## Learning with EVAAS

Day 2: Leadership Edition

## Activity Packet

Resource


## How can I get the most out of this session?



Communication

Sharing thoughts, questions, and ideas


Critical Thinking
Approaching problems in creative, new ways


## Curiosity

Exploring,
investigating, and learning

## Value-Added vs. Diagnostics



## Setting our purpose for today...

## Establishing Your Role

Today you are a PRINCIPAL!


## Our Goal

Why are we here?

To help you, as school leaders:

- Interpret and apply EVAAS data
- Inform school decision-making practices
- Improve instruction and student achievement



## Setting the Stage

Value-Added and
Diagnostics Reports

## AGENDA

Teacher Reports

Connecting Teachers with Students

Wrapping Up

## The Power of Leadership



# "Students take risks when they see teachers take risks. 

## Teachers take risks when they see school leaders take risks."

Brad Currie

## Let's Debrief

Use the sentence frames to discuss today's learning and next steps with partners.


What resonated with you while engaging in this activity?

What are some additional data sources?

How might you adapt this activity for your own use?

## Setting the Stage

Value-Added and
Diagnostics Reports

## AGENDA

Teacher Reports

Connecting Teachers with Students

Wrapping Up

## Layered Reporting



Working with Multiple Groups
Consistent Conversations


## What do you want to be?



## Technical STEM College Majors

- Math or Science Teacher
- Doctor
- Computer Scientist
- Nurse or Nurse Practitioner
- Physicist
- Chemist
- Statistician


## 3 Cards = 3 Schools

Every Child's Schooling Experience
Card \# 1 = Elementary school experience
Card \# 2 = Middle school experience Card \# 3 = High school experience

## Add 'em up!

Will you reach your dreams?


## Our Purpose

## Why are we here?

## Total Points Needed:



Dropout

$$
0-9
$$

Graduate High School

$$
10-14
$$

Enroll in College
15-19
 Succeed in Technical Majors 25-30

## Leadership

"Leadership is second only to classroom instruction among all school-related factors that contribute to what students learn at school."

Leithwood, Anderson, and Wahlstrom, 2004


## Leadership

Unlocking the Power of Data

"Only by evaluating both causes and effects in a comprehensive accountability system can leaders, teachers, and policymakers understand the complexities of student achievement and the efficacy of teaching and leadership practices."

Doug Reeves,

## Antecedents

## Adult decisions

## Adult actions

Other events that precede or predict student performance

## Classroom

## Antecedents

## Differentiated Core Instruction

- Student grouping, resource selection, progress monitoring, professional development


## Supplemental Instruction

- Group intervention, formative assessment, adaptations


## Environment

- Clear expectations, structures, routines, student engagement, PBIS

Relationships

- Classroom culture, sense of community, inclusiveness, equity


## Activity 1

Let's Talk
Antecedents

Activity 1: Let's Talk Antecedents
Directions
Identify and list leadership antecedents under each heading.
Circle which antecedents might be contributing to your school's results.
Discuss with your group.

Organizational Strategies

Culture \& Vision

Curriculum \& Instruction

Rewarding Excellence


## Leadership

## Activity Packet Page 2

Let's identify some leadership antecedents for each domain below:


## Leadership

## Activity Packet Page 2

How do you know? What data do you have or need to support the validity of your reflective assumptions?

| Data Source | How is it used? |
| :---: | :---: |
|  |  |
|  |  |
|  |  |

## Activity 1

## Let's Talk Antecedents

Let's Talk Antecedents


## The Power of Leadership

"We do not learn from experience We learn from reflecting on experience."


## Let's Debrief

Use the sentence frames to discuss today's learning and next steps with partners.


What resonated with you while engaging in this activity?

What are some additional data sources?

How might you adapt this activity for your own use?

## Lots of Data

## A More Complete Data Picture Includes Growth



## Setting the Stage

Value-Added and
Diagnostics Reports

## AGENDA

Teacher Reports

## Connecting Teachers

 with StudentsWrapping Up

## Growth vs. Achievement

## Student Achievement:

Did our students reach the targeted proficiency level or performance level by the end of the school year?

## Student Growth:

Did our students grow at the same rate, in comparison to other students who took the same assessment in the same year across the state, based on where they started and ended the school year?


## Growth Application Question

Is this a statement about growth?


Principal Statement: "In English language arts this year, we provided students with more interesting and challenging texts. In addition, the grade level team had a sharper focus on standards-based instruction. As a result, we expect many of our students to end the year at a much higher level of performance than where they began."

## Growth Application Question

## Is this a statement about growth?

## DG

Possible Answer: Yes, this is a statement about growth. The focus was on giving students the best possible opportunity to grow in their knowledge and skills from the beginning of the year to the end. The statement did not indicate that there was a focus on targeting a certain level of proficiency.

## Growth Application Question

## Is this a statement about growth?



Principal Statement: "In math last year, we had a group of students who dropped to the Basic Level. We plan to focus on helping these students reach the Proficient Level again by providing more intervention opportunities."

