	00.067		
		MISCELLANEOUS R		900099	88,067.	88,067.		
	b							
	C							
	d	All other revenue			88,067.			
	e 10	Total. Add lines 11a-11d				A3 105 004	0.	4,211.
03200	<u>12</u>	Total revenue. See instructions.		·····	43,113,195.	43,105,984.	V •	Form <b>990</b> (2010)
12-21-	U				9			= = - (20.0)

15430409 758837 30429 2010.05080 SUMMIT ACADEMY MANAGEMENT

# Form 990 (2010) SUMMIT ACADEMY MANAGEMENT Part IX Statement of Functional Expenses Expenses

	All other organizations must con not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII. Grants and other assistance to governments and	(A) Total expenses	(B) Program service	(C)	
	Grants and other assistance to governments and		expenses	Management and general expenses	<b>(D)</b> Fundraising expenses
2	organizations in the U.S. See Part IV, line 21				
	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
0	Grants and other assistance to governments,				······································
3	organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
4		·			
5	Compensation of current officers, directors, trustees, and key employees	745,521.		745,521.	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	22,877,861.	20,403,907.	2,473,954.	
	Pension plan contributions (include section 401(k)	UUII			
0	and section 403(b) employer contributions	3 302 267	2,984,850.	317,417.	
9	Other employee benefits		1,941,068.	252,023.	
		1,032,158.		134,181.	
10 11	Payroll taxes Fees for services (non-employees):	±,054,±30•		TO#'TOT*	
	Management	66,226.	23,933.	42,293.	
	Legal	102,918.	36,021.	66,897.	
	Accounting	102,910.	50,021.	00,097.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	3,088,197.	2,947,093.	141,104.	
	Other	167,591.	65,144.	102,447.	
	Advertising and promotion	2,276,609.	2,177,714.	98,895.	
3	Office expenses	1,001,104.	776,591.	224,513.	
	Information technology	1,001,104.	//0,591.	<u> </u>	<u>uenez</u>
	Royalties	4 4 4 0 1 0 4	4 100 160	250 024	
	Occupancy	4,449,184.	4,190,160.	259,024.	
	Travel	34,028.	21,784.	12,244.	
	Payments of travel or entertainment expenses for any federal, state, or local public officials				
	Conferences, conventions, and meetings	111 000			
	Interest	114,229.	76,914.	37,315.	
	Payments to affiliates				
	Depreciation, depletion, and amortization	586,925.	10 400	586,925.	
		114,672.	10,408.	104,264.	
	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule 0.)	an a			
	MISCELLANEOUS	212,214.	8,856.	203,358.	
	STUDENT ENRICHMENT PROG	200,774.	198,918.	1,856.	
	SHIRTS & UNIFORMS	14,929.	14,160.	769.	
d					
е					
	All other expenses				
	Total functional expenses. Add lines 1 through 24f	42,580,498.	36,775,498.	5,805,000.	0
26	Joint costs. Check here B8-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising				

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Form 990 (2010)

## SUMMIT ACADEMY MANAGEMENT

		(2010) SUMMIT ACADEMY	Y MAI	NAGEMENT			34-	1938197 Page 11
Pa	rt X	Balance Sheet					1	1
						<b>(A)</b> Beginning of year		(B) End of year
		Cash non interact bearing				972,937.	1	2,373,156.
	1	Cash - non-interest-bearing Savings and temporary cash investments			1,001,169.		2,575,150.	
	2			1,001,109.	3			
	3	Pledges and grants receivable, net				2,348,400.		1,107,165.
	4	Accounts receivable, net Receivables from current and former officers, d		2,540,400.	4	1,107,103.		
	5	employees, and highest compensated employe		•				
		of Schedule L				0.	5	0.
	6	Receivables from other disgualified persons (as				<u> </u>		<b>v</b> ,
	ľ	4958(f)(1)), persons described in section 4958(c						
		employers and sponsoring organizations of sec		-				
		employees' beneficiary organizations (see instru					6	
sts	7	Notes and loans receivable, net			r		7	
Assets	8	Inventories for sale or use					8	······
4	9						9	77,585.
	-							
		basis. Complete Part VI of Schedule D	10a	10,729,9	961.			
	b		10b	3,231,8	398.	6,165,659.	10c	7,498,063.
	11	Investments - publicly traded securities	L			······································	11	······································
	12	Investments - other securities. See Part IV, line					12	
	13	Investments - program-related. See Part IV, line		· · · · · · · · · · · · · · · · · · ·	13			
	14	Intangible assets		14				
	15	Other assets. See Part IV, line 11	53,159.	15	39,265.			
	16	Total assets. Add lines 1 through 15 (must equ				10,541,324.	16	11,095,234.
	17	Accounts payable and accrued expenses				3,799,578.	17	3,374,510.
	18	Grants payable					18	
	19	Deferred revenue					19	
	20	Tax-exempt bond liabilities					20	·
ŝ	21	Escrow or custodial account liability. Complete					21	
Liabilities	22	Payables to current and former officers, director	rs, truste	es, key employee	s,			
iabi		highest compensated employees, and disqualifi	ed perse	ons. Complete Pa	rt II			
1		of Schedule L					22	
	23	Secured mortgages and notes payable to unrela				2,195,652.	23	2,272,933.
	24	Unsecured notes and loans payable to unrelate					24	
	25	Other liabilities. Complete Part X of Schedule D					25	
	26					5,995,230.	26	5,647,443.
		Organizations that follow SFAS 117, check he	ere 🕨	X and compl	ete			
ses		lines 27 through 29, and lines 33 and 34.						
anc	27	Unrestricted net assets				4,546,094.	27	5,447,791.
Bal	28	Temporarily restricted net assets	•••••		······  -		28	
pu	29			·····			29	
Γn		Organizations that do not follow SFAS 117, cl	heck he	re 🕨 🛄 and	a			
Net Assets or Fund Balances		complete lines 30 through 34.						
set	30	Capital stock or trust principal, or current funds					30	
As	31	Paid-in or capital surplus, or land, building, or eq					31	
Net	32	Retained earnings, endowment, accumulated in				4,546,094.	32	5,447,791.
ŕ	33	Total net assets or fund balances				10,541,324.	33 34	11,095,234.
	34	i utai iiduilities allu liet assets/lullu balalices				<u></u>	- 04	<u> </u>

Form 990 (2010)

	990 (2010) SUMMIT ACADEMY MANAGEMENT	34-	1938197	Pa	ige <b>12</b>
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	43,11		
2	Total expenses (must equal Part IX, column (A), line 25)	2	42,58		
3	Revenue less expenses. Subtract line 2 from line 1	3			<u>97.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,54		
5	Other changes in net assets or fund balances (explain in Schedule O)	5			00.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	5,44	<u>7,7</u>	<u>91.</u>
Pa	rt XII Financial Statements and Reporting				······
	Check if Schedule O contains a response to any question in this Part XII				<u>x</u>
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	ə audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	ədulə O			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	igle Aud	lit		
	Act and OMB Circular A-133?		За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi		lit		
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	<u></u>			
			_	000	00100

Form **990** (2010)

032012 12-21-10

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SCHE	<b>DULE A</b>	Duk	lie Chevity S	tatus and D	ublic Suppo	t		OMB No. 1545-	0047
(Form 99	90 or 990-EZ)	Put	olic Charity S		201	Π			
		Comple	te if the organization i		-	ection			
Department o Internal Reve	of the Treasury nue Service		4947(a)(1) n tach to Form 990 or Fo	onexempt charitable		16		Open to Pu Inspectio	
	the organizat			0rm 990°L2. ₽ 3ee	separate instruction		nplover ide	entification r	
Nume of	the organizat		ACADEMY MANA	AGEMENT				-193819	
Part I	Reason		ity Status (All organi		e this part.) See instr	uctions.		<u> </u>	<u> </u>
The organ	A		because it is: (For lines						
1			s, or association of chu						
2	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach So	chedule E.)	, ,, ,, ,,,				
3			tal service organization		170(b)(1)(A)(iii).				
4 🗌	A medical res	search organization	operated in conjunction	with a hospital descr	ibed in section 170(I	5)(1)(A)(iii)	). Enter the	hospital's na	ıme,
	city, and stat	e:							
5	An organizat	on operated for the	benefit of a college or u	iniversity owned or op	erated by a governm	ental unit	described	in	
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)						
6	A federal, sta	te, or local governm	ent or governmental un	it described in <b>sectio</b>	n 170(b)(1)(A)(v).				
7 📖	•		eives a substantial part	of its support from a	governmental unit or	from the g	general pu	blic described	l in
[]									
8	•								
9	section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)								
			•		*		••	-	
				tion 511 tax) from but	sinesses acquired by	the organ	nization afte	er June 30, 19	<i>}1</i> 5.
				at familie a fatio O					
10	+		perated exclusively to te						
11 🛣			erated exclusively for the						
			tions described in secti organization and compl			ion oos(a			
	a Type I			c X Type III - Funct			d 🗌 T	vpe III - Othei	r
еX	•••		t the organization is not	<b>V</b> 1	• •	more disa			
CLALI			nan one or more publicl						
f		0	ten determination from				(4)(1) 01 000		,.
•			is box						
g			rganization accepted a				ons?		
•			irectly controls, either a					Yes	s No
			pported organization?					11g(i)	X
	(ii) A family member of a person described in (i) above?							X	
	(iii) A 35% d	controlled entity of a	person described in (i)	or (ii) above?				11g(iii)	X
h	Provide the fe	ollowing information	about the supported or	ganization(s).					
					·······		<del></del>		
(i) Name	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the organization	i di ser di s	<b>(vi)</b> Is t organization	n in col. I	(vii) Amount	of
orga	anization		(described on lines 1-9	in col. (i) listed in your governing document?	organization in con 17	i) organized U.S.?	d in the	support	

(i) Name of supported organization	(II) EIN	organization (described on lines 1-9 above or IRC section			organization in col. (i) of your support?		organization in col. (i) organized in the U.S.?		(VII) Amount of support	
		(see instructions))	Yes	No	Yes	No	Yes	No		
SUMMIT										
ACADEMY AKRO	34-1879407	501 (C)(3)		X	Х		X		1851766.	
SUMMIT										
ACADEMY AKRO	34-1948225	501 (C)(3)		X	X		X		1589131.	
SUMMIT										
ACADEMY SECO	<u>73-1685359</u>	501 (C)(3)		X	X		X		1150821.	
SUMMIT										
ACADEMY COMM	34-1917946	501 (C)(3)		X	X		X		1641780.	
SUMMIT										
ACADEMY SECO	73-1685361	501 (C)(3)		X	X		X		1120812.	
Total		*****							42,580,498.	
LHA For Paperwork Re	duction Act Notice,	see the Instructions f	or				Schedul	e A (Forr	n 990 or 990-EZ) 2010	

Form 990 or 990-EZ.