## Growth Application Question

Is this a statement about growth?

## ${ }^{R}$ <br> No

Possible Answer: No. This is mostly a statement about proficiency. There is an element of growth in the statement, but even if many of the targeted students return to a Proficient Level, that does not necessarily mean that they have maintained their achievement relative to other students in the state.


## Expected Growth

## Regardless of entering

 achievement, students should at least maintain their achievement relative to other students across the state who took the same assessment in the same year.
## Navigation



## Layered Reporting



## Value-Added Desk Reference



What do the data columns tell me?

Glossary
Effectiveness Level
A category that describes the certanity that a group of
sudenis met, exceded. or fel stoot of expected growth. Growth Inder
An indicator of eretaninty that the group of tstudents met,
exceeded, of fell short of expected g goveth.
Effect Size
An indicitor of magnitude and practical siginicarce that
the group of sudents met, exceeced, or fell short of the group of sud
expected growth.
A consenvative estimate of the growth that tstdents
mode, on averagei, in o grade and subujet or or corse. Standard Error
A measurument that estabisises a conididence band
 expected growth.
Achievement Enter - Exit

Entering achievement is ether the arage of

students 'expected scal scores.
 Entering Achievement Percentile
The entering achievement tor the group of students
relative to the overall listitioution for this assesnent.
student Count
Student Count
The number of students incuded in the anayysis

Two Models on One Report

| Subject | $\leftarrow \underline{Y_{\text {ear }}}$ | $\leftarrow$ Grade | Effectiveness Level |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OST English Language Arts - Accountable | 2112 | 4 | ( Green |  |  | $\bigcirc$ |  |
|  |  | 5 | ( $\checkmark$ Green |  |  | 0 |  |
|  |  | 6 | , Yellow |  |  |  |  |
|  |  | 7 | ( $\downarrow$ Green |  | O |  |  |
|  |  | 8 | $\checkmark$ Yellow |  |  |  |  |
| OST Mathematics - Accountable | 2112 | 4 | A Light Blue |  |  |  | O) |
|  |  | 5 | A Light Blue |  |  |  | O) |
|  |  | 6 | A Light Blue |  |  |  | O) |
|  |  | 7 | ( $\downarrow$ Green |  |  |  |  |
|  |  | 8 | ( Yellow |  |  |  |  |
| OST Science - Accountable | 2112 | 5 | A Light Blue |  |  |  | O) |
|  |  | 8 | ( $\downarrow$ Green |  | O |  |  |
| OST EOC Algebra I - Accountable | 2112 | N/A | ( $\downarrow$ Green |  | $\bigcirc$ |  |  |
| OST EOC American US Government - Accountable | 2112 | N/A | ( $\downarrow$ Green |  | $\bigcirc$ |  |  |
| OST EOC American US History - Accountable | 2112 | N/A | ( $\downarrow$ Green |  | O |  |  |

## Data to Display

## Achievement Enter 回 Exit

Entering
achievement is either the average of the students' prior year NCEs or expected scale scores.
Exiting achievement is the average of students' current year NCEs or scale scores.

- Gain Model uses Normal Curve Equivalents (NCEs)
- Predictive Model uses scale scores

| Subject | $\leftarrow$ Year | $\leftarrow$ Grade | Effectiveness Level |  |  | Achievement <br> Enter $\rightarrow$ Exit | $\begin{array}{r} \text { Entering } \\ \text { Achievement } \\ \text { Percentile } \end{array}$ | $\begin{gathered} \text { Student } \\ \text { count } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OST English Language Arts - Accountable | 2112 | 6 | $\checkmark$ Green | $\bigcirc$ |  | $49.0 \rightarrow 48.1$ | 48 | 123 |
|  |  | 7 | $\checkmark$ Green |  |  | $41.1 \rightarrow 42.6$ | 34 | 148 |
|  |  | 8 | - Light Blue |  | O | $43.6 \rightarrow 45.7$ | 38 | 133 |
| OST Science - Accountable | 2112 | 8 | $\checkmark$ Green |  |  | $714.2 \rightarrow 714.1$ | 42 | 124 |

Two Models on One Report

| Subject | $\leftarrow$ Year | $\leftarrow$ Grade | Effectiveness Level |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OST English Language Arts - Accountable | 2112 | 4 | ( Green |  |  | O |  |
|  |  | 5 | ( $\downarrow$ Green |  |  | O |  |
|  |  | 6 | Yellow | $0$ |  |  |  |
|  |  | 7 | ( $\downarrow$ Green |  | $\bigcirc$ |  |  |
|  |  | 8 | - Yellow | $0$ |  |  |  |
| OST Mathematics - Accountable | 2112 | 4 | A Light Blue |  |  |  | O) |
|  |  | 5 | ( Light Blue |  |  |  | O) |
|  |  | 6 | - Light Blue |  |  |  | O) |
|  |  | 7 | ( $\downarrow$ Green |  |  |  |  |
|  |  | 8 | - Yellow | $0$ |  |  |  |
| OST Science - Accountable | 2112 | 5 | - Light Blue |  |  |  | O) |
|  |  | 8 | ( Green |  | $\bigcirc$ |  |  |
| OST EOC Algebral - Accountable | 2112 | N/A | ( Green |  | O |  |  |
| OST EOC American US Government - Accountable | 2112 | N/A | ( G) Green |  | $\bigcirc$ |  |  |
| OST EOC American US History - Accountable | 2112 | N/A | ( $\downarrow$ Green |  | O |  |  |

## Normal Curve Equivalents (NCEs)



## Normal Curve Equivalents (NCEs)



## Normal Curve Equivalents (NCEs)



## How is growth measured using the gain model?


*Not always an exact difference, mainly due to rounding

## How is growth measured using the gain model?


*Not always an exact difference, mainly due to rounding

## How is growth measured using the gain model?


*Not always an exact difference, mainly due to rounding

## Two Models on One Report



Two Models on One Report


## How is growth measured using the predictive model?


*Not always an exact difference, mainly due to rounding

## How is growth measured using the predictive model?


*Not always an exact difference, mainly due to rounding

## How is growth measured using the predictive model?


*Not always an exact difference, mainly due to rounding

## Application Question

True or False?

The principal of this middle school can celebrate what happened at $8^{\text {th }}$
grade and should move one or more
 of the $8^{\text {th }}$ grade teachers to the $6^{\text {th }}$ grade team.

## Application Question

True or False?

Although the $6^{\text {th }}$ grade team's effectiveness must be addressed, you may want to avoid disrupting the $8^{\text {th }}$
 grade team's effectiveness. What are some alternative strategies?

## Application Question

True or False?

The data in this report suggests that the principal

| may want to | Subject | $\leftarrow$ year | Sade | tivens |  |  |  | Achievement Percentile | $\substack{\text { Sudeont } \\ \text { count }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | OSTEOC Algebral - Accountale | 2111 | NA | $\checkmark$ Green | O |  | $886.4 \rightarrow 688.8$ | 36 | 131 |
|  |  | 2112 | N/A | $\bigcirc$ - Vellow (0) |  |  | $882.9 \rightarrow 67.1$ | ${ }^{24}$ | 67 | placement procedures contributed to last year's shift in effectiveness.

## Application Question

True or False?

The 2112 student count and entering achievement

| Subject | $\leftarrow$ Year | $\leftarrow$ Grade | Effectiveness Level |  | Achievement <br> Enter $\rightarrow$ Exit | Entering <br> Achievement Percentile | Student <br> Count |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OST EOC Algebra I - Accountable | 2111 | N/A | , Green | $\bigcirc$ | $686.4 \rightarrow 688.8$ | 36 | 131 |
|  | 2112 | N/A | $\checkmark$ Yellow $\bigcirc$ |  | $682.9 \rightarrow 676.1$ | 24 | 67 | so one

consideration might be student placement. What other factors
could be

Break

## Layered Reporting



## Navigation



## School Diagnostic Report - Default View



Interpreting the Bars

## Understanding the Default Graph



Understanding the Diagnostics Report


Understanding the Diagnostics Report


Interpreting the Bars


## Purple

Showarserage growth for the group of students

## Understanding the Default Graph



Interpreting the Bars

## Understanding the Default Graph




## Understanding the Default Graph



## Understanding the Default Graph



## Understanding the Default Graph



But how much evidence do we have?


## Confidence Bands

Standard Error or Confidence Band

Solid black = 1 SE (68\%)

$$
1--\mid---1
$$

Dotted lines = 2 SE (95\%)
■-ே|-


## Confidence Bands

Standard Error or Confidence Band

Solid black = 1 SE (68\%)

$$
1--|\quad|---\mid
$$

Dotted lines = 2 SE (95\%)


## Confidence Bands

Standard Error or Confidence Band

Solid black = 1 SE (68\%)

$$
\text { ト- -|, } \mid---1
$$

Dotted lines = 2 SE (95\%)


## Confidence Bands

Standard Error or Confidence Band

Solid black = 1 SE (68\%)
ト- | |-- |
Dotted lines = 2 SE (95\%)



## Confidence Bands

Standard Error or Confidence Band

Solid black = 1 SE (68\%)
ト- | |-- |
Dotted lines = 2 SE (95\%)



Interpreting the Diagnostic Report

Diagnostic Table A quick and easy way to interpret growth results on the diagnostic reports!


Let's Interpret
Do you agree or disagree?

DG
AGEE DISAGREE

## As the principal, if I were conducting classroom walkthroughs, I

 would monitor for strategies that challenge high achievers.

More than likely, tier two and tier three plans are effective at this school.

## Downhill Pattern



As a principal, I would invest more time and resources in the gifted education program.

## At this school, the achievement gap is shrinking.

## Uphill Pattern

It is possible that leadership implemented changes in instructional practices to align with standards and assessments.


Based on this pattern, teachers could work to differentiate their instruction more.


## Tent Pattern



This principal might want to consider whether or not instruction is aligned to the standards.