SEE PART IV FOR LINE 11 CONTINUATION

O32021 12-21-10

	edule A (Form 990 or 990-EZ) 2010	<u>Our contractions</u>	. De e evile e el iv	Castiens 170		-1 4 70/L\(4\(A\)	Page 2
Pa	art II Support Schedule for	-					•
	(Complete only if you checke fails to qualify under the test			-	on railed to quality	under Part III. II the	e organization
<u> </u>							
	ction A. Public Support		<i>"</i> , , , , , , , , , , , , , , , , , , ,	4 1 0 0 0 0	( 1) 0000	( ) 0040	(0 T i l
	endar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
_	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
_	column (f)			 			
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						4 4
	ndar year (or fiscal year beginning in) 🕨	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
	Total support. Add lines 7 through 10		· · · ·				
	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	-			•		、 []
<u> </u>	organization, check this box and stor	<u>here</u>	contago		•••••••••••••••••••••••••••••••••••••••		
	tion C. Computation of Publ						
	Public support percentage for 2010 (I					14	<u>%</u>
15	Public support percentage from 2009	Schedule A, Part	II, line 14			15	
16a	33 1/3% support test - 2010. If the o						
	stop here. The organization qualifies						
b	33 1/3% support test - 2009. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac						,
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test						
	more, and if the organization meets th				• •		
	organization meets the "facts-and-circ						
18	Private foundation. If the organizatio	n did not check a l	oox on line 13, 16a	a, 16b, 17a, or 17b	o, check this box a	na see instructions	<u>s</u>

Schedule A (Form 990 or 990-EZ) 2010

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15430409 758837 30429

# Schedule A (Form 990 or 990 EZ) 2010 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

See	ction A. Public Support				····		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	tion B. Total Support		·				
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						,
с	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)					1	
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	on 501(c)(3) organ	ization,
	check this box and stop here						<b>)</b>
Sec	tion C. Computation of Publi	c Support Pe	rcentage		A		
15	Public support percentage for 2010 (li	ne 8, column (f) d	ivided by line 13, c	olumn (f))		15	%
	Public support percentage from 2009					16	%
Sec	tion D. Computation of Inves	stment Incom	e Percentage			· · · · ·	
17	Investment income percentage for 20	10 (line 10c, colur	nn (f) divided by lir	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
19a	33 1/3% support tests - 2010. If the	organization did r	not check the box	on line 14, and line	e 15 is more than :	33 1/3%, and line	17 is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2009. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che	ck this box and <b>s</b> f	top here. The orga	nization qualifies	as a publicly supp	orted organizatior	۱ <b>۲</b>
20	Private foundation. If the organization	n did not check a	<u>box on line 14, 19</u>	a, or 19b, check th	his box and see in	structions	<b>&gt;</b>
03202	3 12-21-10				Sch	nedule A (Form 99	90 or 990-EZ) 2010

# Schedule A (Form 990 or 990 EZ) 2010 SUMMIT ACADEMY MANAGEMENT 34-1938197 Part IV Supplemental Information (Schedule A, Part I, Line 11h - Information regarding supported organizations (continuation)) 34-1938197

34-1938197 Page 4

Part IV	Supplen	nental Informati	on (Schedule A, Part I,			on regardi	ng suppor			ntinuation)
	f supported ization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section	(iv) Is the organiza- tion in col. (i) listed in your governing document?		<ul><li>(v) Did you notify the organization in col.</li><li>(i) of your support?</li></ul>		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			(see instructions))	Yes	No	Yes	No	Yes	No	
SUMMIT			F01 (q)(2)							1600545
ACADEM SUMMIT		73-1685336	501 (C)(3)		X	X		X		1620545.
ACADEM		20-1437962	501 (C)(3)		x	x		x		1189269.
SUMMIT										
ACADEM		<u>73-1685537</u>	501 (C)(3)		X	X		x		977,647.
SUMMIT										
ACADEM		20-1437998	501 (C)(3)		X	X		X		895,967.
SUMMIT ACADEM		20-1438037	501 (C)(3)		x	x		x		1013641.
SUMMIT		20 1430037	<u> </u>					- 21		1010041.
ACADEM		73-1685342	501 (C)(3)		x	x		x		1480486.
SUMMIT										
ACADEM		20-1438141	501 (C)(3)		Х	X		X		978,599.
SUMMIT		24 1017040	F01 (0)(2)		v	v		x		2310461.
ACADEM SUMMIT		34-1917949	501 (C)(3)		X	X				2310401.
ACADEM		20-1437981	501 (C)(3)		x	x		x		1594312.
SUMMIT										
ACADEM	Y SECO	73-1685362	501 (C)(3)		x	X		X		1214238.
SUMMIT										
ACADEM		20-1438174	501 (C)(3)		X	X		X		1412237.
SUMMIT ACADEM		73-1685363	501 (C)(3)		x	x		х		3230449.
SUMMIT		73-1005505	JOT (C/(J/		<u> </u>			<u></u>		
ACADEM		34-1948227	501 (C)(3)		x	x		х		1492474.
SUMMIT										
ACADEM		20-1437758	501 (C)(3)		X	X		X		900,633.
SUMMIT	1	72 1 60 5 2 2 0				77		v		2017057
ACADEM SUMMIT		73-1685338	501 (C)(3)		X	X		X		2817957.
ACADEM	1	20-1437706	501 (C)(3)		x	x		х		1589443.
SUMMIT										
		73-1685340	501 (C)(3)		x	X		X		2057607.
SUMMIT										1000600
ACADEM SUMMIT		20-1438064	501 (C)(3)		X	X		X		1382670.
		34-1948228	501(C)(3)		x	x		x		1127332.
SUMMIT		01 1910000	001 (0/(0/							
		20-1438260	501 (C)(3)		X	Х		х		3880950.
SUMMIT								,		
ACADEM	Y SECO	73-1685360	501 (C)(3)		X	X		X		2059271.
Continuatio	n Total									35,226,188.

Schedule A (Form 990 or 990-EZ) 2010

O32401 05-01-10

SCHEDULE I	C
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### (Form 990)