## V Pattern



The low-middle group contains students who do not need supplemental interventions.


## Opportunity Gap Pattern



## Introducing LAB Middle School

## Simulation \& Practice



## Digging Into LAB Middle School Data

LAB Middle School has urgent needs according to their EVAAS data. Your task is to review the available data regarding math and determine next steps.

## Activity 2

## Schoolwide Data Analysis for LAB <br> Middle School



Where is the greatest need at LAB Middle School?

## Consistent Conversations



## Professional Growth

## Guiding Reflection and Improvement



Which students met or exceeded expected growth?

- Last year compared to other years?
- Student group to student group?
- Teacher to teacher?

How did we reach this level of growth?

- Based on local data?
- Based on classroom observation?
- Based on personal knowledge?


## Guiding Reflection and Improvement

Consistent


Which student groups did not make expected growth?

- Last year compared to other available years?
- Student group to student group?
- Teacher to teacher?

Where would we like to see students making more growth this year?

- From which achievement levels?

Why do we think students did not make the growth we had hoped for last year?

- What evidence supports these assumptions?


## Schoolwide Data Analysis

## Activity Packet Page 3

Directions: With your group and the red folder...

- Organize the reports to suit the needs at your table.
- Analyze LAB Middle School's math EVAAS data and look for celebrations and areas for improvement.

- Record your group's observations in the chart.


## Activity 2

Use the materials provided in the red folder on your table.
Organize the Value-Added and Diagnostic reports to suit the needs of your table
Using the Consistent Conversations framework, analyze LAB Middile School's EVAAS data for Math. Look for celebrations and areas for improvement.
Record your group's observations in the chart below.


Where is the greatest need at LAB Middle School?

## The Power of Leadership

"If we have data, let's look at datall we have are opinions, let's go with mine."


Jim
Barksdale

## Let's Debrief

Use the sentence frames to discuss today's learning and next steps with partners.


What resonated with you while engaging in this activity?

What are some additional data sources?

How might you adapt this activity for your own use?

## Value-Added Math

## Debrief



Diagnostic Math


## Schoolwide Data

How does analyzing schoolwide data help
 to inform administrative practice?

- Professional development
- Student-teacher assignment
- Resource allocation
- Teacher growth
- Others

Clean Up
Please place your materials back into the appropriate folder.


## Setting the Stage

Value-Added and
Diagnostics Reports

## AGENDA

Teacher Reports

Connecting Teachers with Students

Wrapping Up

## Layered Reporting



## Navigation



Teacher Reports

## Teacher Value-Added Report

#  <br> $\diamond$ Index | Expected Growth 



Teacher Growth Measures and Standard Errors

| Year | Growth Measure |  |  |  |  |  |  | Standard Error | Index | Level |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 1 1 1}$ | -4.0 | 1.9 | -2.13 | Yellow |  |  |  |  |  |  |
| $\mathbf{2 1 1 2}$ | -0.7 | 0.9 | -0.78 | Green |  |  |  |  |  |  |

## Teacher Diagnostic Report



## Teacher Diagnostic Report



2112 Achievement Groups (49)

- 1 (Lowest) (23)
- 2 (Middle) (15)
- 3 (Highest) (8)
- Students Not Used in Report (2)
- Students Not Used in Analysis (1)


## Expected Growth

## Growth

Standard Error
Student Count

## Percentage of Students



2111

| Growth | -1.5 |
| :--- | ---: |
| Standard Error | 2.0 |
| Student Count | 30 |
| Percentage of Students | 54.5 |

Percentage of Students
54.5

| 4.3 | 2.3 | -7.7 |
| ---: | ---: | ---: |
| 3.0 | 3.2 | 5.1 |
| 23 | 15 | 8 |
| 50.0 | 32.6 | 17.4 |
| -1.5 | -4.6 | 0.5 |
| 2.0 | 2.8 | 5.0 |
| 30 | 17 | 8 |
| 54.5 | 30.9 | 14.5 |

## DG

## Teacher Value-Added Application

True or False?

When discussing this report with the teacher, the principal may want to warn them that they will likely experience a drop in effectiveness after such an impressive performance in the most recent year.


Possible Answer

## FALSE

## Teacher Value-Added Application

True or False?

The idea that a drop is more likely after a strong year of growth is a myth. Instead, the principal should discuss their teaching practices and examine ways these could be replicated in other classrooms.


## Teacher Diagnostic Application

## True or False?

When talking to this teacher about their diagnostic report, the principal would want to focus on celebrations and simply encourage them to keep it up.


Possible

## FALSE

## Teacher Diagnostic Application

This is certainly a conversation around celebration, but the principal could also discuss practices and resources that may better support the highest achieving students.

## Digging Into LAB Middle School Teacher Data

LAB Middle School has urgent needs according to its EVAAS data. Your task is to review the available data regarding math and determine next steps.

To prepare for the large cohort of incoming sixth graders next year, you must reconfigure teachers as follows:

- 4 sixth-grade teachers
- 3 seventh-grade teachers
- 3 eighth-grade teachers

No additional positions will be allocated, but there will be PD support from your educational service center.

## Activity 3

Overview of Teacher Effectiveness

$$
\text { Part } 1
$$



Overview of Teacher Effectiveness for LAB Middle School

|  | Teacher Data Points |  |  |  | Teacher Diagnostic Reports |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Teacher <br> Absence Percentage | Discipline Referrals | Years of Experience | Effectiveness Level | Low |  | Middle |  | High |  |
| Teacher |  |  |  |  | Recent Year | Previous Year | Mexent Year | Previous Year | Recent Year | Previous Year |
| Eleen Wright - 6 th |  |  |  |  |  |  |  |  |  |  |
| Saul Wellingood - 6th |  |  |  |  |  |  |  |  |  |  |
| Lauren Order - 6th |  |  |  |  |  |  |  |  |  |  |
| Lois Bidder - 7th |  |  |  |  |  |  |  |  |  |  |
| Frieda Wales - 7th |  |  |  |  |  |  |  |  |  |  |
| Max Stout - 7th |  |  |  |  |  |  |  |  |  |  |
| tuke Warm - 7 th |  |  |  |  |  |  |  |  |  |  |
| Miles Tugo - 8th |  |  |  |  |  |  |  |  |  |  |
| Bob Anweave -8th |  |  |  |  |  |  |  |  |  |  |
| Imma DeWinner - 8th |  |  |  |  |  |  |  |  |  |  |
| Imma DeWinner = Algebra 1 |  |  |  |  |  |  |  |  |  |  |

## Activity 3

Overview of Teacher Effectiveness

## Part 2

Activity 3: Overview of Teacher Effectiveness
Directions
With your group:
Part 1 - Next Page
Use the Teacher Diagnostic reports from the purple folder and the colored pencils to complete the Oveniew of Teacher Effectiveness chart on page 5 .

- For each achievement group that outpaced expected growth, color the cell dark green
(Note: 5 olid whisker is above the expected growth line.)
(Note: Solid whisker is above the expected growth line
For each achievement group that met expected growth, color the cell green.
(Note: Solid whisker crosses the expected growth line.).
For each achievement group that fell behind expected
(Note: Solid whisker is below the expected growth line.)
Part 2-Below
Discuss your completed Overview of Teacher Effectiveness chart while looking for patterns. What reconfiiguration might you consider in order to best meet the needs of sixth: $\begin{aligned} & \text { grade Math Math learners? Note }\end{aligned}$ reconfiguration might you con sider in order to best meet the needs of sixth-grade Math learners?
your choices below in the New Math Department Configuration chart. Remember the follawing:
- You need four sixth-grade teachers, three seventh-grade teachers, and three eighth-grade
teachers.
You will have support from your Educational Service Center, including PD support.
New Math Department Configuration for LAB Middle School



## Teacher Effectiveness

## Activity Packet Page 5

## Part I

Directions: Use the materials in the purple folder.

Materials

- Teacher Diagnostic Reports
- Colored Pencils
- Overview of Teacher Effectiveness



# Teacher Effectiveness 

## Activity Packet Page 5

## Part I

Directions: Use the contents of the purple folder to complete this task with your group.

For each achievement group that:

- outpaced expected growth, color the cell dark green.
- maintained their progress, color the cell green.
- fell behind expected growth, color the cell light green.


## Whisker Placement

## Keep in mind...



## Let's do one together

## Lois Bidder



$\square$Moderate evidence that the group exceeded the expected growth.Evidence that the group met the expected growth.
Moderate evidence that the group did not meet the expected growth.

$\square$Not enough students to generate a growth measure.


|  | Teacher Data Points |  |  |  | Teacher Diagnostic Reports |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Teacher <br> Absence <br> Percentage | Discipline Referrals | Years of Experience | Effectiveness Level | Low |  | Middle |  | High |  |
| Teacher |  |  |  |  | Recent Year | Previous Year | Recent Year | Previous Year | Recent Year | Previous Year |
| Lois Bidder - 7th | 0\% | 0 | 14 | Green | M | M | L | M | M | D |

## Activity 3

Overview of Teacher
Effectiveness


Overview of Teacher Effectiveness for LAB middle sthool

|  | Teacher Data Points |  |  |  | Teacher Diagnostic Reports |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teacher | TeacherAbsence Percentage | Discipline Referrals | Years of Experience | Effectiveness | Low |  | Middle |  | Hiph |  |
|  |  |  |  |  | $\begin{gathered} \text { Recent } \\ \text { Year } \end{gathered}$ | $\begin{gathered} \text { Previous } \\ \text { Year } \end{gathered}$ | $\begin{aligned} & \text { Recent } \\ & \text { Vear } \end{aligned}$ | Previous Year | $\begin{gathered} \text { Mecent } \\ \text { Yeart } \end{gathered}$ | $\begin{gathered} \text { Previous } \\ \text { Year } \end{gathered}$ |
| Eleen Wright-69h |  |  |  |  |  |  |  |  |  |  |
| Saul Wellingood - 6th |  |  |  |  |  |  |  |  |  |  |
| Lauten Order - 6 th |  |  |  |  |  |  |  |  |  |  |
| Lois Bidder - 7th |  |  |  |  |  |  |  |  |  |  |
| Frieda Wales -7th |  |  |  |  |  |  |  |  |  |  |
| Max Stout -7 th |  |  |  |  |  |  |  |  |  |  |
| Luke Warm-7th |  |  |  |  |  |  |  |  |  |  |
| Miles Tugo-8th |  |  |  |  |  |  |  |  |  |  |
| Bob Anweave - 8th |  |  |  |  |  |  |  |  |  |  |
| Imme Dewinner - 8th |  |  |  |  |  |  |  |  |  |  |
| Imme DeWinner Alqebra 1 |  |  |  |  |  |  |  |  |  |  |