# **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.



	tment of the al Revenue	e Treasury Service		Attach	to Form	990. 🕨 See separate in	structions.			Inspec	tion
		e organizati	on					Er	nployer	identificati	on numbe
		•		T ACADEMY	MANA	AGEMENT				4-1938	
Par	rt I	Organiza				d Funds or Other S	Similar Fund	s or Acco	ounts.	Complete if	the
		organizatio	n answered "Yes	s" to Form 990, Pa	art IV, line	6.					
						(a) Donor advised	d funds	(b) Fu	inds an	d other acco	ounts
1	Total n	number at er	nd of year		Γ						
2				year)							
3				r)							
4											
5						riting that the assets hel	ld in donor advis	sed funds			
		-				exclusive legal control?				Yes	
6						lvisors in writing that gra					
	for cha	aritable purp	oses and not for	<sup>.</sup> the benefit of the	e donor or	donor advisor, or for an	y other purpose	conferring			
	imperm	nissible priva	ate benefit?							Yes	N
Par						anization answered "Yes					
1	Purpos	se(s) of cons	ervation easeme	ents held by the o	organizatio	n (check all that apply).					
	F	Preservation	of land for publi	ic use (e.g., recrea	ation or ed	lucation) 📃 Prese	ervation of an his	storically imp	oortant	land area	
	— F	Protection of	f natural habitat			Prese	ervation of a cert	ified historia	struct	ure	
	F F	Preservation	of open space								
2	Comple	ete lines 2a	through 2d if the	organization held	d a qualifie	ed conservation contribu	ution in the form	of a conser	vation e	asement on	the last
	day of	the tax year									
									Held	at the End of t	the Tax Ye
а	Total n	umber of co	onservation ease	ments				2a			
b	Total a	creage restr	icted by conserv	vation easements				2b			
С	Numbe	er of conserv	ation easements	s on a certified his	storic stru	cture included in (a)		2c			
d	Numbe	er of conserv	ation easements	s included in (c) a	icquired af	iter 8/17/06, and not on a	a historic struct	ure			
	listed ir	n the Nation	al Register					2d			
3	Numbe	er of conserv	ation easements	s modified, transfe	erred, rele	ased, extinguished, or te	erminated by the	e organizatio	on durin	g the tax	
	year ►										
4	Numbe					ement is located 🕨					
			ion have a writte			odic monitoring, inspecti					
5	Does th										L N
5	Does th violation	ns, and enfo				holds?					
5 6	Does th violation Staff ar	ins, and enfo nd volunteer	r hours devoted f	to monitoring, ins	pecting, a	nd enforcing conservation	on easements d	uring the ye			
5 6 7	Does th violation Staff an Amoun	ns, and enfo nd volunteer it of expense	r hours devoted t es incurred in mo	to monitoring, ins ponitoring, inspecti	pecting, a ing, and er	nd enforcing conservation forcing conservation ea	on easements d asements during	uring the ye the year <b>&gt;</b>			
5 6 7 8	Does th violation Staff an Amoun Does ea	ns, and enfo nd volunteer at of expense ach conserv	r hours devoted t es incurred in mo vation easement	to monitoring, insponitoring, insponitoring, inspection reported on line 2	pecting, a ing, and er 2(d) above	nd enforcing conservation nforcing conservation ea e satisfy the requirements	on easements d asements during s of section 170	uring the ye the year ► (h)(4)(B)(i)	\$		
5 6 7 8	Does the violation Staff and Amound Does ea and sec	ns, and enfo nd volunteen it of expense ach conserv ction 170(h)	r hours devoted t es incurred in mo vation easement (4)(B)(ii)?	to monitoring, insponitoring, insponitoring, inspection reported on line 2	pecting, a ing, and er 2(d) above	nd enforcing conservation nforcing conservation ea satisfy the requirements	on easements d asements during s of section 170	uring the ye the year ► (h)(4)(B)(i)	\$	Yes	N
5 6 7 8 9	Does the violation Staff and Amoun Does ea and sec In Part	ns, and enfo nd volunteer to of expense ach conserv ction 170(h) XIV, describ	r hours devoted t es incurred in mo vation easement (4)(B)(ii)?	to monitoring, insp onitoring, inspecti reported on line 2 nization reports co	pecting, a ing, and er 2(d) above onservatio	nd enforcing conservation nforcing conservation ea satisfy the requirements n easements in its reven	on easements d asements during s of section 170 nue and expense	uring the ye the year ► (h)(4)(B)(i) statement,	\$ and ba	Yes	N , and
5 6 7 8 9	Does the violation Staff and Amount Does ea and sec In Part include	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ e, if applicab	r hours devoted t es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the	to monitoring, insp onitoring, inspecti reported on line 2 nization reports co	pecting, a ing, and er 2(d) above onservatio	nd enforcing conservation nforcing conservation ea satisfy the requirements	on easements d asements during s of section 170 nue and expense	uring the ye the year ► (h)(4)(B)(i) statement,	\$ and ba	Yes	<b>N</b> , and
5 7 8 9	Does the violation Staff an Amoun Does ea and sec In Part include conserv	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ e, if applicab vation easer	r hours devoted t es incurred in mo vation easement (4)(B)(ii)? e how the organ le, the text of the ments.	to monitoring, inspection ponitoring, inspection reported on line 2 nization reports co e footnote to the c	pecting, a ing, and er 2(d) above onservation organization	nd enforcing conservation nforcing conservation ea e satisfy the requirements n easements in its reven on's financial statements	on easements d asements during s of section 170 nue and expense s that describes	uring the ye the year ► (h)(4)(B)(i) statement, the organiza	\$ and ba ation's a	<b>Yes</b> lance sheet	<b>N</b> , and
5 6 7 8 9	Does the violation Staff ar Amoun Does ea and sec In Part include conserv t III	ns, and enfo nd volunteer at of expense ach conserv ction 170(h) XIV, describ e, if applicab vation easer <b>Organiza</b>	r hours devoted f es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the <u>ments.</u> <b>tions Mainta</b>	to monitoring, insponitoring, insponitoring, inspection reported on line 2 nization reports co e footnote to the c aining Collection	pecting, a ing, and er 2(d) above onservatio organizatio	nd enforcing conservation nforcing conservation ea satisfy the requirements n easements in its reven on's financial statements Art, Historical Trea	on easements d asements during s of section 170 nue and expense s that describes	uring the ye the year ► (h)(4)(B)(i) statement, the organiza	\$ and ba ation's a	<b>Yes</b> lance sheet	N , and
5 7 8 9 <b>Par</b>	Does the violation Staff ar Amoun Does ea and sec In Part include conservert	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ e, if applicab vation easer <b>Organiza</b> Complete if	r hours devoted t es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the ments. ttions Mainta the organization	to monitoring, insponitoring, insponitoring, inspectin reported on line 2 nization reports co a footnote to the co aining Collecting answered "Yes" for	pecting, a ing, and er 2(d) above onservation organization tions of to Form 9	nd enforcing conservation nforcing conservation ea e satisfy the requirements n easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8.	on easements d asements during s of section 170 nue and expense s that describes asures, or O	uring the year ► the year ► (h)(4)(B)(i) statement, the organiza	\$ and ba ation's a	Yes lance sheet accounting f	, and or
5 7 8 9 <b>Par</b>	Does the violation Staff ar Amoun Does ea and sec In Part include consen t III	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ a, if applicab vation easer <b>Organiza</b> Complete if rganization	r hours devoted the sincurred in movement (4)(B)(ii)?	to monitoring, insponitoring, insponitoring, inspection reported on line 2 nization reports co a footnote to the contract of t	pecting, a ing, and er 2(d) above onservation organization to Form 9 3 116 (ASC	and enforcing conservation of orcing conservation ea e satisfy the requirements on easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8.	on easements d asements during s of section 170 nue and expense s that describes asures, or O	uring the year ► (h)(4)(B)(i) • statement, the organiza ther Simi ment and ba	\$ and ba ation's a lar As	Yes lance sheet accounting fr ssets.	, and or
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5 6 7 8 9 <b>Par</b> 1a	Does the violation Staff and Amoun Does ea and sec In Part include consen <b>t III</b>	ns, and enfo nd volunteer at of expense ach conservent ction 170(h) XIV, describ vation easer <b>Organiza</b> Complete if rganization of cal treasures t of the foot	r hours devoted t es incurred in mo vation easement (4)(B)(ii)?	to monitoring, inspection reported on line 2 nization reports co e footnote to the co aining Collection answered "Yes" to nitted under SFAS assets held for pro- pial statements the	pecting, a ing, and er 2(d) above onservation organization to Form 9 3 116 (ASC ublic exhit at describe	and enforcing conservation nforcing conservation ea e satisfy the requirements in easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8. 2 958), not to report in its bition, education, or rese es these items.	on easements d asements during s of section 170 nue and expense s that describes <b>asures, or O</b> s revenue staten earch in furthera	uring the year ► (h)(4)(B)(i) e statement, the organiza ther Simi ment and ba nce of publi	\$ and ba ation's a lance si c servic	Yes lance sheet accounting f sets. heet works o e, provide, i	or of art, n Part XIV
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5 6 7 8 9 <b>Par</b> 1a b	Does the violation Staff ar Amoun Does ea and second In Part include conserve till of the or historic the text If the or treasure	ns, and enfo nd volunteer ach conservi- ction 170(h) XIV, describ e, if applicab vation easer Organizat Complete if rganization of eal treasures t of the footi rganization of es, or other	r hours devoted t es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the ments. <b>tions Mainta</b> the organization elected, as perm , or other similar note to its financ elected, as perm similar assets he	to monitoring, insponitoring, insponitoring, inspecting reported on line 2 nization reports co a footnote to the co aining Collecting answered "Yes" to nitted under SFAS assets held for pro- cial statements that nitted under SFAS	pecting, a ing, and er 2(d) above onservation organizatio to Form 9 3 116 (ASC ublic exhil at describe 3 116 (ASC	and enforcing conservation nforcing conservation ea e satisfy the requirements in easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8. 2 958), not to report in its bition, education, or rese es these items.	on easements d asements during s of section 170 nue and expense that describes <b>asures, or O</b> s revenue statement earch in furthera	uring the year ► (h)(4)(B)(i) e statement, the organiza ther Simi nent and ba nce of publi	\$ and ba ation's a lance sl c servic	Yes lance sheet accounting for sets. heet works of a, provide, in works of ar	or N n f art, n Part XIV
5 6 7 8 9 <b>Par</b> 1a b	Does the violation Staff ar Amoun Does ea and second In Part include conserve till of the or historic the text If the or treasure relating	ns, and enfo nd volunteer at of expense ach conservi- ction 170(h) XIV, describ e, if applicab vation easer Organizat Complete if rganization e eal treasures t of the footu rganization e es, or other t to these ite	r hours devoted t es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the ments. <b>tions Mainta</b> the organization elected, as perm , or other similar note to its financ elected, as perm similar assets he ems:	to monitoring, insponitoring, insponitoring, inspecting reported on line 2 nization reports co a footnote to the contract of t	pecting, a ing, and er 2(d) above onservation organizatio to Form 9 3 116 (ASC ublic exhit at describe 3 116 (ASC bition, edu	and enforcing conservation offorcing conservation ea e satisfy the requirements on easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8. 2 958), not to report in its bition, education, or rese es these items. 2 958), to report in its rev ucation, or research in fu	on easements d asements during s of section 170 nue and expense s that describes <b>asures, or O</b> s revenue statement earch in furtherant venue statement urtherance of pul	uring the year ► (h)(4)(B)(i) • statement, the organiza ther Simi nent and ba nce of publi • and balance blic service,	\$ and ba ation's a lance si c servic e sheet provide	Yes lance sheet accounting f sets. heet works of a provide, i works of ar the followir	or Nof art, n Part XIV
5 6 7 8 9 <b>Par</b> 1a b	Does the violation Staff ar Amoun Does ea and sec In Part include consent <b>t III</b> If the or historic the text If the or treasure relating (i) Rev	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ a, if applicab vation easer <b>Organiza</b> Complete if rganization of eal treasures t of the footh rganization of es, or other t to these ite venues inclu	r hours devoted t es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the ments. <b>Itions Mainta</b> the organization elected, as perm , or other similar note to its financ elected, as perm similar assets he ems: uded in Form 990	to monitoring, insponitoring, insponitoring, inspecting reported on line 2 nization reports co a footnote to the contract of t	pecting, a ing, and er 2(d) above onservation organizatio to Form 9 5 116 (ASC ublic exhit at describe 5 116 (ASC bition, edu	and enforcing conservation offorcing conservation ea e satisfy the requirements on easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8. 2 958), not to report in its bition, education, or rese es these items. 2 958), to report in its rev ucation, or research in fu	on easements d asements during s of section 170 nue and expense s that describes <b>asures, or O</b> s revenue statem earch in furtheran venue statement intherance of pul	uring the year ► (h)(4)(B)(i) • statement, the organiza ther Simi nent and ba nce of publi • and balance blic service,	\$ and ba ation's a lance sh c servic e sheet provide \$	Yes lance sheet accounting fr ssets. heet works of a provide, in works of ar the followir	or of art, n Part XIV t, historica ng amount
5 6 7 8 9 <b>Par</b> 1a b	Does the violation Staff ar Amoun Does ea and second In Part include consent <b>t III</b> of the or historic the text of tex of text of text of text of text of	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ by ation easer <b>Organiza</b> Complete if rganization of eal treasures t of the footh rganization of es, or other t to these ite venues include	r hours devoted to es incurred in mo vation easement (4)(B)(ii)? be how the organ le, the text of the ments. <b>Itions Mainta</b> the organization elected, as perm , or other similar note to its financ elected, as perm similar assets he ems: uded in Form 990, Pa	to monitoring, inspection reported on line 2 nization reports co e footnote to the co <b>aining Collect</b> in answered "Yes" for itted under SFAS eassets held for public itted under SFAS eld for public exhite contents that itted under SFAS eld for public exhite contents that itted under SFAS	pecting, a ing, and er 2(d) above onservation organization to Form 9 3 116 (ASC ublic exhit at describe 3 116 (ASC bition, edu	and enforcing conservation of orcing conservation ear ersatisfy the requirements on easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8. (2) 958), not to report in its bition, education, or rese es these items. (2) 958), to report in its rev ucation, or research in fu	on easements d asements during s of section 170 nue and expense s that describes <b>asures, or O</b> s revenue staten earch in furtheran venue statement intherance of pul	uring the year ► the year ► (h)(4)(B)(i) • statement, the organiza ther Simi nent and ba nce of publi and balance blic service, ►	\$ and ba ation's a lance si c servic se sheet provide \$ \$	Yes lance sheet accounting fr ssets. heet works of a provide, in works of ar the followir	or of art, n Part XIV t, historica ng amount
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5 6 7 8 9 <b>Par</b> 1a b	Does the violation Staff ar Amoun Does ea and sec In Part include consen <b>t III</b> If the or historic the text If the or treasure relating (i) Rev (ii) Ass If the or the fold	ns, and enfo nd volunteen at of expense ach conserv ction 170(h) XIV, describ vation easer <b>Organiza</b> Complete if rganization e cal treasures t of the footh rganization e es, or other t to these ite venues includer rganization i owing amou	r hours devoted t es incurred in mo vation easement (4)(B)(ii)?	to monitoring, inspecting reported on line 2 nization reports co e footnote to the co <b>aning Collect</b> in answered "Yes" 1 nitted under SFAS assets held for public sial statements that nitted under SFAS eld for public exhited context and the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the statement of the statement of the context and the statement of the s	pecting, a ing, and er 2(d) above onservation organization to Form 9 3 116 (ASC ublic exhilt at describe 3 116 (ASC bition, edu bition, edu	and enforcing conservation of orcing conservation ear ersatisfy the requirements on easements in its reven on's financial statements <b>Art, Historical Trea</b> 90, Part IV, line 8. (2) 958), not to report in its bition, education, or rese es these items. (2) 958), to report in its rev ucation, or research in fu	on easements d asements during s of section 170 nue and expense a that describes <b>asures, or O</b> s revenue staten earch in furtheran venue statement intherance of pul sets for financia hese items:	uring the year ► the year ► (h)(4)(B)(i) • statement, the organiza ther Simi ment and ba nce of publi and balance blic service, ↓ I gain, provio	\$ and ba ation's a lance si c servic e sheet provide \$ de	Yes lance sheet accounting f sets. heet works of e, provide, i works of ar the followir	or of art, n Part XIV t, historica