## Teacher Effectiveness

## Activity Packet Page 4

## Part 2

Using your colored chart from Part 1...

- Discuss and look for patterns.
- Reconfigure your teachers to best meet the needs of $6^{\text {th }}$ grade math learners.
- Record the new math department configuration.



## Activity 3

Overview of
Teacher Effectiveness

Part 2

Activity 3: Overview of Teacher Effectiveness Directions With your rcoup:
Part 1-Next Page
Use the Teacher Diagnostic reports from the purple folder and the colored pencils to complete the Overview of Teacher Effectiveness chart on page 5 .

- For each achievement group that outpaced expected growth, color the cell dark green.
- For each achievement group that expet ed growth line.)
(Note: Solid whisker crosses the expected growth line.) color the cell green.
For each achievement group that fell behind expected growth, color the cell light green.
(Note: solid whisker is below the expected growth line.)
Part 2-Below
Part 2 - Below
Discuss your completed Overview of Teacher Effectiveness chart while looking for patterns. What reconfiguration might you consider in order to best meet the needs of sixth. grade Math learners? Note your choices below in the New Math Department Configuration chart. Remember the following:
- You need four sixth-grade teachers, three seventh-grade teachers, and three eighth-grade teachers.
No additional positions will be allocated
- You will have support from your Educational Service Center, including PD support.

New Math Department Configuration for LAB Middle School


## The Power of Leadership

"If you torture the data long enough,
it will confess."


## Let's Debrief

Use the sentence frames to discuss today's learning and next steps with partners.


What resonated with you while engaging in this activity?

What are some additional data sources?

How might you adapt this activity for your own use?

## Teacher Data

How does analyzing teacher growth data help to inform practice?

- Professional development
- Student-teacher assignment
- Resource allocation/support
- Teacher evaluation
- Others


## Teacher Diagnostic

## Bar Graphs \& Pie Charts



## Clean Up

Please place your materials back into the appropriate folder.
Note: Keep out reports for your selected sixth-grade teachers.


Break

## Setting the Stage

Value-Added and
Diagnostics Reports

## AGENDA

Teacher Reports

Connecting Teachers with Students

Wrapping Up

## Layered Reporting



## Navigation



## Remember how we determined expected scores?



## We determine student projections very similarly.



## Remember these key differences.



## Scenario

## Projection or Expected Score?



## Scenario

## Projection or Expected Score?



Gary's actual score was 651. Given his testing history he was expected to score 665.


## Scenario

## Projection or Expected Score?

## PROJ=CTION

Counselors at Grand Turk Middle School would like to identify students not likely to meet expectations on the $6^{\text {th }}$ grade math test.

## Scenario

## Projection or Expected Score?



English I teachers implemented a new instructional strategy in an effort to increase growth. The expected score for last year's students was at the $47^{\text {th }}$ state percentile, and after taking the test the actual average percentile was 55.

## Scenario

## Projection or Expected Score?

## PROJECTION

LAB Middle School $7^{\text {th }}$ grade teachers would like to create differentiated remediation groups for their current $7^{\text {th }}$ graders.


## Remember...

## Cross Reference Diagnostics \& Custom Student Report



| \# | Student | Grade | ED | EL | Gif | Migrant | SWD | Probability | Projected State Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. | 1950016, Student | 7 | N | N | N | N | N | 17.3 | 11 |
| 2. | 1900513, Student | 7 | Y | N | N | N | Y | 35.3 | $\underline{19}$ |
| 3. | 2173953 , Student | 7 | Y | N | N | N | Y | 35.5 | 19 |
| 4. | 2010249, Student | 7 | Y | N | N | N | Y | $\underline{38.8}$ | $\underline{20}$ |
| 5. | 1914721, Student | 7 | Y | N | N | N | N | 65.6 | $\underline{33}$ |
| 6. | 1903560, Student | 7 | Y | N | N | N | N | 67.0 | 34 |
| 7. | 1971807 , Student | 7 | Y | N | N | N | Y | 79.0 | 42 |
| : Students Projected to Score in the |  |  |  |  |  |  |  |  |  |
| 10. | 1899456, Student | 7 | Middle Group ${ }^{2}$ |  |  |  |  |  |  |
| 11. | 1940178 , Student |  |  |  |  |  |  |  | 51 |
| 12. | 1914195 , Student | ${ }_{7} 40$ |  |  |  | Per | en | des | $\underline{53}$ |
| 13. | 1948280, Student | 7 | $Y$ | N | N | N | N | 91.0 | 54 |
| 14. | 2017577 , Student | 7 | Y | N | Y | N | N | 95.3 | 61 |
| 15. | 1956310. Student | 7 | Y | N | Y | N | N | 96.0 | 62 |
| 16. | 1919892 , Student | 7 | $Y$ | N | Y | N | N | $\underline{97.5}$ | 66 |
| 17. | 1954610 , Student | 7 | Y | N | Y | N | N | 98.8 | 73 |
| 18. | 1943046, Student | 7 | Y | N | $Y$ | N | N | $\underline{99.7}$ | 81 |
| 19. | 2155129, Student | 7 | Y | N | Y | N | N | 99.9 | 89 |

## School Diagnostics

## The Work of an Entire Teacher Team




Mr. Brewer Ms. Tanner Mr. Collins Ms. Tillman

## Past Program Effectiveness

## Teacher Diagnostic Achievement Groups



## Activity 4

## Connecting Teachers <br> with Students

With your group:
Wow that you know more about your teachers, discuss how students might be matched with teachers to maximize instructional capacity.
Use the Overview of Teacher Effectiveness chart you just created or use the Teacher Diagnostic reports Iongside the student projections located in the green folder.
Determine one possible placement for students within a teacher's intervention/enrichment proup for Determine one possible placement for students within a teacher's interventian/enrichment group for
Math and note your reasons for each. Use the chart below to build your rosters.

| Rosters for Intervention \& Enrichment Math Groups |  |  |  |
| :---: | :---: | :---: | :---: |
| Teacher \#1 | Teacher \$2 | Teacher i3 | Teacher \#4 |
| (Teacher Name) | (Teacher Mame) | (Teacher Name) | (Teacher Name) |
| Students | Students | Students | Students |
| 1. | 1. | 1. | 1. |
| 2. | 2. | 2. | 2. |
| 3. | 3. | 3. | 3. |
| 4. | 4. | 4. | 4. |
| 5. | 5. | 5. | 5. |

Lastly, based on the rosters you created above,
What Administrative Reflections come to mind when thinking about these groups? What Administrative Supports might be needed in each classroom?


Notes on Administrative Supports:

## Connecting Teachers with Students

## Activity Packet Page 7

Directions: Use the materials in the green folder.

- Discuss student placement to maximize instructional capacity.
- Use your four selected Teacher Diagnostic reports with student projections.
- Determine possible placements for interventions or enrichment in math.
- Use the chart to build your rosters.



## Connecting Teachers with Students

## Activity Packet Page 7

Reflect with your group based on the rosters you created...

- What administrative reflections come to mind when thinking about these groups?
- What administrative supports might be needed in each classroom?



## Activity 4

## Connecting Teachers <br> with Students

Wow that you know more about your teachers, discuss how students might be matched with teachers to maximize instructional capacity.
Use the Overview of Teacher effectiveness chart you just created or use the Teacher Diagnostic reports alongaide the new student projections located in the green folder.
Determine one possible placement for studenss within a teacher's remediation/enrichment group for Math and note your reasons for each. Use the chart halow to build your rosters.

| Rosters for Remediation \& Enrichment math groups |  |  |  |
| :---: | :---: | :---: | :---: |
| Teacher \#1 | Teacher \#2 | Teacher \#3 | Teacher \#4 |
| (Teacher Name) | [Teacher Name) | \Teacher Name) | (Teacher Name) |
| students | students | students | students |
| 1. | 1. | 1. | 1. |
| 2. | 2. | 2. | 2. |
| 3. | 3. | 3. | 3. |
| 4. | 4. | 4. | 4. |
| 5. | 5. | 5. | 5. |

astly, based on the rosters you crated sbove,
What Administrative Reflections come to mind when thinking about these groups? what Administrative Supports might be needed in each classocom?


## The Power of Leadership

"The goal is to turn data into information,
and information into insight."

Carly Fiorina

## Let's Debrief

Use the sentence frames to discuss today's learning and next steps with partners.

What did your group decide?
What are some additional data sources?

3
What resonated with you while engaging in this activity?

How might you adapt this activity for your own use?

## Clean Up

Please place your materials back into the appropriate folder.


## Navigation



How could Projection Summaries potentially support school planning?

| Enrolled 9th-Grade Projected to OST EOC Algebra I (Proficient) |  |  |
| :--- | ---: | ---: |
| Probability | Student Count | Percentage |
| Greater than $90 \%$ | $\underline{103}$ | $34 \%$ |
| Between $50 \%$ and $90 \%$ | $\underline{107}$ | $35 \%$ |
| Less than $50 \%$ | $\underline{91}$ | $30 \%$ |
| Students without a projection | $\underline{5}$ | $2 \%$ |
| Students at or above proficiency | $\underline{0}$ | $0 \%$ |



## Overview of Student Experience



Principals should make a conscientious effort to avoid assigning students to multiple ineffective teachers in succession.