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. O32051 12-20-10

Schedule D (Form 990) 2010

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Sche	edule D (Form 990) 2010 SUMMIT	ACADEMY MA	NAGEMENT			34-	<u>193819</u>	<b>Э7</b> г	<sup>2</sup> age <b>2</b>
Pa	rt III Organizations Maintaining (	<b>Collections of A</b>	rt, Historical T	reasures, o	or Other	Similar As	ssets (con	tinuec	1)
3	Using the organization's acquisition, access	ion, and other record	ds, check any of the	e following that	it are a sigi	nificant use of	its collecti	on iter	ns
	(check all that apply):								
а	Public exhibition	c	Loan or exe	change progra	ams				
b	Scholarly research	e	Other						
с	Preservation for future generations								
4	Provide a description of the organization's c	ollections and explai	in how they further	the organizati	on's exem	pt purpose in	Part XIV.		
5	During the year, did the organization solicit of	or receive donations	of art, historical trea	asures, or oth	er similar a	ssets			
	to be sold to raise funds rather than to be m	aintained as part of	the organization's c	ollection?	<u></u>		Yes		No
Pa	rt IV Escrow and Custodial Arran	igements. Compl	ete if the organizati	on answered	"Yes" to Fo	orm 990, Part	IV, line 9, o	r	
	reported an amount on Form 990, Pa	urt X, line 21.							
1a	Is the organization an agent, trustee, custod	lian or other intermed	diary for contributio	ns or other as	sets not in	cluded			
	on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement in Part XIV								
							Amou	nt	
с	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1 1			
f	Ending balance					4			
2a	2a Did the organization include an amount on Form 990, Part X, line 21?								
b	b If "Yes," explain the arrangement in Part XIV.								
Pa	rt V Endowment Funds. Complete	if the organization ar	nswered "Yes" to Fo	orm 990, Part	IV, line 10.				
		(a) Current year	(b) Prior year	(c) Two year	s back (d	) Three years b	ack (e) Fou	ır years	s back
1a	Beginning of year balance								
b	Contributions								
с	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the yea	r end balance held a	is:						
а	Board designated or quasi-endowment		%						
b	Permanent endowment	%							
с		%							
	Are there endowment funds not in the posse	ession of the organiz	ation that are held a	and administe	red for the	organization			
	by:					-		Yes	No
	(i) unrelated organizations						3a(i)		
	(ii) related organizations						3a(ii)		
b	If "Yes" to 3a(ii), are the related organization								
4	Describe in Part XIV the intended uses of the	-					Laurenter		
Pa	t VI Land, Buildings, and Equipm	nent. See Form 990	), Part X, line 10.						
L	Description of investment	(a) Cost or o	ther (b) Cost	t or other	(c) Acci	umulated	(d) Boo	k valu	ie
		basis (investr	1	(other)		eciation	.,		
 1a	Land			5,295.			75	5,2	95.
b	Buildings			8,360.	1.31	1,621.	5,97		
~ c	Leasehold improvements		······································						
d	Equipment		2.68	6,306.	1.92	20,277.	76	6,0	29.
	Other		,			··········	·		
	. Add lines 1a through 1e. (Column (d) must e		X, column (B). line	10(c).)		<b>&gt;</b>	7,49	8,0	63.

Schedule D (Form 990) 2010

O32052 12-20-10

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### Schedule D (Form 990) 2010 SUMMIT ACADEMY MANAGEMENT Part VII Investments - Other Securities, See Form 990, Part X line 12.

	Investments - Other Securities. Se	e Form 990, Part X, line 12	2	
	) Description of security or category (including name of security)	(b) Book value	(c) Metho	d of valuation: f-year market value
(1) Financia	Il derivatives			
	held equity interests			
3) Other				
(A)				
(B)				· · · · · · · · · · · · · · · · · · ·
(C)				
(D) (E)	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
(E) (F)				
(G)				
(H)				
(I)				
	) must equal Form 990, Part X, col (B) line 12.) ► Investments - Program Related. s	ee Form 990 Part X line 1	3	
	(a) Description of investment type	(b) Book value	(c) Metho	d of valuation:
			Cost or end-of	-year market value
(1)				
(2) (3)				· · · · · · · · · · · · · · · · · · ·
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)			· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
	must equal Form 990, Part X, col (B) line 13.)			
Part IX	Other Assets. See Form 990, Part X, line	15. Description		(b) Book value
(1)	(α)	Description		
(2)	~~~~~			
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
o <u>tal. (Colur</u> Part X	nn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X,	<u> </u>	***************************************	
	(a) Description of liability		(b) Amount	
(1) Fede	ral income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
<u>(9)</u>				
(10) (11)				
·····	nn (h) must equal Form 000. Part V. ool (P) line	25.)		
FIN 48 (ASC FIN 48 (ASC 053	nn (b) must equal Form 990, Part X, col (B) line 740) Footnote. In Part XIV, provide the text of the footnote to 740).	the organization's financial stateme	ents that reports the organization's liability	for uncertain tax positions under
2053 -20-10				Schedule D (Form 990) 20

Sche	dule D (Form 990) 2010 SUMMIT ACADEMY MANAGEMENT			3	4-	1938197	Page <b>4</b>
Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to	Audited	Financial S	staten	nen	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1			43,113	<u>,195.</u>
2	Total expenses (Form 990, Part IX, column (A), line 25)		2			42,580	
3	Excess or (deficit) for the year. Subtract line 2 from line 1					532	<u>,697.</u>
4	Net unrealized gains (losses) on investments						
5	Donated services and use of facilities						
6	Investment expenses						
7	Prior period adjustments		7			369,	<u>,000.</u>
8	Other (Describe in Part XIV.)						,
9	Total adjustments (net). Add lines 4 through 8						,000.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and						<u>,697.</u>
Par	t XII Reconciliation of Revenue per Audited Financial Statemer	nts With	Revenue p	er Re	turr	Y	
1	Total revenue, gains, and other support per audited financial statements				1	43,482,	<u>,195.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1					
а	Net unrealized gains on investments	2a					
b	Donated services and use of facilities	2b					
С	Recoveries of prior year grants						
d	Other (Describe in Part XIV.)	2d	369,00	<u>. 0 c</u>			
е	Add lines 2a through 2d				2e	369,	000.
3	Subtract line 2e from line 1				3	43,113,	195.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV.)	4b					_
С	Add lines 4a and 4b				4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				5	43,113,	<u>195.</u>
Par	t XIII Reconciliation of Expenses per Audited Financial Stateme				etu		
1	Total expenses and losses per audited financial statements				1	42,580,	498.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	i I					
а	Donated services and use of facilities	2a					
b	Prior year adjustments	2b					
С	Other losses	2c					
d	Other (Describe in Part XIV.)	2d					-
е	Add lines 2a through 2d				2e		0.
3	Subtract line 2e from line 1				3	42,580,	498.
4	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :						
	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV.)	4b					
	Add lines 4a and 4b				1c		0.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)				5	42,580,	498.
	t XIV Supplemental Information						
	blete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,						4; Part
,	2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comple	ete this par	t to provide an	y additi	onal	l information.	
PAF	T X, LINE 2: LINE 2 OF SCHEDULE D:						