Students unfortunate enough to encounter two or more ineffective teachers in sequence show measurably delayed academic growth."

## Research

## Student Cohort Progress

Two cohorts of students were used in the analysis:
Younger Cohort - $5^{\text {th }}$ grade in 2011
Older Cohort - $6^{\text {th }}$ grade in 2011

| Cohort | Subject | High $^{1}$ | Low $^{2}$ |
| :---: | :---: | :---: | :---: |
| Younger | Math | 1825 | 1935 |
|  | Reading | 221 | 184 |
| Older | Math | 1547 | 1560 |
|  | Reading | 301 | 183 |

[^0]
## Research



## Research



[^1] ${ }^{2}$ Students in the "Low Growth" category have consecutive years of teachers in the Does Not Meet Expected Growth category

## Research

## Older Cohort Math


${ }^{1}$ Students in the "High Growth" category have consecutive years of teachers in the Exceeds Expected Growth category
${ }^{2}$ Students in the "Low Growth" category have consecutive years of teachers in the Does Not Meet Expected Growth category

## Research

Mean NCE
Older Cohort Reading

${ }^{1}$ Students in the "High Growth" category have consecutive years of teachers in the Exceeds Expected Growth category
${ }^{2}$ Students in the "Low Growth" category have consecutive years of teachers in the Does Not Meet Expected Growth category

## Activity 5

## Examining Student Experiences



## Student Experiences

## Activity Packet Pages 8-9

Directions: With your group and the orange folder...
Materials:
$\checkmark$ Custom Student Report
$\checkmark$ Overview of Student Effectiveness Experience
$\checkmark$ Teacher Reports

- Schedule rising $8^{\text {th }}$ graders in English Language Arts, 6 students per class.
- Assign a Grade 8 ELA teacher for each student.

- Note the projected achievement group for each student.


## Student Experiences

## Activity Packet Pages 8-9

Reflect with your group on the rosters you created...

- Discuss how this information can inform scheduling.
- What administrative reflections come to mind when thinking about scheduling?
- What administrative supports might be needed
 for $8^{\text {th }}$ grade?


## Activity 5

## Getting started together...

Draw a line at the 33rd projected state percentile

Draw a line at the 66 ${ }^{\text {th }}$ projected state percentile


## Student Experiences

## Activity Packet Page 9

| Rising <br> Eighth-Grade <br> Student | Teacher Assignment |  |  |  |
| :---: | :---: | :---: | :---: | :---: |

*Each teacher may have a max of 6 students

## Student Experiences

## Activity Packet Page 9

| Rising <br> Eighth-Grade <br> Student | Teacher Assignment |  |  |  |
| :---: | :---: | :---: | :---: | :---: |

*Each teacher may have a max of 6 students

## Student Experiences

## Activity Packet Page 9

| Rising <br> Eighth-Grade <br> Student | Teacher Assignment |  |  | Student's Projected <br> Achievement Group <br> (Low/Middle/High) |
| :---: | :---: | :---: | :---: | :---: |
|  | Sixth- <br> Grade <br> Teacher | Seventh- <br> Grade <br> Teacher | Eighth- <br> Grade <br> Teacher |  |
| Hazel <br> Knutt | You | Hou |  |  |

*Each teacher may have a max of 6 students

## Activity 5

## Examining Student Experiences



## The Power of Leadership

"Leadership
is the capacity to transform vision into reality."


Warren G. Bennis

## Let's Debrief

Use the sentence frames to discuss today's learning and next steps with partners.


What resonated with you while engaging in this activity?

What are some additional data sources?

How might you adapt this activity for your own use?

## Student Data

How does analyzing student projections help to inform practice?

- Course placement
- Student-teacher assignment
- Resource allocation/support
- Remediation/acceleration
- Others



## The Power of Leadership

## Overview of Student Experience

"All children deserve to have highly effective teachers every year, but until something can be done to shrink the variability, no child deserves to experience two very ineffective teachers in a row."


[^2]Clean Up
Please place your materials back into the appropriate folder.


## Setting the Stage

Value-Added and
Diagnostics Reports

## AGENDA

Teacher Reports

Connecting Teachers with Students

Wrapping Up

## Our Goal

Why are we here?
To help you, as school leaders, interpret and apply EVAAS data to inform school decision-making practices in an effort to improve instruction and student achievement.


## Electronic Flipbook for Administrators




## You are the real superheroes.

Thank you for your continued commitment to improving teaching and learning for all.


[^0]:    ${ }^{1}$ Students in the "High Growth" category have consecutive years of teachers in the Exceeds Expected Growth category
    ${ }^{2}$ Students in the "Low Growth" category have consecutive years of teachers in the Does Not Meet Expected Growth category

[^1]:    ${ }^{1}$ Students in the "High Growth" category have consecutive years of teachers in the Exceeds Expected Growth category

[^2]:    June C. Rivers and William L. Sanders, 2002