"SAM HAS ADOPTED THE PROVISIONS OF FASB ASC 740-10-25 (FORMERLY FASB
INTERPRETATION NO. 48 ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES () AN
INTERPRETATION OF FASB NO. 109) WHICH REQUIRES THE DISCLOSURE OF UNCERTAIN
TAX POSITIONS. THERE HAVE BEEN NO INTEREST OR PENALTIES RECOGNIZED IN THE
ACCOMPANYING STATEMENTS OF FINANCIAL POSITION OR THE STATEMENTS OF
ACTIVITIES RELATING TO UNCERTAIN TAX POSITIONS. ADDITIONALLY, NO TAX
O32054 Schedule D (Form 990) 2010
12-20-10 20

Schedule D (Form 990) 2010 Part XIV Supplemental Info	SUMMIT ACADEMY MANAGEMENT rmation (continued)	34-193	<u>8197 Pa</u>
	WHICH IT IS REASONABLY POSSIBLE TH	AT THE TOTAL	AMOUN
	K BENEFITS WILL SIGNIFICANTLY INCREA		
	MONTHS. SAM EVALUATES UNCERTAIN TAX	x POSITIONS,	<u>IFAN</u>
ON A CONTINUAL BASI		<u></u>	
PART XII, LINE 2D -	OTHER ADJUSTMENTS:		
WRITE OFF OF FEDERA	AL START-UP GRANT RE-PAYMENT LIABILI	ГҮ	369,00
	· ·		
			<u>.</u>
32055		Schedule D	(Form 990) 2

SCHEDULE J	Compensation Information	OMB No	. 1545-0047				
(Form 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest	20	110				
	Compensated Employees		<b>J IU</b>				
Department of the Treasury	Complete if the organization answered "Yes" to Form 990, Part IV, line 23.		to Public				
Internal Revenue Service	Attach to Form 990. See separate instructions.	·	ection				
Name of the organizatio		Employer identificat					
Dent I. Oursetien	SUMMIT ACADEMY MANAGEMENT	34-193819	97				
Part I Question	s Regarding Compensation						
	ten de Alfride en en l'altre en estatet en estate faite de la conference en des en en en en l'altre d'a Estate		Yes No				
	iate box(es) if the organization provided any of the following to or for a person listed in Form	990,					
	line 1a. Complete Part III to provide any relevant information regarding these items.	naluaa					
First-class or c							
	Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees						
	Discretionary spending account						
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or							
	provision of all of the expenses described above? If "No," complete Part III to explain	1b					
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,							
trustees, and the CEO/Executive Director, regarding the items checked in line 1a?							
3 Indicate which, if a	ny, of the following the organization uses to establish the compensation of the organization's	3	.1				
CEO/Executive Dire	ctor. Check all that apply.						
Compensatior	committee Written employment contract						
Independent compensation consultant Compensation survey or study							
Form 990 of other organizations       Image: Some of the source of the sou							
4 During the year, dic	any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing						
organization or a re	lated organization:						
	e payment or change-of-control payment from the organization or a related organization? $$		X				
	ceive payment from, a supplemental nonqualified retirement plan?		X				
	ceive payment from, an equity-based compensation arrangement?	4c	X				
If "Yes" to any of lir	es 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
0 1							
	)(3) and 501(c)(4) organizations must complete lines 5-9.						
5 For persons listed in contingent on the re	n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	1					
0		50	x				
	ation?		X				
	ation? <sup>,</sup> 5b, describe in Part III.						
	n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	n					
contingent on the n		•					
•		6a	x				
	ation?		X				
	<sup>6</sup> 6b, describe in Part III.						
	n Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments						
•	es 5 and 6? If "Yes," describe in Part III		x				
	reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the						
	ption described in Regulations section 53.4958 4(a)(3)? If "Yes," describe in Part III		x				
	the organization also follow the rebuttable presumption procedure described in						
	53.4958·6(c)?						
	duction Act Notice, see the Instructions for Form 990.	Schedule J (Forn	n 990) 2010				

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For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).	t be repo	orted in Schedule J	, report compensati	on from the organiza	on must be reported in Schedule J, report compensation from the organization on row (i) and from related organization on row (ii) and from related organization on row (iii) and from related organiz	pace is riecueu. n related organizations	s, described in the instr	ructions, on row (ii).
Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.	al the app	olicable column (D)	or column (E) amou	nts on Form 990, Pa	rt VII, line 1a.			
		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C)	(D)	(E)	(L)
(A) Name	I	(I) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(j-(D)	Compensation reported in prior Form 990 or Form 990-EZ
אגמטט תוגפסט י	6	144,699.	0.	00	00	44,837.	189,536.	0.
	<u>=</u>	162 612						.0
2 JAMES L. WINKLEMAN	) ()	<u> </u>	0.			.01/,2C	.025, <u>712</u>	.00
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4	(ii)							
u	()							
Q	) E (:							
	ε							
7	(ii)							
	Ξ							
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16								
				ر ر ر			Schedul	Schedule J (Form 990) 2010

Page 2

34-1938197

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

SUMMIT ACADEMY MANAGEMENT

Schedule J (Form 990) 2010

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SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Supplemental Information to Form 990 or 990-EZ



Name of the organization

Employer identification number 34-1938197

FORM 990, PART VI, SECTION A, LINE 6: EACH OF THE TWENTY-SIX MEMBER

SUMMIT ACADEMY MANAGEMENT

SCHOOLS ARE REPRESENTED BY A VOTING INDIVIDUAL THAT WAS SELECTED BY THE

RESPECTIVE SCHOOL BOARD.

FORM 990, PART VI, SECTION A, LINE 7A: ALL OF OUR SCHOOLS ARE CONTINUOUSLY REPRESENTED BY A MEMBER THEY'VE SELECTED. THESE SELECTED MEMBERS ARE ABLE TO NOMINATE THREE OF FIVE VOTING MEMBERS OF THE GOVERNING BODY. THEY ELECT ALL FIVE.

FORM 990, PART VI, SECTION A, LINE 8B: NOT EVERY COMMITTEE OF THE ORGANIZATION THAT MEETS IS OBLIGATED TO KEEP WRITTEN DOCUMENTS. HOWEVER, OFFICIAL MINUTES ARE ALWAYS RECORDED FOR MEETINGS IN THE AREAS OF FINANCE AND OFFICIAL POLICY.

FORM 990, PART VI, SECTION B, LINE 11: FINANCIAL INFORMATION IS PROVIDED TO AN INDEPENDENT ACCOUNTING FIRM. THE FIRM PREPARES THE TAX RETURN. ONCE PREPARED, THE DOCUMENTS ARE REVEIWED BY THE FINANCE COMMITTEE. THIS COMMITTEE CONSISTS OF THE TREASURER/CFO, CEO, AND TWO OTHER BOARD MEMBERS WHOM ARE CERTIFIED PUBLIC ACCOUNTANTS. THE COMMITTEE REVIEWS THE RETURN AND IF CHANGES OR CORRECTIONS ARE DEEMED NEEDED, THEY'RE RECOMMENDED TO THE ENTIRE BOARD WHO THEN APPROVES AND RECOMMENDS THOSE ALTERATIONS TO THE ACCOUNTING FIRM BEFORE THE RETURN IS FILED WITH THE APPROPRIATE TAXING AUTHORITIES.

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION ENFORCES ITS

 
 CONFLICT OF INTEREST POLICY BY HAVING EACH DIRECTOR AND OFFICER ANNUALLY

 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2010)

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 01-24-11
 Schedule O (Form 990 or 990-EZ) (2010)

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Schedule O (Form 990 or 990 EZ) (2010)	Page 2
Name of the organization	Employer identification number
SUMMIT ACADEMY MANAGEMENT	34-1938197
SIGN A STATEMENT WHICH AFFIRMS THERE WAS NO CONFLICT OF I	NTEREST AND GIVES
OPPORTUNITY TO DISCLOSE ANY POSSIBLE CONFLICTS. THE ORGAN	ZIATION ALSO
UTILIZES PERIODIC REVIEWS TO RANDOMLY MONITOR POTENTIAL C	ONFLICTS.THE

DETAILS AND DEFINITIONS ARE OUTLINED IN GREATER DETAIL IN THE

ORGANIZATION'S WRITTEN POLICY.

FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION DID UTILIZE COMPENSATION COMPARABILITY REPORTS PROVIDED BY AN INDEPENDENT ACCOUNTING FIRM THIS YEAR; HOWEVER, NO CHANGES WERE DEEMED NECESSARY BASED ON THE DATA PROVIDED.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS FORM 1023 AND MOST RECENTLY FILED TAX-EXEMPT RETURNS AVAILABLE TO THE PUBLIC AS REQUIRED. THESE DOCUMENTS DISCLOSE INFORMATION REGARDING THE ORGANIZATION'S POLICIES AND GOVERNANCE STRUCTURE.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

PRIOR PERIOD ADJUSTMENTS:

369,000.

FORM 990, PART XI, LINE 2C

FINANCIAL REPORTING

THE ORGANIZATION HAS A FINANCE COMMITTEE THAT IS RESPONSIBLE FOR

SELECTING AN INDEPENDENT ACCOUNTING FIRM AND REVIEWING IT'S FINANCIAL

REPORTS AND RETURNS. THIS COMMITTEE CONSISTS OF THE TREASURER/CFO,

CEO, AND TWO OTHER BOARD MEMBERS WHOM ARE CERTIFIED PUBLIC ACCOUNTANTS.

Schedule O (Form 990 or 990-EZ) (2010)

(Form 990) Comple Department of the Treasury Internal Revenue Service	<ul> <li>Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.</li> <li>Attach to Form 990.</li> </ul>	es" to Form 990, Part IV, line 33, 3	ne 33, 34, 35, 36 uctions.	, or 37.	0	ZUTU Open to Public Inspection
Name of the organization SUMMIT ACADEMY MANAGEMENT	MANAGEMENT			÷	Employer identification number 34–1938197	cation number 197
Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)	e if the organization answered "Yes" t	to Form 990, Part IV, line 33	(			
<b>(a)</b> Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	r Total income	me End-of-year assets		(f) Direct controlling entity
Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	ations (Complete if the organization a	nswered "Yes" to Form 990	, Part IV, line 34 t	because it had one o	r more related tax-exe	mpt
(a)	(q)	(c)	(q)	(e)	(J)	(a)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity	Section 512(b)(13) controlled entity?
				501(c)(3))		Yes No
SUMMIT ACADEMY AKRON ELEMENTARY SCHOOL -						
34-1879407, 88 KENT ST., AKRON, OH 44305	OPERATING A CHARTER SCHOOL	онто	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY AKRON MIDDLE SCHOOL - 34-1948225, 2791 MOGADORE RD., AKRON, OH	-1-1					
44312	OPERATING A CHARTER SCHOOL	OHIO	501 (C)(3)	170(B)(1)(A) b	N/A	X
SUMMIT ACADEMY SECONDARY SCHOOL, AKRON - 73-1685359, 864 EAST MARKET ST., AKRON, OH						\$
TANTTO ANALAS VOLUMENTAL	OF FINAL A CHANTER SCHOOL V	OTUO	101 101 The	T (A) (L) (A) (A)	N/A	4
SUMMIT ACADEMY COMMUNITY SCHOOL FOR ALTERNATIVE LEARNERS, CANTON - 34-191794, 1620 MARKET AVE, SOUTH, CANTON, OH 44707	OPERATING A CHARTER SCHOOL 4	OIHO	501 (C)(3)	170(B)(1)(A)	A/N	×
atter viter Nation			L	L		

12-21-10 LHA

ACADEMY MANAGEMENT	ed Tax-Exempt Organizations
SUMMIT AC	ntinuation of Identification of Related Tax-Exempt Orc
Schedule R (Form 990)	Part II Continuation of Ider

34-1938197

(a)	(q)	(c)	(q)	(e)	(1)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity	controlled controlled organization?
				501(c)(3))		Yes No
SUMMIT ACADEMY SECONDARY SCHOOL, CANTON -						_
5361						
CANTON, OH 44709	OPERATING A CHARTER SCHOOL	OHIO	501 (C)(3)	170(B)(1)(A)	N/A	X
SUMMIT ACADEMY COMMUNITY SCHOOL, CINCINNATI						
- 73-1685336, 1660 STERNBLOCK LANE						
CINCINNATI, OH 45237	OPERATING A CHARTER SCHOOL	ОПО	501 (C)(3)	170(B)(1)(A)	N/A	X
SUMMIT ACADEMY TRANSITION HIGH SCHOOL,						
CINCINNATI - 20-1437962, 5800 SALVIA AVE.						
CINCINNATI, OH 45224	OPERATING A CHARTER SCHOOL	онго	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY COMMUNITY SCHOOL, COLUMBUS -						
73-1685537, 1850 BOSTWICK RD., SUITE 100,						
COLUMBUS, OH 43227	OPERATING A CHARTER SCHOOL	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY MIDDLE SCHOOL, COLUMBUS -						
20-1437998, 1850 BOSTWICK RD., SUITE 200,						
COLUMBUS, OH 43227	OPERATING A CHARTER SCHOOL	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY TRANSITION HIGH SCHOOL,						
COLUMBUS - 20-1438037, 1855 E.						
DUBLIN-GRANVILLE RD., 3RD FLOOR, COLUMBUS,	OPERATING A CHARTER SCHOOL	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A	X
SUMMIT ACADEMY COMMUNITY SCHOOL, DAYTON -						
73-1685342, 4128 CEDAR RIDGE, DAYTON, OH						
45414	OPERATING A CHARTER SCHOOL	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY TRANSITION HIGH SCHOOL,						
DAYTON - 20-1438141, 1407 E. 3RD. ST.,						
DAYTON, OH 45403	OPERATING A CHARTER SCHOOL	OHIO	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY COMMUNITY SCHOOL FOR						
ALTERNATIVE LEARNERS, LORAIN - 34-191794,						
2140 E. 36TH ST., LORAIN, OH 44055	OPERATING A CHARTER SCHOOL	OHIO	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY MIDDLE SCHOOL, LORAIN						
20-1437981, 346 ILLINOIS AVE., LORAIN, OH						
44052	OPERATING A CHARTER SCHOOL	онго	501 (C)(3)	170(B)(1)(A)	N/A	X
						-
DEMY SI						
73-1685362, 1051 E. ST., LORAIN, OH 44052	OPERATING A CHARTER SCHOOL	OIHO	501 (C)(3)	170(B)(1)(A)	N/A	×
SUMMIT ACADEMY COMMUNITY SCHOOL, PAINESVILLE						
- 20-1438174, 268 N. STATE ST., PAINESVILLE,						
ОН 44077	OPERATING A CHARTER SCHOOL OHIO	OIHO	501 (C)(3)	170(B)(1)(A)	N/A	X

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MAN
ACADEMY
TIMMUS
Schedule R (Form 990)

34-1938197

# Part II Continuation of Identification of Related Tax-Exempt Organizations

	E.		-				
vame. address and FIN	(b) Primany activity	(c) Lecal domicilo (etato or	(d) Exampt Code	(e) Dichico choch	(J)	(g) Section 512(b)(13)	2(b)(13)
of related organization		foreign country)	section	status (if section 501(c)(3))	Ulrect controlling entity	controlled organization?	lled tion?
SUMMIT ACADEMY COMMUNITY SCHOOL, PARMA -							
73-1685363, 5868 STUMPH RD., PARMA, OH							
44130	OPERATING A CHARTER SCHOOL C	OHIO	501 (C)(3)	170(B)(1)(A)	N/A		X
SUMMIT ACADEMY COMMUNITY SCHOOL FOR							
ALTERNATIVE LEARNERS, MIDDLETOWN - 34-19,							
4700 CENTRAL AVE., MIDDLETOWN, OH 45044	OPERATING A CHARTER SCHOOL (	OIHO	501 (C)(3)	170(B)(1)(A)	N/A		X
SUMMIT ACADEMY SECONDARY SCHOOL, MIDDLETOWN							
- 20-1437758, 7 S. MARSHALL AVE.							
MIDDLETOWN, OH 45044	OPERATING A CHARTER SCHOOL (	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A		×
							;
TEMA TOLIEDO LEARNING CENTER -	ACENAL A CLANTER SCHOOL V	OTHO	1 (C) (3)	T/0(B)(T)(A)	N/A	-	Ā
20-1437706 703 PHTLLTPS AVE TOLED							
110 , 000000	ODEBATING A CHAPTER SCHOOL						\$
	TOODO VETVENO	OTUC		( <u>V)(T)(A)n/T</u>	N/A		<
DEMI COMMUNTI SCHOOL, W						-	
-168554U, 21U6 ARBOR AVE., S.E., WARREN,							
	OPERATING A CHARTER SCHOOL (	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A		X
SUMMIT ACADEMY SCHOOL FOR ALTERNATIVE							
LEARNERS- WARREN MIDDLE AND SECONDARY , 1461							
MONCREST DR. N.W., WARREN, OH 44485	OPERATING A CHARTER SCHOOL C	OHIO	501 (C)(3)	170(B)(1)(A)	N/A		X
SUMMIT ACADEMY COMMUNITY SCHOOL FOR							
ALTERNATIVE LEARNERS, XENIA - 34-1948228,							
1694 PAWNEE DR., XENIA, OH 45385	OPERATING A CHARTER SCHOOL	ОНГО	501 (C)(3)	170(B)(1)(A)	N/A		X
SUMMIT ACADEMY YOUNGSTOWN - 20-1438260							
144 N. SCHENLEY AVE							
YOUNGSTOWN, OH 44506	OPERATING A CHARTER SCHOOL C	ОНІО	501 (C)(3)	170(B)(1)(A)	N/A		X
SUMMIT ACADEMY SECONDARY SCHOOL, YOUNGSTOWN							
- 73-1685360, 1400 OAK HILL AVE.							
	OPERATING A CHARTER SCHOOL (	ОПО	501 (C)(3)	170(B)(1)(A)	N/A		X

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7 Page 2		(J) (k) General or Percentage managing ownership Peatner?		Tore related	(h) Percentage ownership			Schedule R (Form 990) 2010
34-1938197	r more relat	(J) (J) General or box managing dule partner? (065) Yes No		ad one or n	(g) Share of end-of-year assets			edule R (Fo
34-	: had one or	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		because it h	total le e			Sch
	t because it	(h) Disproportion- ate allocations? Yes No		IV, line 34 t	(f) Share of total income			
	to Form 990, Part IV, line 34 because it had one or more related	(g) Share of end-of-year assets		to Form 990, Part	(e) Type of entity (C corp, S corp, or trust)			
	"Yes"	(f) Share of total income		on answered "Yes"	(d) Direct controlling entity			
	ation answei	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)		e organizati	(c) Legal domicile (state or foreign country)			
	the organiz	Predomina (related, excluded fro		omplete if th	vity			29
EMENT	<b>ership</b> (Complete if	<b>(d)</b> Direct controlling entity		ration or Trust (Co	(b) Primary activity			
MANAG:	as a Partne ax year.)	(c) Legal domicile (state or foreign country)		as a Corpo				-
SUMMIT ACADEMY MANAGEMENT	anizations Taxable tnership during the t	<b>(b)</b> Primary activity		anizations Taxable	Ζ_			
Schedule R (Form 990) 2010 SUMMI	Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered organizations treated as a partnership during the tax year.)	(a) Name, address, and EIN of related organization		Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related	(a) Name, address, and EIN of related organization			032162 12-21-10

MANAGEMENT
ACADEMY
TIMMUS
Schedule R (Form 990) 2010

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Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule					
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ns with one or more re	elated organizations listed	in Parts II-IV?	ß	ON
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		2		13	×
<b>b</b> Gift, grant, or capital contribution to other organization(s)				i <del>t</del>	
SO)	• • • • • • • • • • • • • • • • • • •		******	2 4	* ×
d Loans or loan guarantees to or for other organization(s)			······································	2 7	* *
e Loans or loan guarantees by other organization(s)				2 4	
				2	4
f Sale of assets to other organization(s)				11	×
g Purchase of assets from other organization(s)				19	X
h Exchange of assets				11	×
i Lease of facilities, equipment, or other assets to other organization(s)				-	X
i   lasse of facilities equinament or other assets from other organization(e)				;	Þ
k Performance of services or membership or fundraising solicitations for other organization(s)	nization(s)				×
	nization(s)				≻
m Sharing of facilities, equipment, mailing lists, or other assets					1
n Sharing of paid employees				-	
o relinibut serient paid to other organization for expenses	*****			10	×
p Reimbursement paid by other organization for expenses				- 1p	×
a Other transfer of cash or proventy to other economication(a)					
	who milet complete t	his line including control	volodionochiae and humanadion dl1-1-1	. <b>1</b> r X	
	אווח וווחזר החווחוברב וו		relationships and transaction thresholds.		
(a) Name of other organization	<b>(b)</b> Transaction type (a-r)	<b>(c)</b> Amount involved	(d) Method of determining amount involved		
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
032163 12-21-10	30		Schedul	Schedule R (Form 990) 2010	) 2010

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(2)					
of entity	Primary activity	- - -	(q		Ð	(6)	
		Legal domicile (state or foreign country)	Are all partners section 501(c)(3) organizations?	Share of end-of- year assets	Dispropor- tionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partn
							IES
-							
		а.					

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Schedule R (Form 990) 2010 SUMMIT ACADEMY MANAGEMENT

31

032164 12-21-10

Complete this part to provide additional information for responses to questions on	
· · · · · · · · · · · · · · · · · · ·	
· · ·	
165 21-10	Schedule R (Form 990) 2

Form 8868 (Rev. 1-2011)					Page 2
If you are filing for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II and check this bo	ж		X
Note. Only complete Part II if you have already been granted an a	automatic	3-month extension on a previously filed	Form	8868.	
• If you are filing for an Automatic 3-Month Extension, comple					
Part II Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the original (no c	opies	needed).	
Name of exempt organization			Emp	oloyer identification	number
print CINDUTE A CARDINE MANY CENENT					
File by the			3	34-1938197	
extended Number, street, and room or suite no. If a P.O. box, s	ee instruc	tions.			
due date for 2791 MOGADORE ROAD					
return. See City, town or post office, state, and ZIP code. For a for instructions.	oreign add	ress, see instructions.			
AKRON, OH 44312					
Enter the Return code for the return that this application is for (file	e a separa	te application for each return)			01
Application	Return	Application			Return
Is For	Code	Is For			Code
Form 990	01				
Form 990-BL	02	Form 1041-A			08
Form 990-EZ	01	Form 4720			09
Form 990-PF	04	Form 5227			10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		2 main anns an sin an anns anns anns anns a	11
Form 990-T (trust other than above)	06	Form 8870			12
STOP! Do not complete Part II if you were not already granted	an auton	natic 3-month extension on a previou	sly file	ed Form 8868.	
GERALD P. HOLZA					
• The books are in the care of <u>2791 MOGADORE B</u>	RD - 2	AKRON, OH 44312			
Telephone No. ► <u>330-670-8470</u>		FAX No. 🕨			
• If the organization does not have an office or place of business	s in the Un	ited States, check this box		►	
• If this is for a Group Return, enter the organization's four digit of					
box $\blacktriangleright$ If it is for part of the group, check this box $\blacktriangleright$		ch a list with the names and EINs of all	memb	pers the extension is	for.
4 I request an additional 3-month extension of time until		15, 2012			
5 For calendar year, or other tax year beginning					•
6 If the tax year entered in line 5 is for less than 12 months, c	heck rease	on: Initial return	Final r	return	
Change in accounting period					
7 State in detail why you need the extension		THE COURCE AND THE M			
AWAITING INFORMATION FROM THIS			ODE	RNIZED E-F	
SYSTEM IS UNAVAILABLE UNTIL AN	TER I	SATENDED DUE DATE			
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, o	or 6060 or	tor the tentative tax loss any			
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, on nonrefundable credits. See instructions.	JI 0009, 81	ter the tentative tax, less any	8a	\$	0.
b If this application is for Form 990-PF, 990-T, 4720, or 6069,	enter anv	refundable credits and estimated	oa	Ψ	
tax payments made. Include any prior year overpayment all	•				
previously with Form 8868.	emed de d	croat and any amount paid	8b	\$	0.
c Balance due. Subtract line 8b from line 8a. Include your pa	vment wit	n this form, if required, by using		*	
EFTPS (Electronic Federal Tax Payment System). See instru	•		8c	\$	0.
		d Verification	<u> </u>	4	
Under penalties of perjury, I declare that I have examined this form, includi	ng accomp		best o	of my knowledge and be	lief,
it is true, correct, and complete, and that I am authorized to prepare this fo	rm.			-	

Signature 🕨

Title 🕨 CFO

Date ►

Form 8868 (Rev. 1-2011)

O23842 O1-16-12

Form 8868 (Rev. 1-2011)					Page 2
• If you are filing for an Additional (Not Automatic) 3-Month Ex	ctension,	complete only Part II and check this bo	ж	Þ	X
Note. Only complete Part II if you have already been granted an			Form	8868.	
• If you are filing for an Automatic 3-Month Extension, comple					
Part II Additional (Not Automatic) 3-Month E	xtensio	<b>n of lime.</b> Only file the original (no c	T.	······································	
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print SUMMIT ACADEMY MANAGEMENT			2	4-1938197	
File by the Number street and ream arouits no. If a D.O. how a	ee instruc	tione		94-1930197	
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filing your return. See City, town or post office, state, and ZIP code. For a fi	oreign add	ress, see instructions.			
instructions. AKRON, OH 44312	0	,			
Enter the Return code for the return that this application is for (file	e a separa	te application for each return)			01
	·r				
Application	Return	Application			Return
Is For	Code	Is For			Code
Form 990	01	F			
Form 990-BL Form 990-EZ	02	Form 1041-A Form 4720			08
Form 990-PF	01	Form 5227			10
Form 990 T (sec. 401(a) or 408(a) trust)	04	Form 6069			11
Form 990-T (trust other than above)	06	Form 8870			12
STOP! Do not complete Part II if you were not already granted			slv file	ed Form 8868.	
GERALD P. HOLZ					
• The books are in the care of > 2791 MOGADORE 1	RD - 2	AKRON, OH 44312			
Telephone No. ► <u>330-670-8470</u>		FAX No. 🕨			particular descenting
If the organization does not have an office or place of business					
• If this is for a Group Return, enter the organization's four digit	1				
		ch a list with the names and EINs of all	memb	ers the extension is	s for.
4 I request an additional 3-month extension of time until		<u>15, 2012</u> .	*****	20 2011	
<ul> <li>5 For calendar year, or other tax year beginning</li> <li>6 If the tax year entered in line 5 is for less than 12 months, c</li> </ul>			<u>U U N</u> Final r		······································
Change in accounting period	HECK TEAS		rinali	etum	
<ul> <li>7 State in detail why you need the extension</li> </ul>					
AWAITING INFORMATION FROM THIS	RD PAR	TY SOURCE AND IRS M	ODE	RNIZED E-E	FILE
SYSTEM IS UNAVAILABLE UNTIL AN					
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, o	or 6069, er	nter the tentative tax, less any			
nonrefundable credits. See instructions.			8a	\$	0.
b If this application is for Form 990-PF, 990-T, 4720, or 6069,	•				
tax payments made. Include any prior year overpayment all	owed as a	credit and any amount paid			•
previously with Form 8868.			8b	\$	0.
c Balance due. Subtract line 8b from line 8a. Include your pa	•	i this form, if required, by using	0-	¢	0.
EFTPS (Electronic Federal Tax Payment System). See instru Signa		d Verification	8c	\$	<u> </u>
Under penalties of perjury, I declare that I have examined this form, includi			best o	f my knowledge and b	elief.
it is true, correct, and complete, and that I am authorized to prepare this fo				,	-,

Title 🕨 CFO

Date ►

Form 8868 (Rev. 1-2011)

O23842 O1-16-12 Entity has not yet received a sponsorship agreement, and therefore has not been evaluated.

### SPONSORSHIP APPLICATION RUBRIC

(501(c)3 and Public Universities)

Name of Sponsor Applicant: Reviewer: Date:

Application categories are valued at either 5 or 10 points, as noted in the "score" box.

Point V	Value	Description
5	9-10	Comprehensive and compelling details provided; persuasive evidence of expertise and
		knowledge; priorities meticulously aligned with the proper role of a sponsor.
4	7-8	Practical and appropriate details are provided; solid evidence of expertise and knowledge;
		priorities aligned with the proper role of a sponsor.
3	5-6	Sufficiently detailed; reasonable evidence of expertise and knowledge; priorities
		moderately aligned with the proper role of a sponsor.
2	3-4	Enhanced details needed; slight evidence of expertise and knowledge; priorities roughly
		aligned with proper role of a sponsor.
1	1-2	Insufficiently detailed; little discernible evidence of expertise and knowledge; priorities
		misaligned with proper role of a sponsor.
0	0	No details provided; no discernible evidence of expertise and knowledge; no alignment of
		priorities with the proper role of a sponsor.

Note: Attachment A is not scored

### Attachment B: Statement of Interest and Philosophy

Evaluation criteria for statement of sponsor goals:

- The sponsor applicant states a clear mission for quality authorizing.
- The sponsor applicant articulates and implements a vision and plan for chartering, including general goals and timelines for achievement.
- The sponsor applicant states a clear mission for quality authorizing.
- The sponsor applicant articulates and implements an intentional strategic vision and plan for chartering, including clear priorities, specific goals, and time frames for achievement.

Comments:	Score
Goals are seemingly aligned with principles of quality authorizing, however, there's not persuasive	(max=5 pts)
evidence of a long-term vision.	
On timeline listed.	2.4
SAM indicated a clear mission for chartering, but I would like to see language to indicate they will	
not attempt to sponsor their own schools.	
One cannot question the assets and expertise, but their focus has been narrow, concentrated on	
SWD. What type of schools would they sponsor? Why would they want to shift their role?	
Goals lack timelines and are not tied into the mission statement. Statements of evidence were not	
includedonly that they have the staff and infrastructure in place. No mention of priorities.	

Evaluation criteria for the role of the sponsor in working with schools:

• The sponsor applicant follows an improvement process to evaluate its work against its goals and outcomes.

- The sponsor applicant has and is able to clearly explain the roles and responsibilities of its staff relative to those of the community schools it sponsors.
- Sponsor processes and criteria for making decisions are transparent to its schools and the public, and are meritoriously based.
- Authorizing staff have diverse expertise in the areas of curriculum, instruction, management, facilities, finance and law.
- No conflicts of interest (both in staffing and funding) exist between the sponsor and the community schools it sponsors.

Comments:	Score
My only concern here was SAM's initial plan to sponsor schools it manages. That misconception	(max=10 pts)
<ul> <li>appears to have been alleviated.</li> <li>It sounds like they would be offering services to sponsored schools.</li> <li>A potential conflict of interest will include SAM potentially sponsoring their own schools.</li> <li>Blurred lines regarding TA. Conflict of interest could occur on multiple fronts. If a school was non-compliant in an area, would they compel them to purchase services or would they provide them for 3%? Would they pressure a school to close so students could attend a nearby SAM school?</li> <li>No mention of improvement process; just that they would help when they fall short. No proof; no mention of making decisions that are transparent. Did not address the conflict of interest issue.</li> </ul>	4.9

Evaluation criteria for the role of the sponsor in working with ODE:

• Staff members will consistently respond to inquiries from ODE in a timely manner.

### • Staff members will participate in ODE sponsored workshops

Comments:	Score
SAM understands the importance of working cooperatively with ODE. The response provided does	(max=10 pts)
not adequately affirm a sponsor's standing relative to ODE's oversight (describes entities as	
partners).	6
Some mention of working/building a relationship with ODE. No mention of participation.	
They did not indicate this; however my history with the treasurer is they are very quickly to respond.	
Can assume they will participate in ODE workshops.	
Again, challenges may arise in dealing with SAM as a Sponsor and operator/manager	
simultaneously.	
Mentioned they would follow ODE directives, but no mention of inquiries.	

# Attachment C: Organizational History and Capacity

Evaluation criteria for the summary of the organization's work during the past five years

- The sponsor applicant provides documentation of an educational mission for a minimum of five years
- The sponsor applicant identifies key staff who have been involved with the organization's educational work in the past five years and who will also be involved in working with sponsored schools.

Comments:	Score
While specific names are not mentioned, the application is thorough in its description of its staffing	(max=10 pts)
expertise.	
More than 5 years. Teams identified, not staff.	6
Seemingly very organized; but not assured the "Sponsor" is there.	
Applicant may have experience in specific areas, but not to be a sponsor.	
The staff identified service in the same role in the CMO.	

Evaluation criteria for evidence of effective educational practices and outcomes

- The sponsor applicant is able to provide documented examples of successful educational practices and outcomes.
- The sponsor uses a structured continuous improvement process to evaluate its work against its goals and outcomes, and implements strategic action steps to improve its performance.

Comments:	Score
I see little, quantifiable evidence of successful outcomes.	(max=10 pts)
I don't see that their academic outcomes have improved over the years. I don't see that they use a	
structured continuous improvement process.	3.5
One half of SAM schools as in AE another one-fifth of schools in AW.	
Applicant may have experience in specific areas, but not to be a sponsor.	
Hard to assess educational successes as no current standards exist for schools with a majority of	
SWD.	
Lacks data and evidence! I see no tie into the goals mentioned earlier. Structured continuous	
improvement process?	

Evaluation criteria for names and titles of those within the organization who are expected to be involved with sponsored schools.

- Staff has diverse expertise in school finance, curriculum, instruction, management, facilities, and school law.
- The sponsor applicant provides evidence of a capacity to meet its statutory responsibilities and to meet national quality standards for authorizing.

Comments:	Score
Well documented in numerous areas.	(max=5 pts)
Names and titles, but no evaluation criteria. Can't evaluate on information included.	
Applicant talks in generalities. No specific capacity areas indicated names, backgrounds, etc.	4
Admission of special education focus. How would this impact oversight and judgment regarding	
educational perception?	
No Evidence provided. Quality standards?	

# Attachment D: School Development and Evaluation

Evaluation criteria for types of schools to be sponsored

• The sponsor requires all applicants to present the following: a clear and compelling mission and vision; a quality educational program; a solid business plan; an effective governance and management structure; staffing for people with diverse knowledge in education, school finance, etc.; and clear evidence of capacity to successfully execute its plan.

Comments:	Score
Response is insufficient. Sound education mission. Secure fiscal plan.	(max=5 pts)
Not well addressed.	2.25
Quality education? Evidence of capacity to successfully executing their plan?	

Evaluation criteria for area(s) of the state in which sponsorship approval is requested

- The sponsor applicant is able to describe geographic areas of the state where it expects to sponsor schools.
- The sponsor applicant is able to provide evidence of a need for additional community schools in the communities in which schools are planned.

• The sponsor applicant is able to describe how its schools will be unique to the communities in which they are planned.

Comments:	Score
Above criteria not addressed.	(max=5 pts)
No mention of need for more schools throughout the state. No mention of uniqueness.	
I didn't see any of these in the application except statewide, most schools, no specifics.	1.55
No evidence of need. No description of how its schools will be unique.	

Evaluation criteria for oversight of schools:

- The sponsor's oversight and evaluation system is proactive, collecting &/or accessing and reviewing and/or analyzing data on the school's compliance with laws and against performance targets stated in the contract.
- The sponsor regularly reviews and provides feedback on the enrollment and financial records of each school.
- During an onsite review, data are collected from a variety of stakeholders, which may include governing board members, administrators, teachers, students, parents, and staff from the management company (if applicable).
- Ongoing, the sponsor requests and reviews status updates pertaining to any areas needing improvement.
- The sponsor establishes and makes known to schools at the outset an intervention policy stating the general conditions that may trigger intervention and the types of actions and consequences that may ensue.

Comments:	Score
Lacking specific details.	(max=10 pts)
Didn't get into specifics of what they will do.	
Established schools need as much monitoring as new schools, if not more!	4.8
Bullet one and three weren't addressed. Intervention policy?	

Evaluation criteria for assessing the potential success of proposed schools:

- The sponsor requires all applicants to present the following: a clear and compelling mission and vision; a quality educational program; a solid business plan; an effective governance and management structure; staffing for people with diverse knowledge in education, school finance, etc.; and clear evidence of capacity to successfully execute its plan.
- Sponsor requires the applicant to provide clear evidence of capacity to successfully operate schools.
- The review team members evaluating applications have diverse expertise in school finance, curriculum, instruction, management, facilities, and school law.
- Only applicants meeting all, or almost all, of established criteria are approved. Any perceived minor deficiencies are addressed in the contract process.

Comments: No mention of monthly fiscal reviews – every other month visits for established schools- monthly for	Score (max=10 pts)
new. Formative/summative evaluations? All the information seems to be compiled after the school is open.	3.5
Only the third bullet was addressed; and only practically.	

Evaluation criteria for assessing school performance:

- The sponsor's major oversight and evaluation processes for application, renewal and closure are transparent clearly communicated to schools through the contract and documented guidance.
- The sponsor predetermines intervention actions for failure to meet contract requirements and clearly articulates and enforces stated consequences for failing to meet performance expectations or compliance requirements.
- The sponsor provides timely notice of performance deficiencies.
- The sponsor intervenes in the community school's operations to correct problems in the school's overall performance.

Comments:<br/>General ideas are suggested, but it does not appear that a specific plan has been established.Score<br/>(max=10 pts)None of the criteria was addressed adequately.4.3

Evaluation criteria for measures to be used to make renewal decisions:

- The sponsor implements a comprehensive performance accountability and compliance monitoring system that is defined by the charter contract and that provides the information necessary to make rigorous and standards-based renewal decisions.
- Contracts clearly state the data that will be collected as part of the school's evaluation process, including how frequently that data will be reported by the school.
- Contracts clearly define multiple sources of data that will form the evidence base for ongoing evaluation and renewal.
- Multiple sources include state-mandated and other standardized assessments, internal assessments, qualitative reviews, and/or performance comparisons with other public schools in the district and state.
- Sponsor contracts specify a required high-stakes review to take place prior to contract renewal, and at least every 5 years for extended contracts.

Comments:	Score
Lacks detail of type of data to be collected. Mentions contract but not multiple sources of evidence.	(max=5 pts)
Progress not explained.	,
Nothing about renewal procedures or decisions. No mention of what's in the contract.	3.5

Evaluation criteria for circumstances under which sponsor would close a school:

- Contracts include specific performance measures for financial performance and sustainability.
- Contracts specify rigorous and measurable indicators of student performance, which include the following: proficiency rates on state assessments (for all students and by subgroups), student academic growth, graduation rates, attendance, if applicable, post-secondary enrollment after high school, and student performance on other valid and reliable assessments as laid out in the contract.

Score

Comments:

### Summary and Recommendations

### Overall strengths and/or weaknesses of the application and sponsor applicant

Justification:	Total Score
Reasons detailed for scores in individual categories.	(max=100)
	50.1

### Should a formal interview be scheduled between the sponsor applicant and ODE

Justification:	Yes/No	
Sponsor applicant should be given rubric and asked to provide additional details.		

Application Status: Denied

Application Rationale: Score did not meet minimum threshold needed for approval.